

District of Squamish
Bylaw 2092, 2009
Financial Plan for the Years 2009 - 2013

REVENUE	2006 Actual	2007 Actual	2008 est. Actual	2008 Budget	Proposed Core 2009	Adjustment	Subtotal	Proposed Increments	Adjustment	2009 Budget	\$ Change 2009/2008	% Change 2009/2008	2010 Budget	2011 Budget	2012 Budget	2013 Budget
For Operating Purposes																
Property Taxes	12,866,334	13,182,832	15,295,041	15,376,234	16,606,340	(492,199)	16,114,141	-	-	16,114,141	737,907	4.80%	17,081,010	18,105,890	19,192,250	#REF!
Special Assessments	348,204	274,329	220,119	220,345	220,345	-	220,345	-	-	220,345	-	0.00%	220,345	175,345	175,345	#REF!
Grants in Lieu of Taxes	968,698	1,048,259	1,084,076	994,349	977,274	-	977,274	-	-	977,274	(17,075)	-1.72%	983,634	990,064	996,554	#REF!
Sale of Services																
Services, solid waste disposal & recreation	2,207,165	2,614,224	2,553,060	2,524,326	2,524,565	120,636	2,645,201	95,246	(95,246)	2,645,201	120,875	4.79%	2,635,930	2,649,380	2,662,940	#REF!
Other Revenue from Own sources																
Licenses & Fees	2,273,163	2,078,334	1,989,800	1,957,165	1,726,736	39,830	1,766,566	-	-	1,766,566	(190,599)	-9.74%	1,680,070	1,693,780	1,707,630	#REF!
Transfers from Other Governments																
Grants	418,678	935,080	1,088,128	763,352	603,826	218,791	822,617	316,906	-	1,139,523	376,171	49.28%	230,044	231,110	232,180	#REF!
Transfers from Other Funds																
Surplus & Provisions for Future	311,736	358,858	97,124	97,124	-	487,440	487,440	-	-	487,440	390,316	401.87%	516,906	-	-	#REF!
TOTAL REVENUES	19,393,979	20,491,915	22,327,347	21,932,895	22,659,086	374,498	23,033,584	412,152	(95,246)	23,350,490	1,417,595	6.46%	23,347,939	23,845,569	24,966,899	#REF!
EXPENDITURES																
Municipal Purposes																
- General Government Services	4,184,705	4,128,795	4,415,803	4,502,255	4,615,309	(231,870)	4,383,439	31,465	(31,465)	4,383,439	(118,816)	-2.64%	4,361,750	4,359,861	4,403,460	4,447,500
- Protective Services	5,288,037	5,219,207	5,183,140	5,222,984	6,116,337	(459,636)	5,656,701	197,310	(197,310)	5,656,701	433,717	8.30%	5,952,590	6,131,140	6,314,450	6,504,110
- Transportation Services	1,995,349	2,087,938	1,957,681	1,835,951	1,844,280	(140,830)	1,703,450	-	-	1,703,450	(132,501)	-7.22%	1,730,790	1,737,920	1,755,460	1,773,160
- Environmental Health Services	1,236,508	1,539,256	1,624,776	1,523,275	1,538,570	40,440	1,579,010	-	-	1,579,010	55,735	3.66%	1,594,880	1,610,890	1,627,090	1,643,440
- Development Services	1,675,541	1,981,537	2,368,730	2,551,215	2,259,014	404,730	2,663,744	205,860	(205,860)	2,663,744	112,529	4.41%	2,589,120	2,694,080	2,796,800	2,952,960
- Recreation, Parks and Tourism	2,731,709	2,768,865	3,025,650	2,912,314	3,024,087	244,507	3,268,594	545,804	(545,804)	3,268,594	356,280	12.23%	3,439,118	3,473,990	3,509,220	3,544,790
	17,111,849	17,725,599	18,575,780	18,547,994	19,397,597	(142,659)	19,254,938	980,439	(980,439)	19,254,938	706,944	3.81%	19,668,248	20,007,881	20,406,480	20,865,960
Debt - Principal and Interest																
- External Debt Charges																
Principal & interest payments	1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548
- Internal Debt Charges																
Reserve fund repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Fiscal Services																
Contingency, discounts & service charges	29,380	33,031	26,177	197,000	202,000	-	202,000	-	-	202,000	5,000	2.54%	202,000	202,000	202,000	202,000
Transfer to Other Funds																
- Non Capital Transfers																
Prov. for Future & Statutory Reserves	1,100,782	961,738	756,442	662,540	782,040	375,620	1,157,660	383,096	(66,190)	1,474,566	812,026	122.56%	1,099,554	1,120,137	1,142,292	849,231
- Capital Transfers																
Capital expenditures financed from revenue	-	372,798	1,715,061	1,147,528	990,986	9,000	999,986	-	-	999,986	(147,542)	-12.86%	774,954	649,833	1,350,499	2,369,996
TOTAL EXPENDITURES	19,367,919	20,368,711	22,374,540	21,932,895	22,946,381	87,203	23,033,584	1,363,535	(1,046,629)	23,350,490	1,417,595	6.46%	23,347,939	23,845,569	24,966,899	26,153,735
Surplus (Deficit)	26,060	123,205	(47,193)	0	(287,295)	287,295	0	(951,383)	951,383	0	0		0	0	0	#REF!

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1	Property Taxes																		
2	10-1110-0000	General Taxation	12,371,976	14,121,955	14,762,816	14,728,605	15,376,240		15,376,240			15,376,240	647,635	4.40%	16,114,150	17,081,010	18,105,890	19,192,250	
3		New Inventory	494,358	1,181,680	532,225	647,629			-			-	(647,629)	-100.00%	-	-	-	-	
4		Mill Closure		(2,120,803)					-			-			-	-	-	-	
5									-			-			-	-	-	-	
6		New Inventory				-	615,050	(273,382)	341,668			341,668	341,668		483,430	512,440	543,180	575,770	
7		Tax Caps and adjustments				-		(2,984)	(2,984)			(2,984)	(2,984)		-	-	-	-	
8		Municipal Tax Increase				-	615,050	(215,833)	399,217			399,217	399,217		483,430	512,440	543,180	575,770	
9						-			-			-	-		-	-	-	-	
10						-			-			-	-		-	-	-	-	
11						-			-			-	-		-	-	-	-	
12		Total Property Taxes	12,866,334	13,182,832	15,295,041	15,376,234	16,606,340	(492,199)	16,114,141	-	-	16,114,141	737,907	4.80%	17,081,010	18,105,890	19,192,250	20,343,790	
13	Special Assessments																		
14	Special Assessments																		
15	10-1121-0000	Downtown Revitalization	73,580			-			-			-	-		-	-	-	-	
16	10-1122-0000	Library	229,623	229,501	175,119	175,345	175,345		175,345			175,345	-		175,345	175,345	175,345	175,345	
17	10-1124-0000	Downtown Business Improvement Area	45,000	44,828	45,000	45,000	45,000		45,000			45,000	-		45,000	-	-	-	
18						-			-			-	-		-	-	-	-	
19		Total Special Assessments	348,204	274,329	220,119	220,345	220,345	-	220,345	-	-	220,345	-	0.00%	220,345	175,345	175,345	175,345	
20	Grants in Lieu of Taxes																		
21	Grants in Lieu of Taxes																		
22	10-1210-1000	Federal PILT - Tenderfoot Creek Hatchery	4,947	5,150	8,072	5,110	5,170		5,170			5,170	60	1.17%	5,230	5,290	5,350	5,410	
23	10-1230-1000	Prov Grants in Lieu - BC Housing/ CMHC	27,112	9,798	10,571	9,800	7,400		7,400			7,400	(2,400)	-24.49%	7,480	7,560	7,640	7,720	
24	10-1230-2000	Prov Grant in Lieu - Port Property	345,144	345,144	345,144	345,144	345,144		345,144			345,144	-	0.00%	345,144	345,144	345,144	345,150	
25	10-1240-1000	B.C. Hydro Grant in Lieu of Taxes	181,683	240,796	213,682	240,790	215,000		215,000			215,000	(25,790)	-10.71%	217,150	219,330	221,530	223,750	
26	10-1250-1000	B.C. Rail Grant in Lieu of Taxes	190,247	223,188	305,001	191,900	193,820		193,820			193,820	1,920	1.00%	195,760	197,720	199,700	201,700	
27	10-1270-1000	Telephone - 1% of Revenues Grant	33,195	34,074	37,064	37,065	38,630		38,630			38,630	1,565	4.22%	39,020	39,420	39,820	40,220	
28	10-1270-2000	Gas Utility - 1% of Revenues Grant	33,164	37,532	42,760	42,760	42,845		42,845			42,845	85	0.20%	43,280	43,720	44,160	44,610	
29	10-1270-3000	Cable TV - 1% of Revenues Grant	19,784	20,918	22,470	22,470	24,340		24,340			24,340	1,870	8.32%	24,590	24,840	25,090	25,350	
30	10-1270-4000	B.C. Hydro - 1% of Revenues Grant	133,422	131,658	99,312	99,310	104,925		104,925			104,925	5,615	5.65%	105,980	107,040	108,120	109,210	
31						-			-			-	-		-	-	-	-	
32		Total Grants in Lieu of Taxes	968,698	1,048,259	1,084,076	994,349	977,274	-	977,274	-	-	977,274	(17,075)	-1.72%	983,634	990,064	996,554	1,003,120	
33	Total Taxes and Grants in Lieu of Taxes																		
34		Total Taxes and Grants in Lieu of Taxes	14,183,237	14,505,419	16,599,236	16,590,928	17,803,959	(492,199)	17,311,760	-	-	17,311,760	720,832	4.34%	18,284,989	19,271,299	20,364,149	21,522,255	
35																			

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36		General Sales of Services																	
37	10-1311-0000	Admin Fee - Non-Residential School Taxes	10,406	10,504	11,073	10,580	11,075		11,075			11,075	495	4.68%	11,190	11,310	11,430	11,550	
38	10-1421-1000	R.C.M.P. Asset Recovery & Other Services	9,394	2,403	5,245	4,540	4,590		4,590			4,590	50	1.10%	4,640	4,690	4,740	4,790	
39	10-1421-2000	R.C.M.P. Records Searches	24,781	25,799	15,828	25,970	15,000		15,000			15,000	(10,970)	-42.24%	15,150	15,310	15,470	15,630	
40	10-1421-3000	Provincial Share of Dispatch Costs	141,767	117,403	(14,246)	-	-		-			-	-		-	-	-	-	
41	10-1421-4000	R.C.M.P. Liason - School Dist. # 48 Funding				8,665	30,000		30,000			30,000	21,335	246.22%	30,300	30,610	30,920	31,230	
42	10-1421-8000	Prisoner Costs Recovered	5,263	5,986	9,600	4,790	4,840		4,840			4,840	50	1.04%	4,890	4,940	4,990	5,040	
43	10-1424-1000	Fire Protection Service To First Nations	2,000	2,000	2,000	2,000	2,000		2,000			2,000	-	0.00%	2,020	2,050	2,080	2,110	
44	10-1424-2000	Fire Dept. - Operation Costs Recovered	2,280	7,304	8,613	3,140	3,180		3,180			3,180	40	1.27%	3,220	3,260	3,300	3,340	
45	10-1424-3000	Fire Dept. - Facility Rental Revenue	7,816	2,121	5,095	4,300	2,000		2,000			2,000	(2,300)	-53.49%	2,020	2,050	2,080	2,110	
46	10-1432-1000	Fire Protection Service to Furry Creek	36,911	44,668	45,272	54,880	45,250		45,250			45,250	(9,630)	-17.55%	-	-	-	-	
47	10-1432-2000	Culvert Inspections	6,359	5,683	11,638	5,110	5,170		5,170			5,170	60	1.17%	5,230	5,290	5,350	5,410	
48	10-1432-3000	Storm Sewer Connection Fees	3,275	8,040	-	10,210	3,500		3,500			3,500	(6,710)	-65.72%	3,540	3,580	3,620	3,660	
49	10-1432-5000	Public Works 3rd Party Recoveries	2,500		5,000	9,610	2,500		2,500			2,500	(7,110)	-73.99%	2,530	2,560	2,590	2,620	
50	10-1443-0000	Garbage Collection	491,442	516,947	532,186	529,652	534,950	96,000	630,950			630,950	101,298	19.13%	637,260	643,640	650,080	656,590	
51	10-1443-3000	Sanitary Landfill Collections	1,012,687	1,316,119	1,348,442	1,316,125	1,316,130		1,316,130			1,316,130	5	0.00%	1,316,130	1,316,130	1,316,130	1,316,130	
52	10-1443-4000	Tag a bag Collections	12			-	-		-			-	-		-	-	-	-	
53	10-1443-4000	Remediated Soil Collections	5,303		-	1,970	1,000		1,000			1,000	(970)	-49.24%	1,010	1,030	1,050	1,070	
54	10-1451-1000	Cemetery Plot Sales	6,675	7,839	9,610	6,990	7,060		7,060			7,060	70	1.00%	7,140	7,220	7,300	7,380	
55	10-1451-2000	Cemetery Opening and Closing	13,725	9,051	14,875	10,210	10,320		10,320			10,320	110	1.08%	10,430	10,540	10,650	10,760	
56	10-1451-3000	Grave Marker Installation	2,018	2,936	2,475	2,450	2,480		2,480			2,480	30	1.22%	2,510	2,540	2,570	2,600	
57	10-1451-4000	Cemetery Liners	2,675	2,252	5,960	2,390	2,420		2,420			2,420	30	1.26%	2,450	2,480	2,510	2,540	
58	10-1451-5000	Columbarium Admin Fee	1,660	761	339	2,900	250		250			250	(2,650)	-91.38%	260	270	280	290	
59																			
60																			
61																			
62		Total General Sale of Services	1,788,947	2,087,815	2,019,005	2,016,482	2,003,715	96,000	2,099,715	-	-	2,099,715	83,233	(1)	2,061,920	2,069,500	2,077,140	2,084,850	
63																			

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64	Recreation Sale of Services																		
65	10-1471-0000	Recreation Programs	136,404	175,212	139,604	140,000	141,400	1,000	142,400	1,000	(1,000)	142,400	2,400	1.71%	143,830	145,270	146,730	148,200	
66	10-1471-0001	Recreation Preschool Programs	31,767	61,079	68,491	61,000	61,610	4,010	65,620	620	(620)	65,620	4,620	7.57%	66,280	66,950	67,620	68,300	
67	10-1471-0002	Recreation Summer Adventure Camps	19,909	29,215	25,478	25,000	29,000	300	29,300	300	(300)	29,300	4,300	17.20%	29,600	29,900	30,200	30,510	
68	10-1471-0003	Recreation Youth Programs	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
69	10-1471-0004	Recreation Seniors	-	-	-	1,400	3,000	-	3,000	88,000	(88,000)	3,000	1,600	114.29%	26,000	26,260	26,530	26,800	
70	10-1471-2001	Civic Centre - Special Events	2,373	1,574	2,364	2,000	2,500	-	2,500	-	-	2,500	500	25.00%	2,530	2,560	2,590	2,620	
71	10-1471-2002	Civic Centre - Aud/Lounge Rentals	20,052	21,356	25,513	24,100	22,000	2,517	24,517	517	(517)	24,517	417	1.73%	24,770	25,020	25,280	25,540	
72	10-1471-2003	Civic Centre - Other Fees	9,273	10,552	11,025	8,790	10,000	-	10,000	-	-	10,000	1,210	13.77%	10,100	10,210	10,320	10,430	
73	10-1471-2004	Sound System Rental	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
74	10-1471-2005	Computer Kiosk Fees	115	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
75	10-1471-5001	Arena Events	333	-	167	-	-	-	-	-	-	-	-	-	-	-	-	-	
76	10-1471-5002	Ice Skating	14,865	17,608	13,143	13,000	13,130	306	13,436	306	(306)	13,436	436	3.35%	13,580	13,720	13,860	14,000	
77	10-1471-5003	Skate Shop Rentals	3,852	3,602	3,601	3,600	3,600	-	3,600	-	-	3,600	-	0.00%	3,640	3,680	3,720	3,760	
78	10-1471-5004	Ice Rentals	140,644	168,605	205,676	168,380	175,000	19,083	194,083	4,083	(4,083)	194,083	25,703	15.26%	196,030	198,000	199,980	201,980	
79	10-1471-5007	Squamish Cougars / Wolfpack	2	-	15	21,654	21,880	-	21,880	-	-	21,880	226	1.04%	22,100	22,330	22,560	22,790	
80	10-1471-5010	Arena Sign Advertising	9,960	3,150	2,633	2,100	6,000	(3,000)	3,000	-	-	3,000	900	42.86%	3,030	3,070	3,110	3,150	
81	10-1471-5011	Zamboni Advertising	-	800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
82	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
83	10-1472-0000	Pavilion Rentals	225	675	-	750	-	-	-	-	-	-	(750)	-100.00%	-	-	-	-	
84	10-1472-0001	Field Rental Revenue	1,260	1,260	1,290	960	1,200	-	1,200	-	-	1,200	240	25.00%	1,220	1,240	1,260	1,280	
85	10-1472-0003	All Weather Field Lighting Fees	3,507	3,761	4,914	4,700	4,750	-	4,750	-	-	4,750	50	1.06%	4,800	4,850	4,900	4,950	
86	10-1472-0004	Tournament User Fees	2,820	1,200	3,045	1,820	2,500	-	2,500	-	-	2,500	680	37.36%	2,530	2,560	2,590	2,620	
87	10-1472-0005	Regular Field User Fees	1,520	850	1,560	1,940	2,000	-	2,000	-	-	2,000	60	3.09%	2,020	2,050	2,080	2,110	
88	10-1472-0006	Field Set Up Fees	(128)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
89	10-1475-0001	Sq CC Daycare Revenue	6,688	6,805	3,168	9,360	-	-	-	-	-	-	(9,360)	-100.00%	-	-	-	-	
90	10-1475-0002	Beer Garden Fees	1,000	1,400	1,200	1,400	1,400	-	1,400	-	-	1,400	-	0.00%	1,420	1,440	1,460	1,480	
91	10-1475-0003	Campground Fees	12,266	17,143	18,938	15,000	18,000	420	18,420	420	(420)	18,420	3,420	22.80%	18,610	18,800	18,990	19,180	
92	10-1475-0004	Field Concession Fees	75	200	200	200	200	-	200	-	-	200	-	0.00%	210	220	230	240	
93	10-1475-0090	Other Recreation	131	-	1,652	30	1,000	-	1,000	-	-	1,000	970	3233.33%	1,010	1,030	1,050	1,070	
94	10-1475-0091	Squamish Trails Society Maps	257	35	56	-	-	-	-	-	-	-	-	-	-	-	-	-	
95	10-1475-0095	Liability Insurance Premiums/Fees	184	1,247	162	450	460	-	460	-	-	460	10	2.22%	470	480	490	500	
96	10-1475-0900	Recreation Cash Over/Short	(1,141)	(920)	163	210	220	-	220	-	-	220	10	4.76%	230	240	250	260	
97	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
98	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
99	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
100	Total Recreation Sale of Services		418,218	526,408	534,055	507,844	520,850	24,636	545,486	95,246	(95,246)	545,486	37,642	7.41%	574,010	579,880	585,800	591,770	
101	Total Sale of Services		2,207,165	2,614,224	2,553,060	2,524,326	2,524,565	120,636	2,645,201	95,246	(95,246)	2,645,201	120,875	4.79%	2,635,930	2,649,380	2,662,940	2,676,620	
102																			

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Line No.	Account Number	Description/Title	2006 Actual	2007 Actual	2008 est. Actual	2008 Budget	Proposed Core 2009	Adjustment	Subtotal	Proposed Increments	Adjustment	2009 Budget	\$ Change 2009/2008	% Change 2009/2008	2010 Budget	2011 Budget	2012 Budget	2013 Budget
103		Other Revenue from Own Sources																
104	10-1511-0000	Business Licenses	158,509	161,264	174,312	161,820	163,440		163,440			163,440	1,620	1.00%	165,080	166,740	168,410	170,100
105	10-1512-0000	Municipal License Plates	3,255	4,386	3,660	3,540	3,580		3,580			3,580	40	1.13%	3,620	3,660	3,700	3,740
106	10-1516-0000	Dog Licenses	35,985	35,982	38,121	37,040	37,420		37,420			37,420	380	1.03%	37,800	38,180	38,570	38,960
107	10-1517-0000	Building Permits	472,286	469,386	355,846	470,000	330,000	(30,000)	300,000			300,000	(170,000)	-36.17%	303,000	306,030	309,100	312,200
108	10-1517-1000	Development Permit Fees	104,942	23,775	51,350	23,775	24,020		24,020			24,020	245	1.03%	24,270	24,520	24,770	25,020
109	10-1517-2000	Subdivision Fees	35,150	11,600	10,900	30,920	11,000		11,000			11,000	(19,920)	-64.42%	11,110	11,230	11,350	11,470
110	10-1517-5000	Site Alteration Fee	3,350	2,750	3,750	3,000	3,030		3,030			3,030	30	1.00%	3,070	3,110	3,150	3,190
111	10-1519-1000	Fire Department Permits	6,250	5,300	4,610	7,320	3,000		3,000			3,000	(4,320)	-59.02%	3,030	3,070	3,110	3,150
112	10-1519-2000	Sign & Variance Permits	3,705	2,415	3,160	3,700	3,740		3,740			3,740	40	1.08%	3,780	3,820	3,860	3,900
113	10-1519-3000	Hunting Permits	-	-	-	-	-		-			-	-	-	-	-	-	-
114	10-1519-4000	Other Permits / Liquor Licenses	1,825	75	4,600	830	840		840			840	10	1.20%	850	860	870	880
115	10-1519-5000	Rezoning, OCP Amendment & Comfort Lett	182,021	134,655	60,011	150,000	45,000	15,000	60,000			60,000	(90,000)	-60.00%	60,600	61,210	61,830	62,450
116	10-1519-6000	Road Allowance Encroachment Fees	1,000	1,000	-	11,250	1,000		1,000			1,000	(10,250)	-91.11%	1,010	1,030	1,050	1,070
117	10-1519-7000	Community Amenity Fees	140,000	40,000	90,000	40,000	140,000		140,000			140,000	100,000	250.00%	40,000	40,000	40,000	40,000
118	10-1519-8000	Engineering Fees - servicing agreements	-	-	-	5,550	-		-			-	(5,550)	-100.00%	-	-	-	-
119	10-1519-9000	Material Transport Fees	-	-	-	-	-		-			-	-	-	-	-	-	-
120	10-1520-0000	Municipal Ticket Information Revenue	-	-	1,740	-	-		-			-	-	-	-	-	-	-
121	10-1521-0000	Bylaw Notices	3,550	(1,785)	25	600	610		610			610	10	1.67%	620	630	640	650
122	10-1522-0000	Dog Impound Charges & Fines	14,734	13,545	10,203	19,780	13,500		13,500			13,500	(6,280)	-31.75%	13,640	13,780	13,920	14,060
123	10-1524-0000	False Alarm Fines	-	-	600	-	-		-			-	-	-	-	-	-	-
124	10-1532-1000	R.C.M.P. Building Rental	154,188	154,188	154,188	157,290	161,900		161,900			161,900	4,610	2.93%	163,520	165,160	166,820	168,490
125	10-1532-5000	Pay Phone Commissions	40	43	10	100	40		40			40	(60)	-60.00%	50	60	70	80
126																		
127	10-1534-1000	Equipment Rental	-	-	-	-	-		-			-	-	-	-	-	-	-
128																		
129																		
130																		

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131	<i>Other Revenue from Own Sources (continued).</i>																	
132	10-1535-1000	Land Leases	29,211	17,612	41,150	17,750	40,000		40,000			40,000	22,250	125.35%	40,400	40,810	41,220	41,640
133	10-1535-1001	Squamish Wood Waste Lease	11,078	6,330	6,330	6,540	6,610		6,610			6,610	70	1.07%	6,680	6,750	6,820	6,890
134	10-1535-2000	Sq. Days Loggers Sports Ground Lease	400	400	400	430	400		400			400	(30)	-6.98%	410	420	430	440
135	10-1535-3000	Airport Property Rental	11,238	7,593	4,904	2,040	2,070	25,900	27,970			27,970	25,930	1271.08%	28,250	28,540	28,830	29,120
136	10-1535-4000	Forestry Building Lease	203,409	292,995	286,114	262,560	258,330	28,930	287,260			287,260	24,700	9.41%	287,260	287,260	287,260	287,260
137	10-1551-0000	Return on Investments	220,342	217,469	288,312	165,000	102,910		102,910			102,910	(62,090)	-37.63%	103,940	104,980	106,030	107,100
138	10-1551-0001	Sinking Fund Earnings Actuarial Valuation	73,936	153,835	88,696	87,490	88,370		88,370			88,370	880	1.01%	89,260	90,160	91,070	91,990
139	10-1561-0000	Tax Penalties	183,231	211,002	184,601	201,600	183,336		183,336			183,336	(18,264)	-9.06%	185,170	187,030	188,910	190,800
140	10-1562-0000	Tax Interest	39,474	52,342	56,536	32,990	55,000		55,000			55,000	22,010	66.72%	55,550	56,110	56,680	57,250
141	10-1563-0000	General A/R Accounts Interest	1,740	3,198	(475)	-	-		-			-	-	-	-	-	-	-
142	10-1564-0000	Mortgage Listing / Property Tax Admin	-	-	2,025	-	-		-			-	-	-	-	-	-	-
143	10-1591-5006	Donations	23,212	652	261	3,250	500		500			500	(2,750)	-84.62%	510	520	530	540
144	10-1591-5008	Donations - Wild at Art	22,300	-	-	-	-		-			-	-	-	-	-	-	-
145	10-1591-5010	Donations - Meth Community Program	-	-	-	-	-		-			-	-	-	-	-	-	-
146	10-1591-5012	Donations - Animal Control	-	2,814	-	2,500	-		-			-	(2,500)	-100.00%	-	-	-	-
147	10-1599-0000	Photocopies, Maps & Bylaws	4,295	3,231	2,668	5,290	3,000		3,000			3,000	(2,290)	-43.29%	3,030	3,070	3,110	3,150
148	10-1599-1000	Squamish Pin Sales	5	-	-	-	-		-			-	-	-	-	-	-	-
149	10-1599-2000	Miscellaneous Revenues	30,189	37,403	40,071	37,700	38,080		38,080			38,080	380	1.01%	38,470	38,860	39,250	39,650
150	10-1599-2000	Miscellaneous Revenues - CN Recovery	88,684	-	-	-	-		-			-	-	-	-	-	-	-
151	10-1599-3000	Miscellaneous Revenues - Special Items	-	12,973	(439)	-	-		-			-	-	-	-	-	-	-
152	10-1599-3002	Vicitm Services Vending Machine	-	1,014	348	-	-		-			-	-	-	-	-	-	-
153	10-1599-4000	FOI Request Fees	36	595	16	230	240		240			240	10	4.35%	250	260	270	280
154	10-1599-6000	Contaminated Site Profiles	3,500	2,700	3,100	3,110	3,150		3,150			3,150	40	1.29%	3,190	3,230	3,270	3,310
155	10-1599-7000	Fire Department File Searches	420	540	1,290	570	1,000		1,000			1,000	430	75.44%	1,010	1,030	1,050	1,070
156	10-1599-8000	Filming	5,750	(5,000)	16,960	1,600	1,620		1,620			1,620	20	1.25%	1,640	1,660	1,680	1,700
157	10-1599-9000	Cash Over/Short	(77)	56	(154)	-	-		-			-	-	-	-	-	-	-
158			-	-	-	-	-		-			-	-	-	-	-	-	-
159	Total Other Revenue from Own Sources		2,273,163	2,078,334	1,989,800	1,957,165	1,726,736	39,830	1,766,566	-	-	1,766,566	(190,599)	-9.74%	1,680,070	1,693,780	1,707,630	1,721,600
160																		

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161	Transfers From Other Governments																	
162	10-1620-0000	Prov Govt Small Community Protection Grant	59,483	112,801	165,318	112,800	165,318	55,236	220,554	160,112	-	380,666	267,866	237.47%	60,442	60,450	60,450	60,450
163	10-1620-0001	Prov Govt Traffic Fine Revenue Sharing Grant	210,569	245,993	286,287	245,990	248,450	13,555	262,005	156,794	-	418,799	172,809	70.25%	105,212	106,270	107,340	108,420
164		- SC \$160,112 & TF \$ 156,794 deferred to 2010																
165	10-1620-0003	CWF Gas Tax - retro transfer to deferred rev	(142,892)															
166																		
167	10-1711-0000	Victim Services Program	45,000	48,440	63,704	47,180	47,180		47,180			47,180		0.00%	47,180	47,180	47,180	47,180
168	10-1748-0000	BC Hydro Graffiti Program		2,000														
169	10-1749-0000	Vancouver Coastal Health	3,000	3,500														
170	10-1751-0000	Prov Govt JEPP Emergency Plan																
171	10-1751-0001	Prov Govt DFA # 43129 2003	120,258															
172	10-1751-0002	Prov Govt DFA # 54476 2005																
173	10-1751-0003	Prov Govt DFA # 62050 2005		14,430														
174	10-1751-0004	MV Westwood Anette DFA # 072129 Oil Sp	3,950															
175	10-1751-0005	Prov Govt DFA # 073721 Response		87,290	74,357													
176	10-1751-0006	Prov Gov't DFA # 073499 Response			16,129													
177	10-1751-0007	Prov Gov't DFA # 092021 Response			8,261													
178	10-1752-0000	Prov Govt PEP Task Recovery	14,276	48,905	26,795													
179	10-1753-0000	Prov Govt MOT D.T. Route Location Study		40,000														
180	10-1756-0000	Prov Govt Dike Assessment			150,000	150,000							(150,000)	-100.00%				
181	10-1756-0005	Diamond Head Trail Planning Grant			10,000													
182	10-1757-0000	School District #48 Recreation Program Grant	8,368															
183	10-1761-0000	SLRD - Squamish Emergency Program	17,206	17,206	17,206	16,710	17,206		17,206			17,206	496	2.97%	17,210	17,210	17,210	17,210
184	10-1762-0000	SLRD - Library																
185	10-1763-0000	Min of Environment - Sea Dykes																
186	10-1764-0000	Fisheries and Oceans Loggers Creek																
187	10-1765-0000	UBCM Community Forum Funding			2,906													
188	10-1765-0001	UBCM Emergency Planning Grants	11,289															
189	10-1765-0002	UBCM Meth Awareness Grant	11,250		3,750													
190	10-1765-0003	UBCM Seniors in Communities	1,500	1,500														
191																		
192																		
193	10-1766-0000	UBCM West Nile Assistance	16,021	14,625	12,165	18,000	18,000		18,000			18,000		0.00%				
194																		
195	10-1767-0000	Prov Govt Aquifer Awareness Signs																
196	10-1767-0001	Prov Govt Bear Aware	10,000	10,000	10,000													
197	10-1767-0002	Prov Govt Tsunami Grant																
198	10-1767-0003	Prov Govt Wildfire Suppression / CWPP	1,400	15,000														
199	10-1767-0004	Prov Govt Community Energy Initiatives	10,000															
200	10-1767-0005	Fraser Basin Council Community Energy Initiatives		75,000														
201	10-1767-0006	Real Estate Foundation of BC - Home Ownership Project		10,000	10,000													
202	10-1767-0007	Legacies Now Society - Accessibility Funding			20,000													
203																		
204																		
205	Transfers - Excluding Economic Development		400,678	746,690	876,879	590,680	496,154	68,791	564,945	316,906	-	881,851	291,171	49.29%	230,044	231,110	232,180	233,260

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206																			
207		Economic Development Projects:																	
208	10-1768-0001	CISP Community Trade & Investment				-			-			-	-		-	-	-	-	-
209									-			-	-		-	-	-	-	-
210	10-1770-0010	Spirit of BC Committee			2,900														
211	10-1770-0013	WED/CFDC Squamish Wind Energy	18,000	38,873	25,677	-			-			-	-		-	-	-	-	-
212	10-1770-0016	UBCM Tourism Program Phase II			80,754		107,672		107,672			107,672	107,672		-	-	-	-	-
213	10-1770-0017	UBCM Tourism Program Phase I		80,754	26,918	107,672			-			-	(107,672)	-100.00%	-	-	-	-	-
214	10-1770-0018	CN Rail / Tourism Marketing Plan		50,000	50,000	50,000			-			-	(50,000)	-100.00%	-	-	-	-	-
215	10-1770-0019	Bridging to Future - Energy / Fraser Basin & Prov of BC		18,764					-			-	-		-	-	-	-	-
216		Storm Water Green Infrastructure							-			-	-		-	-	-	-	-
217		Marine Strategy						150,000	150,000			150,000	150,000		-	-	-	-	-
218		Knowledge Base Sector Strategy 50%				15,000			-			-	(15,000)	-100.00%	-	-	-	-	-
219	10-1770-0023	Wal Mart Funding / Downtown Sq. BIA			25,000				-			-	-		-	-	-	-	-
220																			
221																			
222																			
223																			
224																			
225																			
226																			
227																			
228		Transfers - Economic Development Projects	18,000	188,390	211,249	172,672	107,672	150,000	257,672	-	-	257,672	85,000	49.23%	-	-	-	-	-
229																			
230		Total Transfers From Other Governments	418,678	935,080	1,088,128	763,352	603,826	218,791	822,617	-	-	1,139,523	376,171	49.28%	230,044	231,110	232,180	233,260	
231																			

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232	Transfers from Other Funds																	
233	10-1911-0000	Transfer From Surplus				-			-			-	-		-	-	-	-
234	10-1912-0000	Provision for future expenditures - Operating	168,844			-			-			-	-		-	-	-	-
235	10-1912-0000	Provision for future expenditures - Capital				-			-			-	-		-	-	-	-
236						-			-			-	-		-	-	-	-
237		Transfers from Own Reserves:				-			-			-	-		-	-	-	-
238	10-1927-0000	Provision for Downtown Revit Debt Retirement		158,858	47,124	47,124			-			-	(47,124)		-	-	-	-
239	10-1927-0000	Provision for West Nile Virus Program UBCM				-			-			-	-		-	-	-	-
240	10-1927-0000	Provision for CWF Fuel Tax Transfer	142,892			-			-			-	-		-	-	-	-
241	10-1927-0000	Provision for Cheakamus Bridge Repair		200,000		-			-			-	-		-	-	-	-
242	10-1927-0000	Provision for Tourism Marketing Plan / CN Funded			50,000	50,000			-			-	(50,000)		-	-	-	-
243	10-1927-0000	Provision for Small Community & Traffic Fine Revenue Sharing Grants				-			-			-	-		316,906	-	-	-
244						-			-			-	-		-	-	-	-
245	10-1927-0000	Provision for Community Amenities				-		120,000	120,000			120,000	120,000		-	-	-	-
246	10-1927-0000	Provision for Community Amenities - Apr 7th resolution - Bicycle Lane funding				-		109,000	109,000			109,000	109,000		-	-	-	-
246a	10-1927-0000	Provision for Community Amenities - BMX Track Improvements GIA				-		8,000	8,000			8,000	8,000		-	-	-	-
247	10-1927-0000	Provision for Forestry Building				-		78,690	78,690			78,690	78,690		-	-	-	-
248		Community Works Fund - Capacity Building Projects				-		171,750	171,750			171,750	171,750		200,000	-	-	-
249						-			-			-	-		-	-	-	-
250						-			-			-	-		-	-	-	-
251						-			-			-	-		-	-	-	-
252						-			-			-	-		-	-	-	-
253	Total Transfers from Other Funds		311,736	358,858	97,124	97,124	-	487,440	487,440	-	-	487,440	390,316	401.87%	516,906	-	-	-
254	Total All Transfers		730,414	1,293,938	1,185,252	860,476	672,617	706,231	1,310,057	316,906	-	1,626,963	766,487	89.08%	746,950	231,110	232,180	233,260
255																		
256	Collections for Other Governments																	
257	10-1981-0000	Prov Education Requisition SD 48: Residential	3,770,887	3,743,042	4,288,335	4,287,995	4,330,880	273,572	4,604,452			4,604,452	316,457	7.38%	4,650,500	4,697,010	4,743,990	4,791,430
258	10-1981-1000	Prov Education Requisition: Non-Residential	4,489,083	4,749,940	4,758,885	4,785,061	4,832,920	(88,046)	4,744,874			4,744,874	(40,187)	-0.84%	4,792,330	4,840,260	4,888,670	4,937,560
259	10-1982-0000	Regional Hospital District	318,343	379,887	384,770	385,840	389,700	(226,191)	163,509			163,509	(222,331)	-57.62%	165,150	166,810	168,480	170,170
260	10-1983-0000	Sq. Lillooet Regional District	1,154,965	1,152,808	1,169,997	1,173,250	1,184,990	67,936	1,252,926			1,252,926	79,676	6.79%	1,265,460	1,278,120	1,290,910	1,303,820
261	10-1984-0000	Municipal Finance Authority	651	716	607	610	620	188	808			808	198	32.46%	820	830	840	850
262	10-1985-0000	BC Assessment Authority	274,386	261,856	278,629	279,335	282,130	11,777	293,907			293,907	14,572	5.22%	296,850	299,820	302,820	305,850
263	Total Coll. for Other Governments		10,008,316	10,288,249	10,881,223	10,912,091	11,021,240	39,236	11,060,476	-	-	11,060,476	148,385	1.36%	11,171,110	11,282,850	11,395,710	11,509,680
264																		
265	Total Revenues		29,402,295	30,780,164	33,208,570	32,844,986	33,766,507	413,734	34,094,060	412,152	(95,246)	34,410,966	1,565,980	4.77%	34,519,049	35,128,419	36,362,609	37,663,415

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266		Legislative																
267	10-2111-0100	Mayor Indemnity	44,250	44,720	42,283	46,522	47,510	(610)	46,900			46,900	378	0.81%	47,370	47,850	48,330	48,820
268						-			-			-	-		-	-	-	-
269	10-2112-0100	Council Indemnity	121,926	139,756	142,773	132,690	136,830	3,940	140,770			140,770	8,080	6.09%	142,180	143,610	145,050	146,510
270						-			-			-	-		-	-	-	-
271	10-2113-0500	Committee Expenses	15,544	14,529	14,944	16,000	12,000		12,000			12,000	(4,000)	-25.00%	12,120	12,250	12,380	12,510
272	10-2114-0210	Conferences & Conventions	17,717	25,444	23,611	25,000	35,000		35,000			35,000	10,000	40.00%	35,350	35,710	36,070	36,440
273		- Mayor & Six Councilors to Attend UBCM				-	-		-			-	-		-	-	-	-
274		- UBCM Community to Community				-	-		-			-	-		-	-	-	-
275		- LMMA -Spring Meeting and AGM				-	-		-			-	-		-	-	-	-
276		- LMMA -Fall Meeting				-	-		-			-	-		-	-	-	-
277		- FCM in Whistler 2009				-	-		-			-	-		-	-	-	-
278		- Allowance for Misc. Seminars				-	-		-			-	-		-	-	-	-
279	10-2114-0213	TELEPHONE	2,554	7,430	8,866	10,000	10,000		10,000			10,000	-	0.00%	10,100	10,210	10,320	10,430
280		- 7X Council Blackberries				-	-		-			-	-		-	-	-	-
281	10-2114-0500	Workshops / Office Supplies	2,061	3,133	2,074	4,000	4,000		4,000			4,000	-	0.00%	4,040	4,090	4,140	4,190
282	10-2115-0221	Mayor Public Relations	6,464	2,504	1,523	6,500	6,500	(1,500)	5,000			5,000	(1,500)	-23.08%	5,050	5,110	5,170	5,230
283		- Entertainment for Senior Govt Officials, Official				-	-		-			-	-		-	-	-	-
284		- Openings, Misc. Presentations, Christmas, etc.				-	-		-			-	-		-	-	-	-
285	10-2116-0221	Legislative Public Relations	9,519	14,837	12,594	15,000	15,000		15,000			15,000	-	0.00%	15,150	15,310	15,470	15,630
286	10-2117-0221	Other Public Relations Promotions	30,570	40,805	25,115	40,000	40,000	(5,000)	35,000			35,000	(5,000)	-12.50%	35,350	35,710	36,070	36,440
287	10-2118-0221	Senior Citizen Banquet	2,272	2,883	3,187	3,375	3,600	(400)	3,200			3,200	(175)	-5.19%	3,240	3,280	3,320	3,360
288	10-2119-0221	Scholarships	2,000	2,000	2,000	2,000	2,000		2,000			2,000	-	0.00%	2,020	2,050	2,080	2,110
289		Total Legislative	254,877	298,041	278,970	301,087	312,440	(3,570)	308,870			308,870	7,783	2.58%	311,970	315,180	318,400	321,670
290																		

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Line No.	Account Number	Description/Title	2006 Actual	2007 Actual	2008 est. Actual	2008 Budget	Proposed Core 2009	Adjustment	Subtotal	Proposed Increments	Adjustment	2009 Budget	\$ Change 2009/2008	% Change 2009/2008	2010 Budget	2011 Budget	2012 Budget	2013 Budget
291	Administration																	
292	10-2120-0100	Administration Salaries	377,314	351,677	355,260	360,712	370,615	(130,935)	239,680			239,680	(121,032)	-33.55%	242,080	244,510	246,960	249,430
293						-			-			-	-		-	-	-	-
294	10-2121-0100	Administrative Services Salaries	447,634	517,176	577,415	576,681	593,221	(18,220)	575,001			575,001	(1,680)	-0.29%	580,760	586,570	592,440	598,370
295						-			-			-	-		-	-	-	-
296	10-2121-0130	Post Employment Benefits	79,165	65,900	40,200	45,990	46,450		46,450			46,450	460	1.00%	46,450	46,450	46,450	46,450
297	10-2121-0190	Staff Recruitment																
298	10-2121-0210	Conventions	14,531	7,752	7,782	9,500	9,000		9,000			9,000	(500)	-5.26%	9,090	9,190	9,290	9,390
299		- UBCM , LMLGMA, LGMA, HRMA, IIMC, misc																
300	10-2121-0211	Travel	3,667	1,838	801	3,500	2,500	(500)	2,000			2,000	(1,500)	-42.86%	2,020	2,050	2,080	2,110
301		- Misc. travel costs to attend out-of-town meetings																
302	10-2121-0221	Advertising	8,571	10,948	10,368	10,210	12,000		12,000			12,000	1,790	17.53%	12,120	12,250	12,380	12,510
303	10-2121-0231	Contract Services	120,712	39,288	56,031	120,000	80,000		80,000			80,000	(40,000)	-33.33%	80,800	81,610	82,430	83,260
304		- Land Surveys, Appraisals, Free Crown Grant																
305																		
306	10-2121-0232	Legal Fees	258,316	183,347	184,967	183,620	175,000		175,000			175,000	(8,620)	-4.69%	176,750	178,520	180,310	182,120
307	10-2121-0233	Labour Relations / Negotiations																
308	10-2121-0234	Courses	4,330	4,343	4,901	6,800	5,000		5,000			5,000	(1,800)	-26.47%	5,050	5,110	5,170	5,230
309		- Allowance to reimburse staff for course fees																
310	10-2121-0236	Computer Software Licenses	11,840	10,140	10,140	13,000	13,000	(2,800)	10,200			10,200	(2,800)	-21.54%	10,310	10,420	10,530	10,640
311	10-2121-0240	Assoc Dues / Memberships	4,522	4,044	5,125	5,700	5,700	(400)	5,300			5,300	(400)	-7.02%	5,360	5,420	5,480	5,540
312	10-2121-0242	Records Management																
313	10-2121-0253	Equipment Maintenance	7,015	13,347	3,611	10,000	10,000	(3,000)	7,000			7,000	(3,000)	-30.00%	7,070	7,150	7,230	7,310
314	10-2121-0264	Leases	6,951	2,246	1,372	7,000	7,000	(4,000)	3,000			3,000	(4,000)	-57.14%	3,030	3,070	3,110	3,150
315		- Leases with Minister of Finance, B.C.R., BC Hydro																
316	10-2121-0500	Office Supplies	12,437	9,719	7,630	12,000	10,000		10,000			10,000	(2,000)	-16.67%	10,100	10,210	10,320	10,430
317	10-2121-0590	Miscellaneous	14,129	9,310	11,396	12,000	12,000		12,000			12,000	-	0.00%	12,120	12,250	12,380	12,510
318		- Coffee Supplies, CViews Leg Subs, small equipment/furniture																
319		- Newspaper & Periodical Subscriptions, BC Gazette, Municipal Act																
320		Total Administration	1,371,134	1,231,073	1,276,999	1,376,713	1,351,486	(159,855)	1,191,631	-	-	1,191,631	(185,082)	-13.44%	1,203,110	1,214,780	1,226,560	1,238,450
321																		
322	Human Resources Admin																	
323	10-2121-1100	Human Resources Admin Salaries	131,472	104,562	161,067	155,590	165,451		165,451			165,451	9,861	6.34%	167,110	168,790	170,480	172,190
324						-			-			-	-		-	-	-	-
325	10-2121-1210	Courses & Conventions	(425)	765	4,077	1,500	1,520		1,520			1,520	20	1.33%	1,540	1,560	1,580	1,600
326	10-2121-1211	Travel	851	76	1,724	1,000	1,010		1,010			1,010	10	1.00%	1,030	1,050	1,070	1,090
327	10-2121-1231	Contract Services	20,899	6,307	12,505	18,000	18,180	(8,180)	10,000	6,730	(6,730)	10,000	(8,000)	-44.44%	10,100	10,210	10,320	10,430
328	10-2121-1233	Labour Relations / Negotiations	26,759	45,247	45,030	40,400	40,810	(10,810)	30,000			30,000	(10,400)	-25.74%	30,300	30,610	30,920	31,230
329	10-2121-1234	Organizational Training & Development	6,397	6,254	20,863	7,500	7,580	13,620	21,200	3,620	(3,620)	21,200	13,700	182.67%	21,420	21,640	21,860	22,080
330	10-2121-1235	Employee Social / Wellness	3,440	2,115	3,378	6,000	6,060	(1,060)	5,000			5,000	(1,000)	-16.67%	5,050	5,110	5,170	5,230
331	10-2121-1236	Health & Safety Committee	2,626	3,478	6,325	3,660	5,000		5,000			5,000	1,340	36.61%	5,050	5,110	5,170	5,230
332	10-2121-1237	Employee Recognition / Service Pins	1,107	2,312	1,895	1,000	1,010		1,010			1,010	10	1.00%	1,030	1,050	1,070	1,090
333	10-2121-1240	Assoc Dues / Memberships	650	999	463	1,200	1,220		1,220			1,220	20	1.67%	1,240	1,260	1,280	1,300
334	10-2121-1500	Office Supplies	5	1,385	1,548	1,000	1,010		1,010			1,010	10	1.00%	1,030	1,050	1,070	1,090
335	10-2121-1590	Staff Recruitment	45,132	29,792	24,373	42,500	42,930	(22,930)	20,000			20,000	(22,500)	-52.94%	20,200	20,410	20,620	20,830
336						-			-			-	-		-	-	-	-
337		Total Human Resources Admin	238,912	203,290	283,248	279,350	291,781	(29,360)	262,421	10,350	(10,350)	262,421	(16,929)	-6.06%	265,100	267,850	270,610	273,390
338																		

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339	Municipal Building Maintenance																	
340	Municipal Hall																	
341	10-2121-4100	Building Maintenance - Janitor	47,720	31,972	34,481	35,180	35,540		35,540			35,540	360	1.02%	35,900	36,260	36,630	37,000
342		Building Maintenance				-	-		-			-	-		-	-	-	-
343						-	-		-			-	-		-	-	-	-
344	10-2121-4233	Building Maintenance - Contract Security Pa	11,846	12,264	12,615	7,660	7,740		7,740			7,740	80	1.04%	7,820	7,900	7,980	8,060
345	10-2121-4252	Building Maintenance - Other	75,465	89,114	101,356	66,790	67,460		67,460			67,460	670	1.00%	68,140	68,830	69,520	70,220
346	10-2121-4550	Building Maintenance - Utilities	26,613	29,433	29,071	26,130	26,400		26,400			26,400	270	1.03%	26,670	26,940	27,210	27,490
347						-	-		-			-	-		-	-	-	-
348	Forestry Building																	
349		Operating Cost Repayment				-	-	48,000	48,000			48,000	48,000		48,480	48,970	49,460	49,960
350						-	-		-			-	-		-	-	-	-
351	10-2121-5252	Building Maintenance - Other	925	18,969	-	4,550	4,600		4,600			4,600	50	1.10%	4,650	4,700	4,750	4,800
352	10-2121-5550	Building Maintenance - Utilities	8,984	31,607	27,617	31,610	31,930		31,930			31,930	320	1.01%	32,250	32,580	32,910	33,240
353						-	-		-			-	-		-	-	-	-
354	Arts Council Building																	
355	10-2121-6252	Building Maintenance			10,668	10,000	10,100		10,100			10,100	100	1.00%	10,210	10,320	10,430	10,540
356						-	-		-			-	-		-	-	-	-
357	Drop-in Centre																	
358	10-2121-7252	Building Maintenance - Other			5,817	5,000	5,050		5,050			5,050	50	1.00%	5,110	5,170	5,230	5,290
359	10-2121-7550	Building Maintenance - Utilities			1,658	2,070	2,100		2,100			2,100	30		-	-	-	-
360	Total Municipal Building Maintenance		171,554	213,360	223,282	188,990	190,920	48,000	238,920			238,920	49,930	26.42%	239,230	241,670	244,120	246,600
361																		
362	Finance Department																	
363	10-2122-0100	Finance Salaries	509,793	530,859	567,419	608,490	628,710	(11,070)	617,640			617,640	9,150	1.50%	623,820	630,060	636,370	642,740
364	10-2122-0210	Conventions	80			-	-		-			-	-		-	-	-	-
365	10-2122-0211	Travel	330	182	829	1,060	1,090		1,090			1,090	30	2.83%	1,110	1,130	1,150	1,170
366	10-2122-0221	Advertising	738	2,000	4,910	4,290	4,380		4,380			4,380	90	2.10%	4,430	4,480	4,530	4,580
367	10-2122-0231	Auditing	56,500	61,523	59,997	64,600	66,125		66,125			66,125	1,525	2.36%	66,790	67,460	68,140	68,830
368	10-2122-0233	Contract Services	14,894	24,742	54,547	26,730	25,910	(18,930)	6,980			6,980	(19,750)	-73.89%	7,050	7,130	7,210	7,290
369		- Employee benefits actuarial valuation				-	-		-			-	-		-	-	-	-
370		- Year-end Assistance (consolidations)				-	-		-			-	-		-	-	-	-
371		- Capital Asset Valuation				-	-		-			-	-		-	-	-	-
372		- Squamish / Vancouver Transit Study				-	-		-			-	-		-	-	-	-
373	10-2122-0234	Courses & Professional Development	867	3,107	3,697	6,310	6,440		6,440			6,440	130	2.06%	6,510	6,580	6,650	6,720
374	10-2122-0239	Computer System Operation				-	-		-			-	-		-	-	-	-
375	10-2122-0240	Assoc Dues / Subscriptions	3,236	4,039	5,790	4,130	4,220		4,220			4,220	90	2.18%	4,270	4,320	4,370	4,420
376	10-2122-0253	Equipment Maintenance	1,503	3,329	2,901	1,320	1,350		1,350			1,350	30	2.27%	1,370	1,390	1,410	1,430
377	10-2122-0500	Office Supplies	25,432	24,064	26,831	26,740	27,280		27,280			27,280	540	2.02%	27,560	27,840	28,120	28,410
378	10-2122-0590	Software Licensing / Support / New Modules	44,893	43,717	28,350	30,020	30,630		30,630			30,630	610	2.03%	30,940	31,250	31,570	31,890
379						-	-		-			-	-		-	-	-	-
380	Total Finance Department		658,267	697,561	755,269	773,690	796,135	(30,000)	766,135			766,135	(7,555)	-0.98%	773,850	781,640	789,520	797,480
381																		

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382		Information Systems																
383	10-2126-0100	Information Systems Personnel	202,172	229,089	253,489	243,732	251,400		251,400			251,400	7,668	3.15%	253,920	256,460	259,030	261,630
384		- IT Manager / Systems Analyst / IS Tech				-			-			-	-		-	-	-	-
385		- Scada Technologist (Oct start)				16,520	66,750		66,750			66,750	50,230	304.06%	67,420	68,100	68,790	69,480
386		- Clerical Support (20 hrs / wk)				-	25,000	(25,000)	-			-	-		-	-	-	-
387	10-2126-0210	Conventions	2,701	3,325	2,852	5,580	6,500		6,500			6,500	920	16.49%	6,570	6,640	6,710	6,780
388	10-2126-0211	Travel	1,221	1,812	2,265	3,100	3,140		3,140			3,140	40	1.29%	3,180	3,220	3,260	3,300
389	10-2126-0233	Contract Services	15,052	19,639	40,580	18,000	18,180		18,180			18,180	180	1.00%	18,370	18,560	18,750	18,940
390		- Other				-	-		-			-	-		-	-	-	-
391		-Tek systems				-	-		-			-	-		-	-	-	-
392	10-2126-0234	Courses	10,941	11,375	9,982	10,900	11,010		11,010			11,010	110	1.01%	11,130	11,250	11,370	11,490
393		- Corporate Training				-	-		-			-	-		-	-	-	-
394		- IT Department				-	-		-			-	-		-	-	-	-
395	10-2126-0239	Printer Consumables	14,313	22,281	19,158	19,540	19,740		19,740			19,740	200	1.02%	19,940	20,140	20,350	20,560
396	10-2126-0240	Association Dues	350	4,196	2,815	3,680	3,720		3,720			3,720	40	1.09%	3,760	3,800	3,840	3,880
397	10-2126-0253	Equipment Maintenance	90,428	101,121	110,287	107,000	109,000		109,000			109,000	2,000	1.87%	116,300	117,470	118,650	119,840
398		- Equipment				-	-		-			-	-		-	-	-	-
399		- Internet				-	-		-			-	-		-	-	-	-
400		- Wide Area Network				-	-		-			-	-		-	-	-	-
401		- Software				-	-		-			-	-		-	-	-	-
402		Microsoft Licensing				-	-		-			-	-		-	-	-	-
403	10-2126-0254	- Existing license requirements	38,832	35,999	36,338	39,240	39,640		39,640			39,640	400	1.02%	40,040	40,450	40,860	41,270
404	10-2126-0255	- New Software licenses	24,300	24,888	33,812	34,670	32,000		32,000			32,000	(2,670)	-7.70%	32,320	32,650	32,980	33,310
405	10-2126-0256	Telecom	12,657	6,769	5,544	12,000	12,120		12,120			12,120	120	1.00%	12,250	12,380	12,510	12,640
406	10-2126-0590	Miscellaneous		219	418	-	-		-			-	-		-	-	-	-
407		Total Information Systems	412,966	460,714	517,539	513,962	598,200	(25,000)	573,200			573,200	59,238	11.53%	585,200	591,120	597,100	603,120
408																		
409		Special Projects																
410	10-2130-0100	Special Projects Salaries				-	-		-			-	-		-	-	-	-
411	10-2130-0231	Contract Services				-	-		-			-	-		-	-	-	-
412		- Smoke Bluffs Park Development Plan	6,598			-	-		-			-	-		-	-	-	-
413		- Community Multi-use Building Plan				20,000	-		-			(20,000)	-100.00%	-	-	-	-	-
414		- Measuring Up Consultant			12,903	10,000	-		-			(10,000)	-100.00%	-	-	-	-	-
415		- Mamquam Blind Channel Dredging Permit			20,000	-	-		-			-	-		-	-	-	-
416	10-2130-0500	Office Supplies				-	-		-			-	-		-	-	-	-
417	10-2130-0590	Expenses				-	-		-			-	-		-	-	-	-
418		Total Special Projects	6,598	-	32,903	30,000	-	-	-			(30,000)	-100.00%	-	-	-	-	-
419																		

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420		Other General Administration																
421	10-2191-0212	Postage	3,974	16,068	12,797	15,520	15,680		15,680			15,680	160	1.03%	15,840	16,000	16,160	16,330
422	10-2191-0213	Telephone	46,521	51,894	69,530	37,120	55,000		55,000			55,000	17,880	48.17%	55,550	56,110	56,680	57,250
423	10-2191-0234	Organizational Training & Development				-	-		-			-	-		-	-	-	-
424		- 2006 new account 10-2121-1234				-	-		-			-	-		-	-	-	-
425						-	-		-			-	-		-	-	-	-
426	10-2191-0240	Assoc Dues	10,095	10,785	10,489	10,610	10,720		10,720			10,720	110	1.04%	10,830	10,940	11,050	11,170
427		- UBCM (Incl. est. Aboriginal Treaty Neg. Levy)				-	-		-			-	-		-	-	-	-
428		- Lower Mainland Municipal Association				-	-		-			-	-		-	-	-	-
429		- Federation of Canadian Municipalities				-	-		-			-	-		-	-	-	-
430		- FCM Travel Fund				-	-		-			-	-		-	-	-	-
431		- FCM Rights of Way defense Fund				-	-		-			-	-		-	-	-	-
432		- Squamish Chamber of Commerce				-	-		-			-	-		-	-	-	-
433		- Sq. Volunteer Centre Society				-	-		-			-	-		-	-	-	-
434		- American Sail Training Assoc				-	-		-			-	-		-	-	-	-
435	10-2191-0591	Elections / Referendums	24,076		35,856	35,000							(35,000)	-100.00%				
436	10-2193-0238	Insurance	311,212	349,354	331,690	335,000	338,350		338,350			338,350	3,350	1.00%	341,740	345,160	348,620	352,110
437		- Boiler & Machinery & all property & Mult Perils				-	-		-			-	-		-	-	-	-
438		- Less Recr. Alloc.				-	-		-			-	-		-	-	-	-
439		- Liability and Errors and Omissions				-	-		-			-	-		-	-	-	-
440		- Councilors and Senior Staff A.D. & D.				-	-		-			-	-		-	-	-	-
441		- Airport Liability				-	-		-			-	-		-	-	-	-
442						-	-		-			-	-		-	-	-	-
443	10-2193-0500	Risk Management Program				-	-		-			-	-		-	-	-	-
444		- Insurance Requirement - Property Appraisal				-	-		-			-	-		-	-	-	-
445	10-2193-0590	Health & Safety Committee		200		-	-		-			-	-		-	-	-	-
446	10-2194-0100	Late Night Municipal Hall Opening Pilot				-	-		-			-	-		-	-	-	-
447	10-2194-0211	General Gov't - Vehicle				-	-		-			-	-		-	-	-	-
448	10-2194-0238	Claims	40,205	48,070	8,817	49,517	50,037		50,037			50,037	520	1.05%	50,550	51,071	51,590	52,110
449		- Allowance for Ins. Claims Deduct. & Small Claims				-	-		-			-	-		-	-	-	-
450	10-2194-0266	Loggers Lane Lease Property O&M				-	-		-			-	-		-	-	-	-
451	10-2194-0500	Employee Recognition / Service Pins				-	-		-			-	-		-	-	-	-
452	10-2194-0590	Staff Recruitment	244			-	-		-			-	-		-	-	-	-
453		- Management consulting & moving expenses				-	-		-			-	-		-	-	-	-
454	10-2194-0594	Movies / Filming				-	-		-			-	-		-	-	-	-
455	10-2194-0595	Cdn Cancer Society	200			-	-		-			-	-		-	-	-	-
456	10-2194-0597	Senior's Program & Benefit Guide				-	-		-			-	-		-	-	-	-
457						-	-		-			-	-		-	-	-	-
458		Total Other General Administration	436,527	476,372	469,179	482,767	469,787	-	469,787	-	-	469,787	(12,980)	-2.69%	474,510	479,281	484,100	488,970
459																		

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460	Community Enhancement Grants																		
461	10-2195-0001	H.S. Sec. Dry Grad & Ceremony / Fac. Rent	3,282	3,868	3,992	4,293	4,340	(47)	4,293			4,293	(0)	-0.01%	4,340	4,390	4,440	4,490	
462	10-2195-0003	Other Misc Grants in Aid	2,719			5,000	65,160	(65,160)	-			-	(5,000)	-100.00%	(120)	(250)	(260)	(270)	
463	10-2195-0004	Rotary Club Still Dancing	871	1,007		-			-			-	-		-	-	-	-	
464	10-2195-0010	Squamish Days Civic Centre Use	1,214	3,149	2,004	2,006		2,389	2,389			2,389	383	19.09%	-	-	-	-	
465	10-2195-0012	Squamish Soup Kitchen		2,665		4,000			-			-	(4,000)	-100.00%	-	-	-	-	
466	10-2195-0013	Squamish Community Christmas Care	1,000			-			-			-	-		-	-	-	-	
467	10-2195-0015	Royal Canadian Legion	579	869	869	869		869	869			869	(0)	-0.01%	-	-	-	-	
468	10-2195-0020	Canadian Cancer Society	997	837	1,220	1,231		1,220	1,220			1,220	(11)	-0.90%	-	-	-	-	
469	10-2195-0024	Squamish Chamber of Commerce			500	-			-			-	-		-	-	-	-	
470	10-2195-0025	West Coast Railway Assoc			1,826	-			-			-	-		-	-	-	-	
471	10-2195-0027	Howe Sound Sec. / RCMP Youth Academy	975		1,625	650		975	975			975	325	50.00%	-	-	-	-	
472	10-2195-0028	Squamish Arts Council	5,000			-	-	5,000	5,000			5,000	5,000		5,050	5,110	5,170	5,230	
473	10-2195-0029	Squamish Trails Society	7,000	9,330		-			-			-	-		-	-	-	-	
474	10-2195-0037	Royal Canadian Air Cadets	125	145	4,148	4,000		4,179	4,179			4,179	179	4.48%	-	-	-	-	
475	10-2195-0038	Communities That Care	1,583			-			-			-	-		-	-	-	-	
476	10-2195-0039	Whippet Clubs of BC	1,027	1,018	1,008	1,018		1,018	1,018			1,018	(0)	-0.04%	-	-	-	-	
477	10-2195-0040	World Youth Bus Passes	2,033	-		-			-			-	-		-	-	-	-	
478	10-2195-0049	Squamish Firefighters / RCMP Guns & Hose	267	264	319	319		319	319			319	0	0.04%	-	-	-	-	
479	10-2195-0056	BPO Squamish Elks # 119	495			-			-			-	-		-	-	-	-	
480	10-2195-0058	Squamish Bald Eagles Hockey Club		330		-			-			-	-		-	-	-	-	
481	10-2195-0060	Squamish Women's Centre	19,500	15,000		-		5,000	5,000			5,000	5,000		-	-	-	-	
482	10-2195-0065	S.O.R.C.A. / Mountain Bike Economic Impact Study				-			-			-	-		-	-	-	-	
483	10-2195-0076	Sq. Environmental Conservation Society			3,000	3,000			-			-	(3,000)	-100.00%	-	-	-	-	
484	10-2195-0077	Sq. Women's Safety Ntwrk / Howe Sound W	-			-			-			-	-		-	-	-	-	
485	10-2195-0080	Squamish Youth Triathlon	1,016	830	925	925		925	925			925	(0)	-0.05%	-	-	-	-	
486	10-2195-0081	Sea to Sky Restorative Justice Society	7,500	655	3,000	3,000			-			-	(3,000)	-100.00%	-	-	-	-	
487	10-2195-0083	Downtown Sq. Business Improvement Assoc	52,000	47,665	49,000	49,000	45,000		45,000			45,000	(4,000)	-8.16%	45,000	-	-	-	
488	10-2195-0085	UBCM	1,000			-			-			-	-		-	-	-	-	
489	10-2195-0086	Sea to Sky Family Festival	20,000			-			-			-	-		-	-	-	-	
490	10-2195-0087	Sea to Sky Comm Svcs / Social Planning Cd	15,000			-			-			-	-		-	-	-	-	
491	10-2195-0088	W. Cda Mtn Bike Tourism Assoc / Mtn Bike	10,000			-			-			-	-		-	-	-	-	
492	10-2195-0089	Sq. BMX Racing Club - Comm. Amenity Fu	10,000			-		8,000	8,000			8,000	8,000		-	-	-	-	
493	10-2195-0090	Sq. Dog Festival	2,000			-			-			-	-		-	-	-	-	
494	10-2195-0091	Special Olympics	1,000			-			-			-	-		-	-	-	-	
495	10-2195-0092	Squamish / Whistler Crime Stoppers	2,000			-			-			-	-		-	-	-	-	
496	10-2195-0093	Brackendale Elementary PAC	5,000			-			-			-	-		-	-	-	-	
497	10-2195-0094	Squamish Dirt Bike Association	10,000			-			-			-	-		-	-	-	-	
498	10-2195-0095	Squamish Food Bank Society	10,000	10,000	15,000	15,000		7,000	7,000			7,000	(8,000)	-53.33%	-	-	-	-	
499	10-2195-0096	Sea to Sky Housing Society		500		-			-			-	-		-	-	-	-	
500	10-2195-0099	Squamish Farmers Market		3,000		-			-			-	-		-	-	-	-	
501	10-2195-0100	Squamish Mountain Film Festival		3,330		-			-			-	-		-	-	-	-	
502	10-2195-0102	Mamquam School PAC		3,000		-			-			-	-		-	-	-	-	
503	10-2195-0105	Callaghan Valley Local Organizing Committee			2,474	2,474			-			-	(2,474)	-100.00%	-	-	-	-	
504	10-2195-0106	Squamish Nordic Club		580		-			-			-	-		-	-	-	-	

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505	10-2195-0107	Mount Garibaldi Masonic Lodge			654	654			-			-	(654)	-100.00%	-	-	-	-
506	10-2195-0108	Squamish Helping Hands Society			3,000	3,000			-			-	(3,000)	-100.00%	-	-	-	-
507	10-2195-0109	Quest University			550	-			-			-	-		-	-	-	-
508		Squamish Minor Hockey				-		6,336	6,336			6,336	6,336		-	-	-	-
509		South Asian Womens Group				-		5,000	5,000			5,000	5,000		-	-	-	-
510		Big Brothers				-		5,000	5,000			5,000	5,000		-	-	-	-
511		Howe Sound Performing Arts				-		2,500	2,500			2,500	2,500		-	-	-	-
512		Mamquam River Access Society				-		1,000	1,000			1,000	1,000		-	-	-	-
513		Other Misc GIA				-		1,478	1,478			1,478	1,478		-	-	-	-
514						-		-	-			-	-		-	-	-	-
515						-		-	-			-	-		-	-	-	-
516						-		-	-			-	-		-	-	-	-
517						-		-	-			-	-		-	-	-	-
518						-		-	-			-	-		-	-	-	-
519	10-2195-0500	Squamish Community Foundation	15,000	15,000		-		-	-			-	-		-	-	-	-
520	10-2195-0510	Art Festival - Wild at Art	51,593	15,500	16,738	16,813		15,000	15,000			15,000	(1,813)	-10.78%	-	-	-	-
521						-		-	-			-	-		-	-	-	-
522		Total Community Enhancement Grants	261,775	138,542	111,853	117,252	114,500	8,000	122,500	-	-	122,500	5,248	4.48%	54,270	9,250	9,350	9,450
523																		
524		Library Services																
525	10-2195-1001	Cash Grant	67,930	68,610	68,610	68,610	69,300		69,300			69,300	690	1.01%	70,000	70,700	71,410	72,130
526						-	-		-			-	-		-	-	-	-
527	10-2195-1100	Building Maintenance - Janitor	27,228	26,994	24,314	30,050	30,360		30,360			30,360	310	1.03%	30,670	30,980	31,290	31,610
528	10-2195-1110	Personnel	475,912	522,492	584,221	548,314	559,390		559,390			559,390	11,076	2.02%	564,990	570,640	576,350	582,120
529		- Casual employee benefit cost correction from 20% to actual at 31.16%					41,610		41,610			41,610	41,610		42,030	42,460	42,890	43,320
530									-			-	-		-	-	-	-
531									-			-	-		-	-	-	-
532									-			-	-		-	-	-	-
533									-			-	-		-	-	-	-
534									-			-	-		-	-	-	-
535	10-2195-1233	Services	5,128			-	-		-			-	-		-	-	-	-
536		- Archivist				-	-		-			-	-		-	-	-	-
537		- IT Support				-	-	7,200	(7,200)			-	-		-	-	-	-
538	10-2195-1234	Training / Professional development & confe	6,199			2,530	2,560		2,560			2,560	30	1.19%	2,590	2,620	2,650	2,680
539	10-2195-1236	Software Support Mtce Fees	-			1,140	1,160		1,160			1,160	20	1.75%	1,180	1,200	1,220	1,240
540	10-2195-1245	Rent				-	-		-			-	-		-	-	-	-
541	10-2195-1252	Maintenance	22,031	24,181	26,018	23,600	23,840	13,915	37,755	13,915	(13,915)	37,755	14,155	59.98%	38,140	38,530	38,920	39,310
542	10-2195-1550	Utilities	14,348	16,725	15,058	15,860	16,020		16,020			16,020	160	1.01%	16,190	16,360	16,530	16,700
543		Total Library Services	618,776	659,002	718,221	690,104	744,240	13,915	758,155	21,115	(21,115)	758,155	68,051	9.86%	765,790	773,490	781,260	789,110
544																		
545		Sub Total Gen Gov't Services	4,431,385	4,377,955	4,667,463	4,753,915	4,869,489	(177,870)	4,691,619	31,465	(31,465)	4,691,619	(62,296)	-1.31%	4,673,030	4,674,261	4,721,020	4,768,240
546																		
547		Admin Recoveries																
548	10-2199-0980	Water Admin Pro Rata Recovery	(123,340)	(124,580)	(125,830)	(125,830)	(127,090)	(27,000)	(154,090)			(154,090)	(28,260)	22.46%	(155,640)	(157,200)	(158,780)	(160,370)
549	10-2199-0981	Sewer Admin Pro Rata Recovery	(123,340)	(124,580)	(125,830)	(125,830)	(127,090)	(27,000)	(154,090)			(154,090)	(28,260)	22.46%	(155,640)	(157,200)	(158,780)	(160,370)
550		Total Admin Recoveries	(246,680)	(249,160)	(251,660)	(251,660)	(254,180)	(54,000)	(308,180)	-	-	(308,180)	(56,520)	22.46%	(311,280)	(314,400)	(317,560)	(320,740)
551		Total General Gov't Services	4,184,705	4,128,795	4,415,803	4,502,255	4,615,309	(231,870)	4,383,439	31,465	(31,465)	4,383,439	(118,816)	-2.64%	4,361,750	4,359,861	4,403,460	4,447,500

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552		Protective Services																	
553																			
554		Protective Services Administration																	
555	10-2210-0100	Salaries	119,515	5,976		-	-		-			-	-		-	-	-	-	-
556		- Professional Development & Assoc. Dues				-	-		-			-	-		-	-	-	-	-
557		- Admin Support				-	-		-			-	-		-	-	-	-	-
558		- Transportation Expenses				-	-		-			-	-		-	-	-	-	-
559	10-2210-0252	Building Maintenance	4,193			-	-		-			-	-		-	-	-	-	-
560	10-2210-0253	Equipment Maintenance	20,553	16,282		-	-		-			-	-		-	-	-	-	-
561	10-2210-0500	Office Supplies / Other	1,316	1,098		-	-		-			-	-		-	-	-	-	-
562	10-2210-0550	Utilities	16,450	2,981		-	-		-			-	-		-	-	-	-	-
563						-	-		-			-	-		-	-	-	-	-
564	10-2210-0593	Youth Corps	30,000			-	-		-			-	-		-	-	-	-	-
565	10-2210-0594	Methamphetamine Program	20,000	5,209		-	-		-			-	-		-	-	-	-	-
566	10-2210-0595	Homeless Drop in Centre - 3rd Avenue	26,069	6,600		-	-		-			-	-		-	-	-	-	-
567						-	-		-			-	-		-	-	-	-	-
568						-	-		-			-	-		-	-	-	-	-
569		Total Protective Services Admin	238,096	38,147		-	-		-			-	-	#DIV/0!	-	-	-	-	-
570																			

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571		Police Services																	
572																			
573		RCMP Policing Contract																	
574	10-2211-0237	R.C.M.P. Contract -	1,804,899	1,798,722	1,956,674	2,190,620	2,405,980	(203,445)	2,202,535			2,202,535	11,915	0.54%	2,279,630	2,359,420	2,442,000	2,527,470	
575		- 2006 Contract 25 Officers funded at 24.50 @ 70%				-			-			-	-		-	-	-	-	
576		- 2007 Contract 25 Officers funded at 23 @ 70%				-			-			-	-		-	-	-	-	
577		- 2008 Contract 25 Officers funded at 23 @ 70% (25 eff. Sept 1st)				-			-			-	-		-	-	-	-	
578		- 2009 Contract projected at 25 Officers funded at 25				-			-			-	-		-	-	-	-	
579		Effective April 1, 2009 Contract change to 90% from 70%				-	520,340	(520,340)	-			-	-		-	-	-	-	
580																			
581																			
582		- 2009 - 2012 annual staffing request for 1 addtn'l officer @ 90%								117,060	(117,060)				127,340	131,740	134,380	137,070	
583																			
584		- Squamish share of Integrated Teams (IHT, ERT, Forensic, PDS, Traffic)		104,908	238,742			300,000	300,000			300,000	300,000		310,500	321,370	332,620	344,270	
585																			
586																			
587		Overtime Cost @ 70%	120,168	123,465	148,132	132,640	142,590		142,590			142,590	9,950	7.50%	147,590	152,760	158,110	163,650	
588		Effective April 1, 2009 Contract change to 90% from 70%					30,555	(30,555)	-			-	-		-	-	-	-	
589		PRIME (\$500 per member) @ 70%		7,451	8,050	8,750	9,100		9,100	350	(350)	9,100	350	4.00%	9,770	10,470	11,540	13,020	
590		Total RCMP Policing Contract	1,925,067	2,034,545	2,351,598	2,332,010	3,108,565	(454,340)	2,654,225	117,410	(117,410)	2,654,225	322,215	13.82%	2,874,830	2,975,760	3,078,650	3,185,480	
591																			
592		RCMP Administration																	
593	10-2212-0100	RCMP Admin Personnel	354,753	356,077	429,436	469,940	486,390		486,390			486,390	16,450	3.50%	503,420	521,040	539,280	558,160	
594	10-2212-0237	RCMP Admin Personnel - Training	11,306	3,139	3,769	13,330	13,800		13,800			13,800	470	3.53%	14,290	14,800	15,320	15,860	
595	10-2213-0100	RCMP Admin Dispatch	554,317	517,198															
596	10-2213-0237	RCMP Admin Dispatch - Training	32,333	15,781															
597	10-2214-0231	RCMP Admin LAN position (shared 1/3)				35,080	35,440		35,440			35,440	360	1.03%	35,800	36,160	36,890	37,630	
598	10-2214-0510	RCMP Admin Dispatch Transition		5,627	12,337														
599		Total RCMP Administration	952,708	897,822	445,542	518,350	535,630	-	535,630	-	-	535,630	17,280	3.33%	553,510	572,000	591,490	611,650	
600																			
601		RCMP Facility Maintenance																	
602	10-2216-0100	RCMP Building Janitorial	42,814	45,091	42,309	43,840	45,380		45,380			45,380	1,540	3.51%	46,970	48,620	50,330	52,100	
603	10-2216-0252	RCMP Building maintenance	47,025	37,741	46,206	20,940	41,150		41,150			41,150	20,210	96.51%	41,570	41,990	42,410	42,840	
604	10-2216-0264	RCMP Building temporary space																	
605	10-2216-0500	RCMP Building / Equipment / Furnishings	21,005	5,346	5,085	24,830	5,080		5,080			5,080	(19,750)	-79.54%	5,140	5,200	5,260	5,320	
606	10-2216-0501	RCMP Building Office Supplies	8,401	8,549	7,397	4,390	8,440		8,440			8,440	4,050	92.26%	8,530	8,620	8,710	8,800	
607	10-2216-0550	RCMP Building Utilities - Electricity, Heat	43,900	41,506	43,358	48,480	44,970		44,970			44,970	(3,510)	-7.24%	45,420	45,880	46,340	46,810	
608	10-2216-0590	RCMP Building Miscellaneous	1,525	2,628	1,627	330	340		340			340	10	3.03%	350	360	370	380	
609		Total RCMP Facility Maintenance	164,670	140,861	145,983	142,810	145,360	-	145,360	-	-	145,360	2,550	1.79%	147,980	150,670	153,420	156,250	
610																			

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611	Victim Services																		
612	10-2217-0100	Salaries	104,684	115,375	98,082	102,890	106,500	(78,890)	27,610			27,610	(75,280)	-73.17%	28,580	29,590	30,630	31,710	
613	10-2217-0211	Travel Mileage	5,826	6,291	3,816	3,930	3,970		3,970			3,970	40	1.02%	4,010	4,060	4,110	4,160	
614	10-2217-0213	Telephone	5,219	3,535	669	3,440	3,480		3,480			3,480	40	1.16%	3,520	3,560	3,600	3,640	
615	10-2217-0234	Training	22,392	7,263	3,455	11,910	12,030		12,030			12,030	120	1.01%	12,160	12,290	12,420	12,550	
616	10-2217-0240	Memberships	728	272		860	870		870			870	10	1.16%	880	890	900	910	
617	10-2217-0500	Office Supplies	6,168	1,057		2,250	2,280		2,280			2,280	30	1.33%	2,310	2,340	2,370	2,400	
618	10-2217-0510	Volunteer Appreciation	587	217		1,550	1,570		1,570			1,570	20	1.29%	1,590	1,610	1,630	1,650	
619	10-2217-0590	Other Expenditures	2,080	0	806	680	690		690			690	10	1.47%	700	710	720	730	
620	Total Victim Services		147,684	134,010	106,828	127,510	131,390	(78,890)	52,500			52,500	(75,010)	-58.83%	53,750	55,050	56,380	57,750	
621																			
622	Prisoner Maint & Detention																		
623	10-2218-0100	Corrections Guards	125,291	133,755	140,706	124,160	128,510		128,510			128,510	4,350	3.50%	133,010	137,670	142,490	147,480	
624	10-2218-0235	Prisoner Medicals	-	174		540	550		550			550	10	1.85%	560	570	580	590	
625	10-2218-0510	Meals	5,056	5,454	4,865	2,520	2,550		2,550			2,550	30	1.19%	2,580	2,610	2,640	2,670	
626	10-2218-0590	Detention Costs	3,943	7,868	2,017	3,110	3,150		3,150			3,150	40	1.29%	3,190	3,230	3,270	3,310	
627	Total Prisoner Maint & Detention		134,289	147,251	147,588	130,330	134,760	-	134,760			134,760	4,430	3.40%	139,340	144,080	148,980	154,050	
628																			
629	Community Policing																		
630	10-2219-0100	Community Policing Coordinator	23,912	50,822	55,888	45,440	47,040		47,040			47,040	1,600	3.52%	48,690	50,400	52,170	54,000	
631	10-2219-0211	Vehicle Maintenance	1,729	3,127	5,396	-	-		-			-	-	-	-	-	-	-	
632	10-2219-0213	Telephone	3,310	1,525	1,541	2,520	2,550		2,550			2,550	30	1.19%	2,580	2,610	2,640	2,670	
633	10-2219-0252	Downtown Office O & M	108	1,077	7,365	4,140	4,190		4,190			4,190	50	1.21%	4,240	4,290	4,340	4,390	
634	10-2219-0264	Downtown Office Rental	9,900	10,875	11,700	10,910	11,020		11,020			11,020	110	1.01%	11,140	11,260	11,380	11,500	
635	10-2219-0510	RCMP Auxiliary	2,581	1,949		7,460	7,540		7,540			7,540	80	1.07%	7,620	7,700	7,780	7,860	
636	10-2219-0590	Community on Patrol	2,563	921	1,371	2,520	2,550		2,550			2,550	30	1.19%	2,580	2,610	2,640	2,670	
637	10-2219-0591	RCMP Prevention Programs	8,057	2,975	1,584	6,580	6,650	(5,000)	1,650			1,650	(4,930)	-74.92%	1,670	1,690	1,710	1,730	
638	10-2219-0592	Restorative Justice Program		(7,236)		-	-		-			-	-	-	-	-	-	-	
639						-	-		-			-	-	-	-	-	-	-	
640						-	-		-			-	-	-	-	-	-	-	
641	Total Community Policing		52,160	66,034	84,844	79,570	81,540	(5,000)	76,540			76,540	(3,030)	-3.81%	78,520	80,560	82,660	84,820	
642																			
643	Total Police Services		3,376,579	3,420,524	3,282,382	3,330,580	4,137,245	(538,230)	3,599,015	117,410	(117,410)	3,599,015	268,435	8.06%	3,847,930	3,978,120	4,111,580	4,250,000	
644																			
645	Police Services Revenue																		
646	10-1421-1000	R.C.M.P. Asset Recovery & Other Services	9,394	2,403	5,245	4,540	4,590	-	4,590	-	-	4,590	50	1.10%	4,640	4,690	4,740	4,790	
647	10-1421-2000	R.C.M.P. Records Searches	24,781	25,799	15,828	25,970	15,000	-	15,000	-	-	15,000	(10,970)	-42.24%	15,150	15,310	15,470	15,630	
648	10-1421-3000	Provincial Share of Dispatch Costs	141,767	117,403	(14,246)	-	-		-			-	-	-	-	-	-	-	
649	10-1421-4000	R.C.M.P. Liason - School Dist. # 48 Funding	-	-	-	8,665	30,000	-	30,000	-	-	30,000	21,335	246.22%	30,300	30,610	30,920	31,230	
650	10-1421-8000	Prisoner Costs Recovered	5,263	5,986	829	4,790	4,840	-	4,840	-	-	4,840	50	1.04%	4,890	4,940	4,990	5,040	
651	10-1532-1000	R.C.M.P. Building Rental	154,188	154,188	154,188	157,290	161,900	-	161,900	-	-	161,900	4,610	2.93%	163,520	165,160	166,820	168,490	
652	10-1620-0001	Prov Govt Traffic Fine Revenue Sharing Gra	210,569	245,993	286,287	245,990	248,450	13,555	262,005	156,794	-	418,799	172,809	70.25%	105,212	106,270	107,340	108,420	
653	10-1711-0000	Victim Services Program	45,000	48,440	63,704	47,180	47,180	-	47,180	-	-	47,180	-	0.00%	47,180	47,180	47,180	47,180	
654																			
655																			
656																			
657	Total Police Services Revenue		590,963	600,213	511,834	494,425	525,515	13,555	525,515	156,794	-	682,309	187,884	38.00%	370,892	374,160	377,460	380,780	
658																			

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659		Bylaw Enforcement																	
660	10-2221-0100	Salaries	93,812	89,170	167,928	168,615	180,050		180,050			180,050	11,435	6.78%	186,360	192,890	199,650	206,640	
661	10-2221-0210	Bylaw Conferences / Training	3,028	1,029	1,970	2,020	2,070		2,070			2,070	50	2.48%	2,100	2,130	2,160	2,190	
662		- Bylaw Enforcement. Officers Convention				-	-		-			-	-		-	-	-	-	
663		- Lower Mainland BEO Association Meetings				-	-		-			-	-		-	-	-	-	
664	10-2221-0211	Vehicle Charge	6,911	5,760	6,179	5,940	6,060		6,060			6,060	120	2.02%	6,130	6,200	6,270	6,340	
665		- 1997 GMC pickup operation		970		-	-		-			-	-		-	-	-	-	
666		- 2008 Smart Car				2,020	2,070		2,070			2,070	50	2.48%	2,100	2,130	2,160	2,190	
667	10-2221-0221	Advertising	107	169		1,030	1,060		1,060			1,060	30	2.91%	1,080	1,100	1,120	1,140	
668	10-2221-0231	Bylaw Adjudication	1,710			-		5,640	5,640			5,640	5,640		5,700	5,760	5,820	5,880	
669	10-2221-0233	Contract Security Patrols	25,827	23,507	24,242	23,140	23,610		23,610			23,610	470	2.03%	23,850	24,090	24,340	24,590	
670	10-2221-0234	Courses / Training	715	77	4,843	6,000	6,120		6,120			6,120	120	2.00%	6,190	6,260	6,330	6,400	
671	10-2221-0240	Association Dues	150	150	100	1,500	300		300			300	(1,200)	-80.00%	310	320	330	340	
672	10-2221-0241	Uniforms / Cleaning	519	872	2,477	1,500	1,530		1,530			1,530	30	2.00%	1,550	1,570	1,590	1,610	
673	10-2221-0500	Materials & Supplies	12,410	5,360	7,674	7,070	8,450		8,450			8,450	1,380	19.52%	8,540	8,630	8,720	8,810	
674		Total Bylaw Enforcement	145,189	127,063	215,413	218,835	231,320	5,640	236,960	-	-	236,960	18,125	8.28%	243,910	251,080	258,490	266,130	
675																			

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676	Fire Protection Services																		
677																			
678	Fire Department - Administration																		
679	10-2241-0100	SALARIES	281,892	262,442	317,625	295,239	295,259	9,603	304,862			304,862	9,623	3.26%	307,920	311,000	314,110	317,260	
680		Fire Chief				-	-		-			-	-		-	-	-	-	
681		Deputy Fire Chief				-	-		-			-	-		-	-	-	-	
682		Steno Reception				-	-		-			-	-		-	-	-	-	
683		Holiday & Sick Leave				-	-		-			-	-		-	-	-	-	
684		Steno Holiday Relief Coverage				-	-		-			-	-		-	-	-	-	
685						-	-		-			-	-		-	-	-	-	
686	10-2241-0213	Station House Telephone	6,006	6,237	7,137	6,515	6,590		6,590			6,590	75	1.15%	6,660	6,730	6,800	6,870	
687	10-2241-0234	Course & Seminars	2,229	1,812	1,080	2,530	2,560		2,560			2,560	30	1.19%	2,590	2,620	2,650	2,680	
688	10-2241-0238	Dispatch / E-comm			32,016	38,000	38,380	2,380	40,760			40,760	2,760	7.26%	41,170	41,590	42,010	42,440	
689	10-2241-0239	FDM Records Management Prg	16,120	19,322	9,494	20,610	10,000		10,000			10,000	(10,610)	-51.48%	10,100	10,210	10,320	10,430	
690	10-2241-0240	Professional Duties	1,338	1,830	1,218	1,558	1,633		1,633			1,633	75	4.81%	1,650	1,670	1,690	1,710	
691	10-2241-0241	Uniform Allowance	4,200	6,830	4,262	4,550	4,600	4,200	8,800			8,800	4,250	93.41%	8,890	8,980	9,070	9,170	
692	10-2241-0500	Office Supplies	4,183	5,114	6,037	4,700	4,750	1,250	6,000			6,000	1,300	27.66%	6,060	6,130	6,200	6,270	
693	10-2241-0510	Annual Volunteer Dinner meals	5,756	5,021	4,984	5,560	5,620		5,620			5,620	60	1.08%	5,680	5,740	5,800	5,860	
694	10-2241-0590	Miscellaneous & Relocation Exp	1,567	593	964	750	750	-	750			750	-	0.00%	760	770	780	790	
695	Total Fire Department - Administration		323,290	309,201	384,817	380,012	370,142	17,433	387,575	-	-	387,575	7,563	1.99%	391,480	395,440	399,430	403,480	
696																			
697	Fire Department - Operations																		
698	10-2242-0100	SALARIES	398,964	457,131	488,562	487,107	479,755	(45,000)	434,755			434,755	(52,352)	-10.75%	449,980	465,730	482,040	498,920	
699		Captain T. Worth				-	-		-			-	-		-	-	-	-	
700		10th yr Firefighter R. Inouye				-	-		-			-	-		-	-	-	-	
701		10th yr Firefighter B. Fulton				-	-		-			-	-		-	-	-	-	
702		Firefighter S. Sweeney				-	-		-			-	-		-	-	-	-	
703		Firefighter S. Barone				-	-		-			-	-		-	-	-	-	
704		New FF. Position				-	-		-			-	-		-	-	-	-	
705		Coverage in lieu of new FF. Position				25,749	-		-			(25,749)	-100.00%	-	-	-	-	-	
706	10-2242-0112	Overtime Charges	48,002	73,135	55,193	14,750	60,426	27,776	88,202			88,202	73,452	497.98%	91,290	94,490	97,800	101,230	
707	10-2242-0114	Volunteer Call-outs	67,037	79,500	85,904	79,000	106,177		106,177			106,177	27,177	34.40%	109,900	113,750	117,740	121,870	
708	10-2242-0115	Call Out Expenses	2,042	1,706	1,795	1,790	2,100		2,100			2,100	310	17.32%	2,130	2,160	2,190	2,220	
709	10-2242-0235	Medicals	1,532	2,120	1,639	2,310	2,500	1,600	4,100			4,100	1,790	77.49%	4,150	4,200	4,250	4,300	
710	10-2242-0241	Uniform Cleaning	3,010	2,800	2,800	2,800	2,800		2,800			2,800	-	0.00%	2,830	2,860	2,890	2,920	
711	10-2242-0500	Fire Prevention Material & Supplies	5,056	3,838	3,576	4,420	4,470		4,470			4,470	50	1.13%	4,520	4,570	4,620	4,670	
712	10-2242-0503	Fire Response Clothing, Hose & Appliances	23,636	43,163	20,674	21,610	46,600	200	46,800			46,800	25,190	116.57%	47,270	47,750	48,230	48,720	
713	10-2242-0590	Material & Supplies - Operations	5,873	3,326	4,408	3,470	3,510		3,510			3,510	40	1.15%	3,550	3,590	3,630	3,670	
714	Total Fire Department - Operations		555,151	666,718	664,551	643,006	708,338	(15,424)	692,914	-	-	692,914	49,908	7.76%	715,620	739,100	763,390	788,520	
715																			

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716	Total Alarm System & Communications		-															
717	10-2243-0213	Emergency System Phone	2,347	3,195	16,459	16,632	17,832		17,832			17,832	1,200	7.22%	18,020	18,210	18,400	18,590
718	10-2243-0214	Radio Equipment Operations & Maintenance	3,236	15,666	6,378	5,800	5,860		5,860			5,860	60	1.03%	5,920	5,980	6,040	6,110
719	10-2243-0215	Base, Encoder & repeater Maintenance	5,137	10,011	1,606	3,320	3,360		3,360			3,360	40	1.20%	3,400	3,440	3,480	3,520
720	10-2243-0217	Wildfire Planning	21,574	6,916	(6,175)	-	-		-			-	-		-	-	-	-
721	10-2243-0500	Reports / Assessment	-	3,221	(2,550)	380	390		390			390	10	2.63%	400	410	420	430
722	Total Alarm System & Communications		32,294	39,009	15,718	26,132	27,442	-	27,442	-	-	27,442	1,310	5.01%	27,740	28,040	28,340	28,650
723																		
724	Training & Education																	
725	10-2246-0114	Volunteer Practice	32,049	43,262	43,404	52,696	46,245	25,755	72,000	50,150	(50,150)	72,000	19,304	36.63%	72,720	73,450	74,190	74,940
726	10-2246-0234	Courses & Seminars	19,093	14,990	16,453	15,150	15,310		15,310	4,750	(4,750)	15,310	160	1.06%	15,470	15,630	15,790	15,950
727	10-2246-0235	Training Facility Course Costs	6,525	1,378	5,431	2,916	2,950		2,950			2,950	34	1.17%	2,980	3,010	3,050	3,090
728	10-2246-0500	Training Materials & Supplies	2,831	2,159	4,083	3,220	3,260		3,260			3,260	40	1.24%	3,300	3,340	3,380	3,420
729	Total Training & Education		60,497	61,789	69,371	73,982	67,765	25,755	93,520	54,900	(54,900)	93,520	19,538	26.41%	94,470	95,430	96,410	97,400
730																		
731	Hall Operation & Maintenance																	
732	10-2247-0100	Janitor Salary	10,340	11,782	11,672	13,580	13,720		13,720			13,720	140	1.03%	13,860	14,000	14,140	14,290
733	10-2247-0252	Buildings Maintenance	29,918	23,700	31,181	30,000	30,300	1,500	31,800			31,800	1,800	6.00%	32,120	32,450	32,780	33,110
734	10-2247-0500	Cleaning Supplies	1,609	1,547	2,295	1,810	1,830		1,830			1,830	20	1.10%	1,850	1,870	1,890	1,910
735	10-2247-0550	Utilities - PSB	23,670	26,116	28,407	24,080	24,330		24,330			24,330	250	1.04%	24,580	24,830	25,080	25,340
736	10-2247-0551	Utilities - Alex Munro	8,594	8,047	8,213	8,605	8,700		8,700			8,700	95	1.10%	8,790	8,880	8,970	9,060
737	10-2247-0552	Utilities - 3rd Avenue	1,034	2,439	3,173	-	-		-			-	-		-	-	-	-
738	Total Hall Operation & Maintenance		75,165	73,631	84,940	78,075	78,880	1,500	80,380	-	-	80,380	2,305	2.95%	81,200	82,030	82,860	83,710
739																		

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740	Apparatus Operation & Maintenance																	
741	10-2248-0001	Fire Prevention 1 - 1995 Chev 4whdr	3,310	3,960	4,331	4,864	5,533		5,533			5,533	669	13.75%	5,590	5,650	5,710	5,770
742	10-2248-0002	Fire Prevention 2 - 1993 Ford Ranger	5,054	5,857	4,654	3,137	4,578		4,578			4,578	1,441	45.94%	4,630	4,680	4,730	4,780
743	10-2248-0003	Squad 3 - 94 GMC Grumman	8,651	8,264	5,569	4,515	5,383		5,383			5,383	868	19.22%	5,440	5,500	5,560	5,620
744	10-2248-0005	Rescue 5 - 2003 Ford F550	4,863	4,263	5,023	7,157	7,605		7,605			7,605	448	6.26%	7,690	7,770	7,850	7,930
745	10-2248-0006	1991 U Built Trailer	87	40	41	230	240		240			240	10	4.35%	250	260	270	280
746	10-2248-0007	Fire Safety House	163	110	174	110	120		120			120	10	9.09%	130	140	150	160
747	10-2248-0021	Engine 21 - 2004 ALF Metro Pumper	4,254	7,270	6,488	6,415	8,394		8,394			8,394	1,979	30.85%	8,480	8,570	8,660	8,750
748	10-2248-0031	Engine 31 - 93 Peterbuilt	8,089	7,471	7,925	4,740	6,551		6,551			6,551	1,811	38.21%	6,620	6,690	6,760	6,830
749	10-2248-0041	Engine 41 - 92 Peterbuilt	4,725	7,871	5,329	4,168	4,584		4,584			4,584	416	9.98%	4,630	4,680	4,730	4,780
750	10-2248-0051	Engine 51 - 97 Spartan Aerial	27,599	11,412	6,665	6,936	10,826		10,826			10,826	3,890	56.08%	10,940	11,050	11,170	11,290
751	10-2248-0052	Reserve Pumper - 88 International	3,017	4,143	5,497	5,720	4,521		4,521			4,521	(1,199)	-20.96%	4,570	4,620	4,670	4,720
752	10-2248-0059	1959 Chev Parade truck	914	4,239	1,404	1,500	1,188		1,188			1,188	(312)	-20.80%	1,200	1,220	1,240	1,260
753	10-2248-0101	Command 101 - 2000 Ford Ranger	4,290	4,443	4,971	4,447	5,773		5,773			5,773	1,326	29.82%	5,840	5,900	5,960	6,020
754	10-2248-0201	Command 201 - 2001 Chev S10	4,346	4,752	5,629	5,163	5,394		5,394			5,394	231	4.47%	5,450	5,510	5,570	5,630
755		Fire Prevention 3 - 2008 Van								18,000	(18,000)							
756	10-2248-0500	Shop Tools & Supplies	2,027	3,106	2,203	2,960	2,990		2,990			2,990	30	1.01%	3,020	3,060	3,100	3,140
757	10-2248-0520	Oil and Gas	144		41	790	800		800			800	10	1.27%	810	820	830	840
758																		
759	Total Apparatus Operation & Maintenance		81,530	77,199	65,946	62,852	74,480		74,480	18,000	(18,000)	74,480	11,628	18.50%	75,290	76,120	76,960	77,800
760																		
761	Fire Fighting Equipment Maintenance																	
762	10-2248-1253	Equipment Maintenance	8,283	8,003	6,058	8,900	8,990		8,990			8,990	90	1.01%	9,080	9,180	9,280	9,380
763	10-2248-1500	First Aid Supplies	450	141	97	450	460		460			460	10	2.22%	470	480	490	500
764	10-2248-1590	Misc.	-	325	309	410	420		420			420	10	2.44%	430	440	450	460
765																		
766	Total Fire Fighting Equipment Maintenance		8,733	8,469	6,464	9,760	9,870		9,870			9,870	110	1.13%	9,980	10,100	10,220	10,340
767																		
768	Hydrant Maintenance																	
769	10-2249-0262	Hydrant Rental	30,300	30,610	30,920	30,920	31,230		31,230			31,230	310	1.00%	31,550	31,870	32,190	32,520
770																		
771	Total Hydrant Maintenance		30,300	30,610	30,920	30,920	31,230		31,230			31,230	310	1.00%	31,550	31,870	32,190	32,520
772																		
773	Total Fire Protection Services		1,166,961	1,266,626	1,322,728	1,304,739	1,368,147	29,264	1,397,411	72,900	(72,900)	1,397,411	92,672	7.10%	1,427,330	1,458,130	1,489,800	1,522,420
774																		

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775	Emergency Program																		
776	10-2251-0114	Personnel				-	-		-			-	-		-	-	-	-	-
777		- Personnel / Co-ordinator	62,354	66,462	46,501	72,350	74,890		74,890			74,890	2,540	3.51%	77,520	80,240	83,050	85,960	
778		- Administrative Support / Consultants / Contractors				-	-		-			-	-		-	-	-	-	-
779		- Personnel / Deputies				4,550	4,710		4,710			4,710	160	3.52%	4,880	5,060	5,240	5,430	
780	10-2251-0211	Transportation Expenses	2,912	8,768	4,378	5,110	5,170		5,170			5,170	60	1.17%	5,230	5,290	5,350	5,410	
781		- SEP 01 Command Vehicle				-	-		-			-	-		-	-	-	-	-
782		- SEP 02 Response Vehicle				-	-		-			-	-		-	-	-	-	-
783		- SEP 03 Rescue Vessel				-	-		-			-	-		-	-	-	-	-
784		- SEP 04 Boat Trailer				-	-		-			-	-		-	-	-	-	-
785		- SEP 05 Food Services Trailer				-	-		-			-	-		-	-	-	-	-
786		- SEP 06 ATV 006				-	-		-			-	-		-	-	-	-	-
787		- SEP 07 ATV 007				-	-		-			-	-		-	-	-	-	-
788		- SEP 08 ATV Trailer				-	-		-			-	-		-	-	-	-	-
789	10-2251-0231	Emergency Plan Update	-	12,105		-	-		-			-	-		-	-	-	-	-
790	10-2251-0234	Training	17,420		14,877	8,230	8,310	(3,500)	4,810			4,810	(3,420)	-41.56%	4,860	4,920	5,080	5,140	
791		- Training for Emergency Management				2,080	2,110	8,000	10,110			10,110	8,030	386.06%	10,230	10,340	10,450	10,560	
792		- Training for HETS				-	-	8,500	8,500			8,500	8,500		8,590	8,680	8,770	8,860	
793		- Training for Search and Rescue				2,500	2,530		2,530			2,530	30		2,560	2,590	2,620	2,650	
794		- Training for Communications				2,500	2,530		2,530			2,530	30	1.20%	2,560	2,590	2,620	2,650	
795		- Training for Emergency Social Services				2,490	2,520		2,520			2,520	30	1.20%	2,550	2,580	2,610	2,640	
796		- SEP Volunteer appreciation				2,530	2,560		2,560			2,560	30	1.19%	2,590	2,620	2,650	2,680	
797	10-2251-0238	Vehicle Maintenance	3,462	4,886	6,454	6,480	6,550	5,000	6,550	(5,000)		6,550	70	1.08%	6,620	6,690	6,760	6,830	
798	10-2251-0240	Rent	8,535			-	-	30,690	30,690			30,690	30,690		31,000	31,310	31,630	31,950	
799	10-2251-0250	Communications / Cell / Sat phones / Paging	16,998	14,653	13,261	12,240	12,370		12,370			12,370	130	1.06%	12,500	12,630	12,760	12,890	
800	10-2251-0264	Assoc Dues	-	345	250	280	290		290			290	10	3.57%	300	310	320	330	
801	10-2251-0500	Materials & Supplies	14,878	13,733	23,330	18,070	18,260		18,260	1,000	(1,000)	18,260	190	1.05%	18,450	18,640	18,830	19,020	
802	10-2251-0590	Postage	86	69	69	330	340		340			340	10	3.03%	350	360	370	380	
803	10-2251-0591	SEP Task Costs	13,172	19,523	11,609	10,430	10,540		10,540	1,000	(1,000)	10,540	110	1.05%	10,650	10,760	10,870	10,980	
804	10-2251-0600	EOC Operation PEP 072129 Oil Spill	15,960	5,634	4,213	-	-		-			-	-		-	-	-	-	-
805	10-2251-0601	EOC Operation PEP 073499 Flooding	10,009			-	-		-			-	-		-	-	-	-	-
806	Total Emergency Program		165,787	146,178	124,942	150,170	153,680	43,690	197,370	7,000	(7,000)	197,370	47,200	31.43%	201,440	205,610	209,980	214,360	
807																			
808	Animal Control																		
809	10-2293-0100	Salaries	125,194	139,595	157,910	137,180	148,805		148,805			148,805	11,625	8.47%	154,020	159,420	165,000	170,780	
810	10-2293-0211	Travel Mileage	8,930	8,930	8,930	9,220	9,320		9,320			9,320	100	1.08%	9,420	9,520	9,620	9,720	
811	10-2293-0233	Contract Services - Bear Aware	17,449	16,160	15,706	9,250	9,350		9,350			9,350	100	1.08%	9,450	9,550	9,650	9,750	
812	10-2293-0234	Courses & Seminars	3,220	610	2,192	2,640	2,670		2,670			2,670	30	1.14%	2,700	2,730	2,760	2,790	
813	10-2293-0252	Animal Shelter Operation	27,238	22,145	20,300	20,000	20,200		20,200			20,200	200	1.00%	20,410	20,620	20,830	21,040	
814	10-2293-0253	Animal Shelter Maintenance	13,235	3,519	12,687	15,000	15,150		15,150			15,150	150	1.00%	15,310	15,470	15,630	15,790	
815		- Security Lighting				2,020			-			-	(2,020)	-100.00%	-	-	-	-	-
816	10-2293-0254	SPCA Service Contract	160	27,824	13,118	16,350	13,410		13,410			13,410	(2,940)	-17.98%	13,550	13,690	13,830	13,970	
817	10-2293-0255	Community Initiatives - Doggie Bag Dispensers		1,886	6,831	7,000	7,040		7,040			7,040	40	0.57%	7,120	7,200	7,280	7,360	
818																			
819	Total Animal Control		195,427	220,670	237,675	218,660	225,945	-	225,945	-	-	225,945	7,285	3.33%	231,980	238,200	244,600	251,200	
820																			
821	Total Protective Services		5,288,037	5,219,207	5,183,140	5,222,984	6,116,337	(459,636)	5,656,701	197,310	(197,310)	5,656,701	433,717	8.30%	5,952,590	6,131,140	6,314,450	6,504,110	

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822	Transportation Services																	
823																		
824	Public Works Common - Admin																	
825	10-2312-2100	Salaries Pro Rata	196,038	182,139	197,296	232,315	234,640		234,640			234,640	2,325	1.00%	236,990	239,360	241,760	244,180
826		- Operations Director				-			-			-	-		-	-	-	-
827		- Clerk IV and Clerical				-			-			-	-		-	-	-	-
828						-			-			-	-		-	-	-	-
829						-			-			-	-		-	-	-	-
830		- Water Fund Recovery 33% direct	(65,346)	(60,713)	(65,765)	(77,440)	(78,220)		(78,220)			(78,220)	(780)	1.01%	(79,000)	(79,790)	(80,590)	(81,400)
831		- Sewer Fund Recovery 33% direct	(65,346)	(60,713)	(65,765)	(77,440)	(78,220)		(78,220)			(78,220)	(780)	1.01%	(79,000)	(79,790)	(80,590)	(81,400)
832	10-2312-3000	Eng Studies				10,470	10,580	(5,580)	5,000			5,000	(5,470)	-52.24%	5,050	5,110	5,170	5,230
833	10-2312-3100	Survey - Operations	92			10,470	10,580	(5,580)	5,000			5,000	(5,470)	-52.24%	5,050	5,110	5,170	5,230
834	10-2312-3211	Engineering Vehicles				-	-		-			-	-		-	-	-	-
835	10-2312-3212	Leased Vehicle	9,978	15,139	12,299	11,970	12,090		12,090			12,090	120	1.00%	12,220	12,350	12,480	12,610
836	10-2312-3220	Fleet Admin	59,576	42,028	39,288	60,600	61,210	(20,000)	41,210			41,210	(19,390)	-32.00%	41,630	42,050	42,480	42,910
837	10-2312-3230	Operator Training			11,234	10,000	-		-			-	(10,000)	-100.00%	10,200	-	-	-
838						-			-			-	-		-	-	-	-
839	Total Public Works Common - Admin		134,992	117,880	128,586	180,945	172,660	(31,160)	141,500	-	-	141,500	(39,445)	-21.80%	153,140	144,400	145,880	147,360
840																		
841	Public Works Common - Vehicle Fleet																	
842	10-2313-0100	Fleet Admin		1,502	5,267	-	-		-			-	-		-	-	-	-
843	1023130211/12	Leased vehicles	14,178	939		-	-		-			-	-		-	-	-	-
844	10-2313-0500	Small Tools	9,013	14,401	20,895	13,740	13,880		13,880			13,880	140	1.02%	14,020	14,170	14,320	14,470
845		- PW93 - tools/equipment (roads &./drainage)				-	-		-			-	-		-	-	-	-
846	10-2313-0540	Biodiesel Fuel	2,271	(2,021)	13,244	23,760	24,000		24,000			24,000	240	1.01%	24,240	24,490	24,740	24,990
847	10-2313-0590	Miscellaneous	40,446	40,215	51,055	30,280	30,590		30,590			30,590	310	1.02%	30,900	31,210	31,530	31,850
848		- 9001 - 9003 - 9005 - Shop supplies & tools, Training				-	-		-			-	-		-	-	-	-
849						-	-		-			-	-		-	-	-	-
850	10-2313-9016	95 GMC Van	108			4,690	-		-			-	(4,690)	-100.00%	-	-	-	-
851	10-2313-9020	Parks - Misc Equipment Maintenance	8,688	3,886	8,993	8,720	6,250		6,250			6,250	(2,470)	-28.33%	6,320	6,390	6,460	6,530
852	10-2313-9030	88 Jacobsen Mower	752	594	594	-	-		-			-	-		-	-	-	-
853	10-2313-9031	88 Able Steel Trailer	-		513	1,180	-		-			-	(1,180)	-100.00%	-	-	-	-
854	10-2313-9063	94 Jacobsen Mower	3,612	4,874	488	3,810	-		-			-	(3,810)	-100.00%	-	-	-	-
855	10-2313-9065	95 Ford Tractor	300			5,450	-		-			-	(5,450)	-100.00%	-	-	-	-
856	10-2313-9066	95 Ford Ranger	-			3,740	-		-			-	(3,740)	-100.00%	-	-	-	-
857	10-2313-9067	95 Ford Ranger	1,734	158		4,010	-		-			-	(4,010)	-100.00%	-	-	-	-
858	10-2313-9068	97 Holland 3939 Tractor	5,434	6,716	5,696	3,610	6,075		6,075			6,075	2,465	68.28%	6,140	6,210	6,280	6,350
859	10-2313-9069	97 Ransome Gang Mower	7,783	5,668	6,058	4,370	6,726		6,726			6,726	2,356	53.90%	6,800	6,870	6,940	7,010
860	10-2313-9070	98 GMC 3/4 Pickup	9,590	8,225	7,649	6,580	8,907		8,907			8,907	2,327	35.37%	9,000	9,090	9,190	9,290
861	10-2313-9071	98 Scott Trailer	1,661	1,880	1,297	2,340	1,771		1,771			1,771	(569)	-24.34%	1,790	1,810	1,830	1,850
862	10-2313-9072	New Holland Tractor	5,027	7,281	8,696	5,430	6,154		6,154			6,154	724	13.33%	6,220	6,290	6,360	6,430
863	10-2313-9073	2003 Chevy S10	5,443	9,370	8,056	3,290	7,407		7,407			7,407	4,117	125.13%	7,490	7,570	7,650	7,730
864	10-2313-9074	2002 Jacobsen Mower	4,584	6,910	5,264	4,190	5,747		5,747			5,747	1,557	37.16%	5,810	5,870	5,930	5,990
865	10-2313-9075	2004 Ford F550 4X4	6,167	10,951	11,686	8,260	8,559		8,559			8,559	299	3.62%	8,650	8,740	8,830	8,920
866	10-2313-9076	2005 Ford F250	8,462	8,559	8,518	5,680	8,511		8,511			8,511	2,831	49.83%	8,600	8,690	8,780	8,870
867	10-2313-9077	2005 Flatdeck Trailer	2,236	1,368	3,297	1,270	1,802		1,802			1,802	532	41.89%	1,820	1,840	1,860	1,880

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868	10-2313-9078	2005 Ford Ranger	3,477	6,329	5,422	3,740	4,903		4,903			4,903	1,163	31.10%	4,960	5,010	5,070	5,130
869	10-2313-9079	2005 New Holland Tractor LV80	7,573	10,580	9,386	5,050	9,076		9,076			9,076	4,026	79.73%	9,170	9,270	9,370	9,470
870	10-2313-9080	2006 Ford Ranger	5,472	5,579	4,491	3,740	5,526		5,526			5,526	1,786	47.75%	5,590	5,650	5,710	5,770
871	10-2313-9081	2006 Ford F250	2,837	7,523	6,537	5,560	5,180		5,180			5,180	(380)	-6.83%	5,240	5,300	5,360	5,420
872	10-2313-9082	2005 Scott Trailer	960	2,627	1,615	2,230	1,793		1,793			1,793	(437)	-19.58%	1,820	1,840	1,860	1,880
873	10-2313-9083	2006 Ford Freestar	2,477	4,135	4,300	4,040	3,306		3,306			3,306	(734)	-18.17%	3,340	3,380	3,420	3,460
874	10-2313-9084	2007 Jacobsen Mower			1,485		1,500		1,500			1,500	1,500		1,520	1,540	1,560	1,580
875	10-2313-9085	2007 Kubota Excavator - Trails			2,988		2,000		2,000			2,000	2,000		2,020	2,050	2,080	2,110
876									-			-	-		-	-	-	-
877	10-2313-9210	98 Ford Van Animal Control	3,288	6,206	5,176	-	-		-			-	-		-	-	-	-
878	10-2313-9211	2005 Chev Van	1,864	1,220	1,142	5,480	1,542		1,542			1,542	(3,938)	-71.86%	1,560	1,580	1,600	1,620
879	10-2313-9330	Misc Small Equipment	5,846	8,520	12,284	9,160	7,183		7,183			7,183	(1,977)	-21.58%	7,260	7,340	7,420	7,500
880	10-2313-9335	Snow Removal Equipment	54,017	63,594	68,763	31,260	58,805	(15,000)	43,805			43,805	12,545	40.13%	44,250	44,700	45,150	45,610
881		- PW51 - 9335 - Snow Removal Equipment Mtce					-		-			-	-		-	-	-	-
882	10-2313-9358	88 Wisconson Trailer					-		-			-	-		-	-	-	-
883	10-2313-9368	91 Compactor Roller	176	189	274	-	-		-			-	-		-	-	-	-
884	10-2313-9372	93 GMC 1 Ton Dump	2,909				-		-			-	-		-	-	-	-
885	10-2313-9374	93 GMC 3/4 Ton P/U Diesel		24			-		-			-	-		-	-	-	-
886	10-2313-9376	Allspeed Trailer WW Shoring	976	1,947	1,767	2,020	1,461		1,461			1,461	(559)	-27.66%	1,480	1,500	1,520	1,540
887	10-2313-9377	# 1 Mobile Generator	2,212	1,777	1,592	1,010	1,994		1,994			1,994	984	97.46%	2,020	2,050	2,080	2,110
888	10-2313-9378	# 2 Mobile Generator	1,667	2,120	1,810	1,010	1,894		1,894			1,894	884	87.48%	1,920	1,940	1,960	1,980
889	10-2313-9379	95 GMC 1 Ton	8,962	10,344	2,406	8,720	-		-			-	(8,720)	-100.00%	-	-	-	-
890	10-2313-9380	95 Freightliner Dump Truck	13,872	20,922	13,288	13,070	-		-			-	(13,070)	-100.00%	-	-	-	-
891	10-2313-9381	96 Ford Ranger	7,567	6,725	4,741	4,970	-		-			-	(4,970)	-100.00%	-	-	-	-
892	10-2313-9385	1996 Front end Loader	11,556	13,351	22,594	22,220	12,453		12,453			12,453	(9,767)	-43.95%	12,580	12,710	12,840	12,970
893	10-2313-9386	97 Chev Pickup	2,899	270	-	-	-		-			-	-		-	-	-	-
894	10-2313-9387	John Deere 310SE Loader Backhoe	13,890	19,108	7,752	18,430	-		-			-	(18,430)	-100.00%	-	-	-	-
895	10-2313-9388	1997 S10 P/U - B/L Enforcement	3,932	4,955	3,267	5,420	4,443		4,443			4,443	(977)	-18.02%	4,490	4,540	4,590	4,640
896	10-2313-9390	1998 Freightliner 4 Ton Dump	22,866	21,427	18,997	12,920	22,146	(4,000)	18,146			18,146	5,226	40.45%	18,330	18,520	18,710	18,900
897	10-2313-9391	98 Ford F550	13,767	11,984	10,493	10,560	12,875		12,875			12,875	2,315	21.93%	13,010	13,150	13,290	13,430
898	10-2313-9392	New Holland Tractor	13,426	16,931	13,397	8,720	15,178		15,178			15,178	6,458	74.06%	15,330	15,490	15,650	15,810
899	10-2313-9393	98 Tiger Mower	4,777	5,407	12,087	16,360	5,092		5,092			5,092	(11,268)	-68.88%	5,150	5,210	5,270	5,330
900	10-2313-9400	99 Chev Tracker - Eng	4,356	4,749	6,239	3,380	4,553		4,553			4,553	1,173	34.69%	4,600	4,650	4,700	4,750
901	10-2313-9401	99 Chev Tracker - Ops	3,401	4,170	7,935	5,100	3,785		3,785			3,785	(1,315)	-25.78%	3,830	3,870	3,910	3,950
902	10-2313-9402	2000 Chev pickup	9,464	8,068	5,489	6,260	8,766		8,766			8,766	2,506	40.03%	8,860	8,950	9,040	9,140
903	10-2313-9403	2000 Ford	9,150	9,907	8,525	7,850	9,529		9,529			9,529	1,679	21.38%	9,630	9,730	9,830	9,930
904	10-2313-9404	2000 International Dump	24,639	26,393	28,106	12,270	25,516		25,516			25,516	13,246	107.95%	25,780	26,040	26,310	26,580
905	10-2313-9406	2002 Chev P/U Silverado	7,051	6,927	9,615	6,380	6,989		6,989			6,989	609	9.54%	7,060	7,140	7,220	7,300
906	10-2313-9407	2003 F150 Ford P/U	8,136	9,490	8,873	5,470	8,813		8,813			8,813	3,343	61.11%	8,910	9,000	9,090	9,190
907	10-2313-9408	2003 Ford F550 4X4	10,266	15,460	14,378	8,720	12,863		12,863			12,863	4,143	47.51%	13,000	13,130	13,270	13,410
908	10-2313-9409	2003 O'Brien Hydro Jetter	1,393	1,445	2,093	2,080	1,419		1,419			1,419	(661)	-31.79%	1,440	1,460	1,480	1,500
909	10-2313-9410	2003 John Deere Excavator	13,449	11,442	15,052	9,290	12,445		12,445			12,445	3,155	33.97%	12,570	12,700	12,830	12,960
910	10-2313-9411	2004 Ford Freestar	3,247	5,272	4,253	4,140	4,260		4,260			4,260	120	2.89%	4,310	4,360	4,410	4,460
911	10-2313-9412	2004 Trial eze Trailer	2,790	9,918	2,833	4,270	6,354		6,354			6,354	2,084	48.80%	6,420	6,490	6,560	6,630

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912	10-2313-9413	2000 John Deere Grader	59,650	22,565	29,481	13,620	41,108	(10,000)	31,108			31,108	17,488	128.40%	31,420	31,740	32,060	32,390
913	10-2313-9414	2005 Chev P/U	3,425	4,411	3,413	4,040	3,918		3,918			3,918	(122)	-3.02%	3,960	4,000	4,040	4,090
914	10-2313-9415	2004 Elgin Sweeper	14,715	16,309	21,876	14,800	15,512		15,512			15,512	712	4.81%	15,670	15,830	15,990	16,150
915	10-2313-9416	2006 Ford Ranger	6,989	8,996	5,386	2,880	7,993		7,993			7,993	5,113	177.52%	8,080	8,170	8,260	8,350
916	10-2313-9417	2006 Ford Escape	3,637	5,316	4,449	1,990	4,476		4,476			4,476	2,486	124.94%	4,530	4,580	4,630	4,680
917	10-2313-9418	2005 Chev P/U 4x4 STP	10,174	10,324	7,737	5,870	10,249		10,249			10,249	4,379	74.59%	10,360	10,470	10,580	10,690
918	10-2313-9419	2005 Ingersoll Rand Roller	1,780	4,729	1,617	2,530	3,254		3,254			3,254	724	28.63%	3,290	3,330	3,370	3,410
919	10-2313-9420	2006 Ford F550 dump w/w	12,603	7,957	10,099	8,590	10,280		10,280			10,280	1,690	19.68%	10,390	10,500	10,610	10,720
920	10-2313-9421	2007 Ford Ranger	1,566	5,506	3,481	-	3,536		3,536			3,536	3,536		3,580	3,620	3,660	3,700
921	10-2313-9422	2007 GMC 3/4 Ton	1,582	12,204	13,716	-	6,893		6,893			6,893	6,893		6,970	7,040	7,120	7,200
922	10-2313-9423	2007 Chev P/U 4x4	-	-	5,585	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
923	10-2313-9424	2007 Mobile Generator	-	-	1,207	-	1,500		1,500			1,500	1,500		1,520	1,540	1,560	1,580
924	10-2313-9425	2007 Intenational CF Service Truck	-	-	7,597	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
925	10-2313-9426	2007 Freightliner Single Axle Dump	-	-	15,011	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
926	10-2313-9427	2008 Smart Car	-	-	1,191	-	1,500		1,500			1,500	1,500		1,520	1,540	1,560	1,580
927	10-2313-9428	2008 Toyota Prius	-	-	950	-	1,500		1,500			1,500	1,500		1,520	1,540	1,560	1,580
928	10-2313-9429	2008 Cat 420 Backhoe	-	-	4,753	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
929	10-2313-9430	2008 Ford Ranger 4x4	-	-	2,363	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
930	10-2313-9431	2008 Ford F150	-	-	921	-	3,500		3,500			3,500	3,500		3,540	3,580	3,620	3,660
931			-	-	-	-	-		-			-	-		-	-	-	-
932	10-2313-9990	Vehicle cost realloc. to Operations and Parks	(564,215)	(596,825)	(659,546)	(469,620)	(552,740)	29,000	(523,740)	-	-	(523,740)	(54,120)	11.52%	(529,300)	(534,910)	(540,580)	(546,300)
933		Total PW Common - Vehicle Fleet	-	-	-	-	-	-	-	-	-	-	(0)		-	-	-	-
934																		
935		PW Common - Operations Office																
936	10-2314-0500	Public Works Operations	21,752	16,075	17,425	28,350	28,640		28,640			28,640	290	1.02%	28,930	29,220	29,520	29,820
937		- Office Supplies	-	-	-	-	-		-			-	-		-	-	-	-
938		- Cell Phone/Courier	-	-	-	-	-		-			-	-		-	-	-	-
939		- Misc.(Prof. Dues/Conferences,etc.)	-	-	-	-	-		-			-	-		-	-	-	-
940		- Janitorial	-	-	-	-	-		-			-	-		-	-	-	-
941		- utilities	-	-	-	-	-		-			-	-		-	-	-	-
942		- Contract security patrols	-	-	-	-	-		-			-	-		-	-	-	-
943	10-2314-0982	Workshops - Yard	62,376	62,290	62,878	49,830	50,330		50,330			50,330	500	1.00%	50,840	51,350	51,870	52,390
944			-	-	-	-	-		-			-	-		-	-	-	-
945		Water Admin - Workshop Yard Recovery	(15,690)	(15,850)	(16,010)	(16,010)	(16,180)		(16,180)			(16,180)	(170)	1.06%	(16,350)	(16,520)	(16,690)	(16,860)
946		Sewer Admin - Workshop Yard Recovery	(15,690)	(15,850)	(16,010)	(16,010)	(16,180)		(16,180)			(16,180)	(170)	1.06%	(16,350)	(16,520)	(16,690)	(16,860)
947	10-2315-0233	Contract Security Patrols	1,833	2,852	1,810	1,560	1,580		1,580			1,580	20	1.28%	1,600	1,620	1,640	1,660
948	10-2317-0110	Safety Training	17,714	28,612	35,952	30,970	31,280		31,280			31,280	310	1.00%	31,600	31,920	32,240	32,570
949	10-2318-0214	Radio Licenses	-	-	-	1,620	1,640		1,640			1,640	20	1.23%	1,660	1,680	1,700	1,720
950	10-2319-0130	Staff Recruitment	-	-	-	-	-		-			-	-		-	-	-	-
951		Total PW Common - Operations Office	72,294	78,129	86,045	80,310	81,110	-	81,110	-	-	81,110	800	1.00%	81,930	82,750	83,590	84,440
952																		
953		Total PW Common Services	207,286	196,009	214,631	261,255	253,770	(31,160)	222,610	-	-	222,610	(38,645)	-14.79%	235,070	227,150	229,470	231,800
954	10-2319-0980	Water Admin - PW Common Pro Rata Recov	(15,470)	(15,630)	(15,790)	(15,790)	(15,950)		(15,950)			(15,950)	(160)	1.01%	(16,110)	(16,280)	(16,450)	(16,620)
955	10-2319-0981	Sewer Admin - PW Common Pro Rata Recov	(15,470)	(15,630)	(15,790)	(15,790)	(15,950)		(15,950)			(15,950)	(160)	1.01%	(16,110)	(16,280)	(16,450)	(16,620)
956		Net PW Common Services	176,346	164,749	183,051	229,675	221,870	(31,160)	190,710	-	-	190,710	(38,965)	-16.97%	202,850	194,590	196,570	198,560
957																		

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958		Roads & Drainage																
959	10-2320-1000	Roads	341,740	346,198	362,094	321,480	324,700		324,700			324,700	3,220	1.00%	327,950	331,230	334,550	337,900
960		- PW01 - Grading (2008 Kayak Access)				-	-		-			-	-		-	-	-	-
961		- PW02 - Gravel Rd Resurface				-	-		-			-	-		-	-	-	-
962		- PW06 - No Post Inst/Repair				-	-		-			-	-		-	-	-	-
963		- PW07 - Pot Hole Patch				-	-		-			-	-		-	-	-	-
964		- PW08 - Major Patch				-	-		-			-	-		-	-	-	-
965		- PW09 - Crack Filling				-	-		-			-	-		-	-	-	-
966		- PW11 - Shoulder Grade/Repair				-	-		-			-	-		-	-	-	-
967		- PW14 - Bus Stop Mtce				-	-		-			-	-		-	-	-	-
968		- PW15 - Brush Mowing				-	-		-			-	-		-	-	-	-
969		- PW21 - Sightline Clearing				-	-		-			-	-		-	-	-	-
970		- PW91 - Road Supervision				-	-		-			-	-		-	-	-	-
971		- PW97 - Sector Checks				-	-		-			-	-		-	-	-	-
972		- PW98 - Special Events				-	-		-			-	-		-	-	-	-
973						-	-		-			-	-		-	-	-	-
974	10-2320-1001	Railroad Crossings	2,400	3,151	4,103	-	-	5,000	5,000			5,000	5,000		5,050	5,110	5,170	5,230
975						-	-		-			-	-		-	-	-	-
976	10-2320-2000	Dust Abatement Contract	28,458	35,373	17,030	30,840	31,150	(6,150)	25,000			25,000	(5,840)	-18.94%	25,250	25,510	25,770	26,030
977		- PW03 - Dust Control				-	-		-			-	-		-	-	-	-
978	10-2320-3000	Dangerous Tree Removal	60,740	48,441	42,406	30,000	30,300		30,300			30,300	300	1.00%	30,610	30,920	31,230	31,550
979		- PW23 - Tree Removal				-	-		-			-	-		-	-	-	-
980	10-2322-2000	Sidewalk Cleaning	104,704	95,782	82,864	70,000	70,700		70,700			70,700	700	1.00%	71,410	72,130	72,860	73,590
981		- PW27 - Litter Pick Up				-	-		-			-	-		-	-	-	-
982						-	-		-			-	-		-	-	-	-
983	10-2322-3000	Sidewalks	20,578	25,023	3,316	25,000	25,250		25,250			25,250	250	1.00%	25,510	25,770	26,030	26,300
984		- PW29 - S/Walk Mtce				-	-		-			-	-		-	-	-	-
985		- PW17 - S/Walk Cleaning				-	-		-			-	-		-	-	-	-
986		- PW30 - Grass Cutting				-	-		-			-	-		-	-	-	-
987		- PW28 -				-	-		-			-	-		-	-	-	-
988	10-2322-8000	Culvert Installation	6,643	4,822	8,431	17,070	17,250	(9,070)	8,180			8,180	(8,890)	-52.08%	8,270	8,360	8,450	8,540
989						-	-		-			-	-		-	-	-	-
990	10-2322-9000	Drainage	381,196	303,456	275,835	300,000	303,000	(123,000)	180,000			180,000	(120,000)	-40.00%	181,800	183,620	185,460	187,320
991		- PW49 - Drainage Clearing				-	-		-			-	-		-	-	-	-
992		- PW53 - Ditch Mowing				-	-		-			-	-		-	-	-	-
993		- PW55 - Ditch Cleaning				-	-		-			-	-		-	-	-	-
994		- PW56 - C/Basin Installations				-	-		-			-	-		-	-	-	-
995		- PW57 - Hand Ditch Cleaning				-	-		-			-	-		-	-	-	-
996		- PW58 - Blockage Removal				-	-		-			-	-		-	-	-	-
997		- PW59 - Culvert Repairs				-	-		-			-	-		-	-	-	-

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998		- PW62 - Outfall Insp/Mtce				-	-	-				-	-		-	-	-	-
999		- PW63 - Curb/Gutter Repair				-	-	-				-	-		-	-	-	-
1000		- PW65 - C/Basin Cleaning				-	-	-				-	-		-	-	-	-
1001		- PW67 - C/Basin Repair				-	-	-				-	-		-	-	-	-
1002		- PW69 - Storm Sewer cleaning				-	-	-				-	-		-	-	-	-
1003		- PW71 - Storm Sewer Repair				-	-	-				-	-		-	-	-	-
1004		- Spiral Trailer Court				-	-	-				-	-		-	-	-	-
1005	10-2323-0000	Dikes	68,612	68,337	69,276	79,840	80,640	80,640			80,640	80,640	800	1.00%	81,450	82,270	83,100	83,940
1006		- PW73 - Dike Inspection				-	-	-				-	-		-	-	-	-
1007		- PW74 - Dike Repair				-	-	-				-	-		-	-	-	-
1008		- PW75 - Dike Mowing				-	-	-				-	-		-	-	-	-
1009		- PW76 - Dike Tree Removal				-	-	-				-	-		-	-	-	-
1010		- PW77 - Dike Grading				-	-	-				-	-		-	-	-	-
1011	10-2323-1000	Dike Pump Operation & Maintenance	82,476	150,352	59,981	85,000	85,850	(25,850)	60,000		60,000	60,000	(25,000)	-29.41%	60,600	61,210	61,830	62,450
1012		- PW80 - Pump Operation				-	-	-				-	-		-	-	-	-
1013		- PW81 - Pump Mtce				-	-	-				-	-		-	-	-	-
1014		- PW82 - P/House Mtce				-	-	-				-	-		-	-	-	-
1015						-	-	-				-	-		-	-	-	-
1016	10-2323-2000	Flood Control Recoverable Task 54476	75,788	94,793		-	-	-				-	-		-	-	-	-
1017	10-2323-2000	Flood Control Recoverable Rip Rap				-	-	-				-	-		-	-	-	-
1018	10-2323-3000	Flood Control Non-Recoverable	26,526			-	-	-				-	-		-	-	-	-
1019	10-2323-4000	CN Derailment Recoverable				-	-	-				-	-		-	-	-	-
1020	10-2323-5000	Task 092021 HWY 99 Rockslide Road Closure			8,605							-	-		-	-	-	-
1021	10-2323-6000	Street Cleaning	60,538	63,177	78,396	60,000	60,600	(5,600)	55,000		55,000	55,000	(5,000)	-8.33%	55,550	56,110	56,680	57,250
1022		- PW13 - Street Cleaning				-	-	-				-	-		-	-	-	-
1023		- PW47 - Winter Sand Clean Up				-	-	-				-	-		-	-	-	-
1024	10-2323-7000	Snow Removal	218,821	273,039	368,549	190,000	191,900	60,000	251,900		251,900	251,900	61,900	32.58%	254,420	256,970	259,540	262,140
1025		- PW40 - Night Shift Operations				-	-	-				-	-		-	-	-	-
1026		- PW41 - Road Sanding				-	-	-				-	-		-	-	-	-
1027		- PW42 - Contract Snow Removal				-	-	-				-	-		-	-	-	-
1028		- PW43 - Road Plowing				-	-	-				-	-		-	-	-	-
1029	10-2323-8000	Sidewalk Snow Removal	8,259	11,326	15,975	14,650	14,800		14,800		14,800	14,800	150	1.02%	14,950	15,100	15,260	15,420
1030		- PW45 - Sidewalk Clearing/Sanding				-	-	-				-	-		-	-	-	-
1031		- PW51 - Winter Equipment Maintenance				-	-	-				-	-		-	-	-	-
1032	10-2323-9000	Business Sidewalk Snow Removal	9,031	30,264	6,376							-	-		-	-	-	-
1033		- PW44 - D/Town Sidewalks				-	-	-				-	-		-	-	-	-
1034	10-2324-0000	Bridge Maintenance	3,774	12,867	8,623	14,730	14,880		14,880		14,880	14,880	150	1.02%	15,030	15,190	15,350	15,510
1035		- PW05 - Bridge Mtce				-	-	-				-	-		-	-	-	-
1036	10-2325-0000	Street Lighting	139,047	163,792	173,392	161,310	162,930		162,930		162,930	162,930	1,620	1.00%	164,560	166,210	167,880	169,560
1037		- PW36 - Power				-	-	-				-	-		-	-	-	-
1038		- PW37 - Maintenance				-	-	-				-	-		-	-	-	-
1039		- PW38 - Painting				-	-	-				-	-		-	-	-	-
1040	10-2325-1000	Christmas Lighting	17,109	11,690	9,277	18,010	18,200	(5,000)	13,200		13,200	13,200	(4,810)	-26.71%	13,340	13,480	13,620	13,760
1041		Total Roads & Drainage	1,656,440	1,741,883	1,594,529	1,417,930	1,432,150	(109,670)	1,322,480	-	-	1,322,480	(95,450)	-6.73%	1,335,750	1,349,190	1,362,780	1,376,490
1042																		

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1043		Traffic Services																	
1044	10-2326-1000	Street Signs	109,452	120,520	114,088	114,540	115,690		115,690			115,690	1,150	1.00%	116,850	118,020	119,210	120,410	
1045		- PW31 - Sign Mtce.				-	-		-			-	-		-	-	-	-	
1046		- PW33 - New Sign Erection				-	-		-			-	-		-	-	-	-	
1047		- PW34 - Sign Vandalism				-	-		-			-	-		-	-	-	-	
1048	10-2326-1500	Clevl & Hwy 99 Median				-	-		-			-	-		-	-	-	-	
1049	10-2326-2000	Bicycle Lane Marking	794	7,383	3,940	7,700	7,780		7,780		7,780	80	1.04%	7,860	7,940	8,020	8,110		
1050		- PW32 - Line Marking				-	-		-			-	-		-	-	-	-	
1051						-	-		-			-	-		-	-	-	-	
1052	10-2326-3000	Line Marking Contracts	33,899	37,117	39,460	44,226	44,670		44,670		44,670	444	1.00%	45,120	45,580	46,040	46,510		
1053		- PW35 - Line Marking Contract				-	-		-			-	-		-	-	-	-	
1054	10-2326-4000	Traffic Lights	11,499	11,624	18,400	17,150	17,330		17,330		17,330	180	1.05%	17,510	17,690	17,870	18,050		
1055		- PW39 - Traffic Signals				-	-		-			-	-		-	-	-	-	
1056	10-2326-5000	Traffic Signals	-			2,710	2,740		2,740		2,740	30	1.11%	2,770	2,800	2,830	2,860		
1057	10-2331-0000	Airport Runway Crack Filling	5,525	3,087	2,570	2,020	2,050		2,050		2,050	30	1.49%	2,080	2,110	2,140	2,170		
1058		- PW85 - Airport Site Mtce.				-	-		-			-	-		-	-	-	-	
1059	10-2332-0000	Airport Snow Removal	1,395	1,575	1,644	-	-		-		-	-		-	-	-	-	-	
1060		Total Traffic Services	162,564	181,306	180,101	188,346	190,260	-	190,260	-	-	190,260	1,914	1.02%	192,190	194,140	196,110	198,110	
1061																			
1062		Total Road & Traffic Services	1,819,004	1,923,189	1,774,630	1,606,276	1,622,410	(109,670)	1,512,740	-	-	1,512,740	(93,536)	-5.82%	1,527,940	1,543,330	1,558,890	1,574,600	
1063																			
1064		Total Transportation Services	1,995,349	2,087,938	1,957,681	1,835,951	1,844,280	(140,830)	1,703,450	-	-	1,703,450	(132,501)	-7.22%	1,730,790	1,737,920	1,755,460	1,773,160	

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1065	Environmental Health																	
1066																		
1067	Garbage & Waste Collection																	
1068	10-2432-0000	Collection Contract	294,263	335,726	335,318	357,550	343,210		343,210			343,210	(14,340)	-4.01%	346,650	350,120	353,630	357,170
1069		- SW01 - Collection Contract							-			-	-		-	-	-	-
1070		- Collection - Bear Proofing \$ 1.60 / mo (eff. Jan 2009)						96,000	96,000			96,000	96,000		96,960	97,930	98,910	99,900
1071									-			-	-		-	-	-	-
1072									-			-	-		-	-	-	-
1073	10-2433-0000	Sanitary Landfill	392,072	473,413	584,908	504,185	509,230	(50,000)	459,230			459,230	(44,955)	-8.92%	463,830	468,470	473,160	477,900
1074		- SW30 - Attendant Bldg. Mtce							-			-	-		-	-	-	-
1075		- SW31 - Landfill Contract							-			-	-		-	-	-	-
1076		- SW33 - Landfill Attendance Contract							-			-	-		-	-	-	-
1077	10-2434-0000	Weigh Scale Admin	9,158	3,599	4,032	2,240	2,270		2,270			2,270	30	1.34%	2,300	2,330	2,360	2,390
1078		- SW37 - Scale Maintenance							-			-	-		-	-	-	-
1079	10-2434-0001	Administration	17,654	14,997	14,071	14,550	14,700		14,700			14,700	150	1.03%	14,850	15,000	15,150	15,310
1080		- SW91 - Supervision							-			-	-		-	-	-	-
1081	10-2434-0002	Other Costs	22,678	23,049	23,615	31,890	32,210		32,210			32,210	320	1.00%	32,540	32,870	33,200	33,540
1082		- SW39 - Pump House							-			-	-		-	-	-	-
1083		- SW41 - New Cell							-			-	-		-	-	-	-
1084		- SW42 - Sludge Composting							-			-	-		-	-	-	-
1085		- SW43 - Design Plan							-			-	-		-	-	-	-
1086	10-2434-0003	SLRD Admin and Equalization	86,319	86,532	104,533	98,260	99,250		99,250			99,250	990	1.01%	100,250	101,260	102,280	103,310
1087									-			-	-		-	-	-	-
1088	10-2435-0000	Recycle Bins	163,868	151,398	170,377	169,620	189,240		189,240			189,240	19,620	11.57%	191,140	193,060	195,000	196,950
1089		- SW11 - Recycle Bins							-			-	-		-	-	-	-
1090		- Recycle Bins \$ 2.82 / mo (eff. Jan 2009)							-			-	-		-	-	-	-
1091	10-2435-0001	Other Diversion	104,242	155,353	167,943	165,450	167,110		167,110			167,110	1,660	1.00%	168,790	170,480	172,190	173,920
1092		- SW13 - Recycle Bin Sites - Mtce							-			-	-		-	-	-	-
1093		- SW15 - Hazardous Material Disp.							-			-	-		-	-	-	-
1094		- SW17 - Land Clearing Debris							-			-	-		-	-	-	-
1095	10-2436-0000	Sanitary Landfill Monitoring	25,819	12,395	15,925	21,530	21,750		21,750			21,750	220	1.02%	21,970	22,190	22,420	22,650
1096		- SW35 - Monitoring/Sampling Wells							-			-	-		-	-	-	-
1097	10-2437-0000	Community Clean up Project	38,058	52,197	33,057	41,060	41,480		41,480			41,480	420	1.02%	41,900	42,320	42,750	43,180
1098		- SW03 - Community Clean Up							-			-	-		-	-	-	-
1099	10-2438-0000								-			-	-		-	-	-	-
1100	10-2439-0000	Design, Operation & Closure Plans	24,006	175,205	95,788	40,000	40,400		40,400			40,400	400	1.00%	40,810	41,220	41,640	42,060
1101									-			-	-		-	-	-	-
1102									-			-	-		-	-	-	-
1103	Total Garbage & Waste Collection		1,178,136	1,483,864	1,549,567	1,446,335	1,460,850	46,000	1,506,850	-	-	1,506,850	60,515	4.18%	1,521,990	1,537,250	1,552,690	1,568,280
1104																		

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1105		Public Health - Cemetery																
1106	10-2516-1000	Grave Digging	15,917	6,907	10,088	16,730	16,900		16,900			16,900	170	1.02%	17,070	17,250	17,430	17,610
1107		- CE01 - Interments				-			-			-	-		-	-	-	-
1108		- CE03 - Remains Interments				-			-			-	-		-	-	-	-
1109	10-2516-2000	Maintenance	40,326	46,591	63,040	57,980	58,560	(5,560)	53,000			53,000	(4,980)	-8.59%	53,530	54,070	54,620	55,170
1110		- CE05 - Headstone Placement				-			-			-	-		-	-	-	-
1111		- CE07 - Grave Regrading				-			-			-	-		-	-	-	-
1112		- CE09 - Mowing				-			-			-	-		-	-	-	-
1113		- CE11 - Turf Management				-			-			-	-		-	-	-	-
1114		- CE13 - Horticulture				-			-			-	-		-	-	-	-
1115		- CE15 - Bldg./Site				-			-			-	-		-	-	-	-
1116		- CE17 - Trees				-			-			-	-		-	-	-	-
1117		- CE19 - Watering				-			-			-	-		-	-	-	-
1118		- CE21 - Winter				-			-			-	-		-	-	-	-
1119	10-2516-3000	Cemetery Liners	2,129	1,894	2,082	2,230	2,260		2,260			2,260	30	1.35%	2,290	2,320	2,350	2,380
1120		- CE01 - Interments				-			-			-	-		-	-	-	-
1121						-			-			-	-		-	-	-	-
1122		Total Public Health - Cemetery	58,372	55,392	75,209	76,940	77,720	(5,560)	72,160	-	-	72,160	(4,780)	-6.21%	72,890	73,640	74,400	75,160
1123																		
1124		Total Environmental Health Services	1,236,508	1,539,256	1,624,776	1,523,275	1,538,570	40,440	1,579,010	-	-	1,579,010	55,735	3.66%	1,594,880	1,610,890	1,627,090	1,643,440

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1125	Community Development Services																		
1126																			
1127	Building Inspection Services																		
1128	10-2292-0100	Building Inspection - Personnel	132,425	170,444	196,073	204,625	206,680		206,680			206,680	2,055	1.00%	208,750	210,840	212,950	215,080	
1129		- Building Inspector				-			-			-	-		-	-	-	-	
1130		- Building Inspector				-			-			-	-		-	-	-	-	
1131		- Building Technician				-			-			-	-		-	-	-	-	
1132						-			-			-	-		-	-	-	-	
1133	10-2292-0151	Vacation Coverage				-	-		-			-	-		-	-	-	-	
1134	10-2292-0210	Conferences	1,695	250	2,151	2,850	2,880		2,880			2,880	30	1.05%	2,910	2,940	2,970	3,000	
1135	10-2292-0211	Vehicle	6,640	6,640	6,640	6,850	6,920		6,920			6,920	70	1.02%	6,990	7,060	7,140	7,220	
1136	10-2292-0233	Contract Services	33,100	49,463	5,610	2,500	2,530		2,530			2,530	30	1.20%	2,560	2,590	2,620	2,650	
1137	10-2292-0234	Courses	1,015	1,096	1,855	2,590	2,620		2,620			2,620	30	1.16%	2,650	2,680	2,710	2,740	
1138	10-2292-0590	Miscellaneous	177	174	522	-			-			-	-		-	-	-	-	
1139		Total Building Inspection Services	175,052	228,067	212,850	219,415	221,630	-	221,630	-	-	221,630	2,215	1.01%	223,860	226,110	228,390	230,690	
1140																			

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1141		Engineering Services																	
1142	10-2311-0100	Salaries	399,342	503,824	521,655	555,390	560,960		560,960			560,960	5,570	1.00%	660,000	666,600	673,270	680,010	
1143		- Engineering Manager				-			-			-	-		-	-	-	-	
1144		- Technical Services Manager				-			-			-	-		-	-	-	-	
1145		- Project Engineer				-			-			-	-		-	-	-	-	
1146		- Development Engineer (1/2 of year)				-			-	45,000	(45,000)	-	-		-	-	-	-	
1147		- Engineering Technician				-			-			-	-		-	-	-	-	
1148		- Engineering Technician				-			-			-	-		-	-	-	-	
1149		- Assistant Engineering Technician				-			-			-	-		-	-	-	-	
1150		- Stenographer				-			-			-	-		-	-	-	-	
1151																			
1152	10-4250-0000	Third Party Work Order Recovery (5%)	(32,236)	(55,935)	(50,685)		(30,292)	-	(30,292)	(2,430)	2,430	(30,292)	(30,292)		(16,370)	-	-	-	
1153	20-2411-5000	Water Fund Recovery (33%)	(122,369)	(149,296)	(156,990)	(185,130)	(176,890)	-	(176,890)	(14,190)	14,190	(176,890)	8,240	-4.45%	(214,550)	(222,200)	(224,430)	(226,670)	
1154	30-2421-4000	Sewer Fund Recovery (33%)	(122,369)	(149,296)	(156,990)	(185,130)	(176,890)	-	(176,890)	(14,190)	14,190	(176,890)	8,240	-4.45%	(214,550)	(222,200)	(224,430)	(226,670)	
1155																			
1156	10-2311-0233	Consulting Services	35,100	6,291	10,895	-			-			-	-		-	-	-	-	
1157	10-2312-1000	Engineering Services & Studies	4,302	20,904	14,710	10,310	10,420		10,420			10,420	110	1.07%	10,530	10,640	10,750	10,860	
1158		- DCC Bylaw Update				10,000		7,500	7,500			7,500	(2,500)	-25.00%	-	-	-	-	
1159		- Sea to Sky Highway Review			20,345	20,620		-	-	25,000	(25,000)	-	(20,620)	-100.00%	-	-	-	-	
1160		- Update 20 yr Road Development Plan				-			-			-	-		-	-	-	-	
1161		- Storm Water Management Plan				-			-			-	-		-	-	-	-	
1162		- District Transportation Plan Update				-			-	150,000	(150,000)	-	-		75,000	75,000	-	-	
1163		- Downtown Route Location Study - MOT 5	114,570			-			-			-	-		-	-	-	-	
1164		- Risk Assessment: Squamish Area Dikes		56,215	150,000	150,000			-			-	(150,000)	-100.00%	-	-	-	-	
1165		- Central Squamish Drainage Study				-			-			-	-		-	-	-	-	
1166		- Development Servicing Bylaw Update				25,000		15,000	15,000			15,000	(10,000)	-40.00%	-	-	-	-	
1167		- Cycling Path Conceptual Design				20,000			-			-	(20,000)	-100.00%	-	-	-	-	
1168									-			-	-		-	-	-	-	
1169									-			-	-		-	-	-	-	
1170									-			-	-		-	-	-	-	
1171	10-2312-1100	Engineering Surveys	19,882	30,031	997	15,920	16,080	(8,000)	8,080			8,080	(7,840)	-49.25%	8,170	8,260	8,350	8,440	
1172	10-2312-1211	Travel	895	691	365	1,050	1,070		1,070			1,070	20	1.90%	1,090	1,110	1,130	1,150	
1173	10-2312-1211	Vehicle	13,280	13,280	13,280	20,550	20,760		20,760			20,760	210	1.02%	20,970	21,180	21,400	21,620	
1174	10-2312-1213	Communications	6,167	9,794	11,569	1,050	10,000		10,000			10,000	8,950	852.38%	10,100	10,210	10,320	10,430	
1175	10-2312-1239	Engineering Drafting / Autocad	2,616	2,180	2,724	3,150	3,190		3,190			3,190	40	1.27%	3,230	3,270	3,310	3,350	
1176		- AutoCAD printer supplies				-			-			-	-		-	-	-	-	
1177		- Drafting supplies				-			-			-	-		-	-	-	-	
1178		- Training				-			-			-	-		-	-	-	-	
1179									-			-	-		-	-	-	-	
1180									-			-	-		-	-	-	-	
1181									-			-	-		-	-	-	-	
1182	10-2312-1240	Assoc Dues / Professional Dev. / Convention	1,578	2,666	2,089	7,480	7,880		7,880			7,880	400	5.35%	7,960	8,040	8,130	8,220	
1183	10-2312-1500	Office Supplies	1,694	404	446	-			-			-	-		-	-	-	-	
1184									-			-	-		-	-	-	-	
1185									-			-	-		-	-	-	-	
1186		Total Engineering Services	322,452	291,753	384,410	470,260	246,288	14,500	260,788	189,190	(189,190)	260,788	(209,472)	-44.54%	351,580	359,910	287,800	290,740	
1187																			

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1188		Community Development Administration																
1189	10-2612-0100	Administrative Personnel	132,046	148,105	168,337	163,760	165,400		165,400			165,400	1,640	1.00%	167,060	168,740	170,430	172,140
1190		- Director				-			-			-	-		-	-	-	-
1191		- Stenographer				-			-			-	-		-	-	-	-
1192						-			-			-	-		-	-	-	-
1193						-			-			-	-		-	-	-	-
1194	20-2411-2000	Water Fund Recovery (33%)	(44,015)	(49,368)	(56,112)	(54,590)	(55,140)		(55,140)	-	-	(55,140)	(550)	1.01%	(55,690)	(56,250)	(56,810)	(57,380)
1195	30-2421-1000	Sewer Fund Recovery (33%)	(44,015)	(49,368)	(56,112)	(54,590)	(55,140)		(55,140)	-	-	(55,140)	(550)	1.01%	(55,690)	(56,250)	(56,810)	(57,380)
1196	10-2612-0210	Conventions		2,539	667	3,150	3,190		3,190			3,190	40	1.27%	3,230	3,270	3,310	3,350
1197	10-2612-0211	Vehicle		235	-	6,850	6,920		6,920			6,920	70	1.02%	6,990	7,060	7,140	7,220
1198	10-2612-0221	Advertising			1,224	1,090	1,110		1,110			1,110	20	1.83%	1,130	1,150	1,170	1,190
1199	10-2612-0231	Consulting	2,053	16,033	162	-	-		-			-	-		-	-	-	-
1200		- Bylaw & Policy Review				5,110	5,170	(5,170)	-			-	(5,110)	-100.00%	-	-	-	-
1201						-	-		-			-	-		-	-	-	-
1202		- Specialized Needs				10,200	10,310	(10,310)	-			-	(10,200)	-100.00%	-	-	-	-
1203		- Town Hall Meetings				-	-		-	2,000	(2,000)	-	-		-	-	-	-
1204						-	-		-			-	-		-	-	-	-
1205						-	-		-			-	-		-	-	-	-
1206						-	-		-			-	-		-	-	-	-
1207						-	-		-			-	-		-	-	-	-
1208						-	-		-			-	-		-	-	-	-
1209	10-2612-0232	Legal Fees	903			-	-		-			-	-		-	-	-	-
1210	10-2612-0234	Professional Development	679	437	1,327	1,580	1,600		1,600			1,600	20	1.27%	1,620	1,640	1,660	1,680
1211	10-2612-0240	Assoc Dues	2,128	1,972	2,595	2,410	2,440		2,440			2,440	30	1.24%	2,470	2,500	2,530	2,560
1212		- Assoc. of Professional Engineers of BC				-	-		-			-	-		-	-	-	-
1213		- Planning Institute of BC				-	-		-			-	-		-	-	-	-
1214		- BC Public Works Association				-	-		-			-	-		-	-	-	-
1215		- Urban Development Institute				-	-		-			-	-		-	-	-	-
1216		- Municipal Master Construction Documents				-	-		-			-	-		-	-	-	-
1217	10-2612-0253	Office Equipment Mtce	20,257	20,577	18,107	18,039	21,000		21,000			21,000	2,961	16.41%	21,210	21,430	21,650	21,870
1218		- Office improvements				-	-		-			-	-		-	-	-	-
1219		- Office Furniture				-	-		-			-	-		-	-	-	-
1220		- Office Equipment Maintenance				-	-		-			-	-		-	-	-	-
1221		- Photocopier Contract				-	-		-			-	-		-	-	-	-
1222	10-2612-0500	Office Supplies	19,461	13,024	9,614	10,829	10,940		10,940			10,940	111	1.03%	11,050	11,170	11,290	11,410
1223	10-2612-0590	Miscellaneous				-	-		-			-	-		-	-	-	-
1224	10-2612-0590	University Project				-	-		-			-	-		-	-	-	-
1225	10-2612-0591	Staff Recruitment		1,372	826	-	-		-			-	-		-	-	-	-
1226		Total Comm Dev Admin	89,496	105,558	90,633	113,838	117,800	(15,480)	102,320	2,000	(2,000)	102,320	(11,518)	-10.12%	103,380	104,460	105,560	106,660
1227																		

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1228		Environmental Services																
1229	10-2676-0100	Salaries	72,019	75,315	104,204	136,610	137,980	(50,000)	87,980			87,980	(48,630)	-35.60%	88,860	89,750	90,650	91,560
1230		- Environmental Coordinator							-			-	-		-	-	-	-
1231		- Environmental Technician							-			-	-		-	-	-	-
1232									-			-	-		-	-	-	-
1233	10-2676-0210	Travel / Accommodation	85		1,877	530	540		540			540	10	1.89%	550	560	570	580
1234	10-2676-0221	Advertising / Public Education	38	132	491	1,050	1,070		1,070			1,070	20	1.90%	1,090	1,110	1,130	1,150
1235	10-2676-0233	Consulting Services	52,625	8,306	237	-	-		-			-	-		-	-	-	-
1236	10-2676-0234	Courses / Professional Development / Travel	505	226	1,428	1,050	1,070		1,070			1,070	20	1.90%	1,090	1,110	1,130	1,150
1237	10-2676-0240	Assoc Dues	-	358	70	250	260		260			260	10	4.00%	270	280	290	300
1238	10-2676-0500	Office Supplies	4,609	2,376	922	1,560	1,580		1,580			1,580	20	1.28%	1,600	1,620	1,640	1,660
1239	10-2676-0591	Policy Development / Projects	5,180	224	1,105				-			-	-		-	-	-	-
1240		- Sensitive Habitat Atlas & Updates				1,320	1,340		1,340			1,340	20	1.52%	1,360	1,380	1,400	1,420
1241		- Annual Environmental Review				-	-		-			-	-		-	-	-	-
1242		- Sustainability Workshop				-	-		-			-	-		-	-	-	-
1243		- Mamquam Blind Channel Modeling				-	-		-			-	-		-	-	-	-
1244		- State of the Environment Template				-	-		-			-	-		-	-	-	-
1245		- Green Shores Project - Squamish Estuary				-	-		-			-	-		-	-	-	-
1246	10-2676-0592	Sea to Sky Air Quality Management Program	13,387	10,492	7,951	10,500	10,610		10,610			10,610	110	1.05%	10,720	10,830	10,940	11,050
1247	10-2676-0593	UBCM West Nile Virus / Mosquito Abatement Program				18,000	18,000		18,000			18,000	-	0.00%	18,180	18,370	18,560	18,750
1248						-	-		-			-	-		-	-	-	-
1249	10-2675-0606	Nexen Certificates of Completion				-	-		-			-	-		-	-	-	-
1250	10-2675-0607	Nexen PSI's / Survey				-	-		-			-	-		-	-	-	-
1251	10-2675-0608	Nexen Monitoring / Pumping & Treatment				-	-		-			-	-		-	-	-	-
1252	10-2675-0609	Nexen Site Grading & Gravel				-	-		-			-	-		-	-	-	-
1253						-	-		-			-	-		-	-	-	-
1254		Total Environmental Services	148,449	97,428	118,286	170,870	172,450	(50,000)	122,450	-	-	122,450	(48,420)	-28.34%	123,720	125,010	126,310	127,620
1255																		
1256		Total Comm Dev Services	735,448	722,806	806,179	974,383	758,168	(50,980)	707,188	191,190	(191,190)	707,188	(267,195)	-27.42%	802,540	815,490	748,060	755,710

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1257		General Development Initiatives																
1258	10-2614-0000	Air Transportation				-	-	25,900	25,900			25,900	25,900		26,160	26,430	26,700	26,970
1259		- Airport Development							-			-	-		-	-	-	-
1260									-			-	-		-	-	-	-
1261									-			-	-		-	-	-	-
1262									-			-	-		-	-	-	-
1263	10-2616-0000	Local Transit Services	241,703	248,090	338,284	317,109	366,830	208,590	575,420			575,420	258,311	81.46%	586,930	598,670	610,650	622,870
1264		- Net Municipal share							-			-	-		-	-	-	-
1265									-			-	-		-	-	-	-
1266									-			-	-		-	-	-	-
1267									-			-	-		-	-	-	-
1268		Local Transit Expansion							-			-	-		-	-	-	-
1269									-			-	-		-	-	-	-
1270		- additional bus September 2010							-			-	-	45,000	137,700	140,460	143,270	
1271		- additional bus September 2011							-			-	-	-	45,900	140,460	143,270	
1272		- additional bus September 2012							-			-	-	-	-	46,820	143,270	
1273									-			-	-		-	-	-	-
1274									-			-	-		-	-	-	-
1275									-			-	-		-	-	-	-
1276									-			-	-		-	-	-	-
1277		Commuter Transit Service - Whistler	58,412	70,351	89,758	75,630	94,000		94,000			94,000	18,370	24.29%	95,880	97,800	99,760	101,760
1278		- Full year commencing 2008							-			-	-		-	-	-	-
1279									-			-	-		-	-	-	-
1280									-			-	-		-	-	-	-
1281									-			-	-		-	-	-	-
1282		Commuter Transit Service - Vancouver				-			-			-	-	63,920	195,600	199,520	203,520	
1283		- Commencing Sept 2010							-			-	-	-	-	-	-	-
1284									-			-	-		-	-	-	-
1285									-			-	-		-	-	-	-
1286	10-2617-0000	Water Transportation & Water Front Plannin	18,868			-	-		-			-	-		-	-	-	-
1287									-			-	-		-	-	-	-
1288									-			-	-		-	-	-	-
1289									-			-	-		-	-	-	-
1290		Total Gen Development Initiatives	318,984	318,440	428,041	392,739	460,830	234,490	695,320	-	-	695,320	302,581	77.04%	817,890	1,102,100	1,264,370	1,384,930

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Line No.	Account Number	Description/Title	2006 Actual	2007 Actual	2008 est. Actual	2008 Budget	Proposed Core 2009	Adjustment	Subtotal	Proposed Increments	Adjustment	2009 Budget	\$ Change 2009/2008	% Change 2009/2008	2010 Budget	2011 Budget	2012 Budget	2013 Budget
1291	Economic Development																	
1292																		
1293	Economic Development - Admin																	
1294	10-2661-0000	Squamish Promotion Program	13,208	6,081		10,000	5,000	(5,000)	-	5,000	(5,000)	-	(10,000)	-100.00%	-	-	-	20,000
1295		- Consulting / Contract Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1296		- Tourism Marketing Plan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1297	10-2661-0100	Salaries	13,796															
1298		- Economic Development Officer																
1299		- Business Development Lead		79,658	91,579	81,765	84,580		84,580			84,580	2,815	3.44%	85,430	86,290	87,160	88,040
1300																		
1301																		
1302	10-2661-0210	Conventions	115	73		-	-		-			-	-		-	-	-	-
1303	10-2661-0211	Travel / Meetings	5,503	10,797	10,864	10,060	10,170	(2,170)	8,000	2,170	(2,170)	8,000	(2,060)	-20.48%	8,080	8,170	8,260	8,350
1304	10-2661-0213	Telephone	1,286	1,329	1,083	3,300	3,340	(1,940)	1,400			1,400	(1,900)	-57.58%	1,420	1,440	1,460	1,480
1305	10-2661-0233	Consulting / Contract Services	39,681	20,244	18,299	33,550	33,900	(5,000)	28,900	5,000	(5,000)	28,900	(4,650)		29,190	29,490	29,790	30,090
1306		Economic Development Conference				-	-		-			-	-		20,000	20,200	20,410	20,620
1307						-	-		-			-	-		-	-	-	-
1308																		
1309	10-2661-0234	Courses	393			2,850	2,880		2,880			2,880	30	1.05%	2,910	2,940	2,970	3,000
1310	10-2661-0240	Assoc Dues / Memberships	225	1,566	1,311	1,490	1,510		1,510			1,510	20	1.34%	1,530	1,550	1,570	1,590
1311	10-2661-0500	Office Supplies	8,879	3,213	2,791	4,000	4,040	3,560	7,600			7,600	3,600	90.00%	7,680	7,760	7,840	7,920
1312						-	-		-			-	-		-	-	-	-
1313	10-2661-0502	Marketing / Design / Promotions	31,654	19,130	21,678	20,400	20,610	7,790	28,400	2,500	(2,500)	28,400	8,000	39.22%	28,690	28,980	29,270	29,570
1314	10-2661-0590	Miscellaneous	12,169	16,422	14,561	13,500	13,500	(13,500)	-			-	(13,500)		-	-	-	-
1315		- Events				-	-		-			-	-		-	-	-	-
1316		- Printing				-	-		-			-	-		-	-	-	-
1317																		
1318																		
1319																		
1320																		
1321		Total Econ Dev - Admin	126,909	158,513	162,167	180,915	179,530	(16,260)	163,270	14,670	(14,670)	163,270	(17,645)	-9.75%	184,930	186,820	188,730	210,660
1322																		

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1323		Economic Development - Projects																
1324																		
1325	10-2661-4006	Trade, Invest & Mktg Program/refund in 200	(56,218)	13,480		-			-			-	-		-	-	-	-
1326	10-2661-6002	Oceanfront Dev Corp Legal				-			-			-	-		-	-	-	-
1327	10-2661-6003	Oceanfront Dev Corp Admin		134	127	-			-			-	-		-	-	-	-
1328	10-2661-6004	Sustainability Corp Legal & Admin		147	(51)	-			-			-	-		-	-	-	-
1329	10-2661-6005	Sustainability Corp Grant			157,364	157,364	157,364		157,364			157,364	-	0.00%	-	-	-	-
1330																		
1331	10-2661-7010	Spirit of BC Committee				-			-			-	-		-	-	-	-
1332	10-2661-7011	Squamish 2005 Farmers Market	3,500			-			-			-	-		-	-	-	-
1333	10-2661-7013	Squamish Wind Energy Initiative	18,000	49,373	25,677	-			-			-	-		-	-	-	-
1334																		
1335	10-2661-7016	UBCM Tourism Program Phase II			23,643				107,672			107,672	107,672		-	-	-	-
1336	10-2661-7017	UBCM Tourism Program Phase I		80,754	26,917	107,672			-			-	(107,672)	-100.00%	-	-	-	-
1337	10-2661-7018	CN Rail Funding / Tourism Marketing Plan			100,000	100,000			-			-	(100,000)	-100.00%	-	-	-	-
1338	10-2661-7019	Bridging to Future - Energy		25,194		-			-			-	-		-	-	-	-
1339	10-2661-7020	Storm Water Green Infrastructure				-			-			-	-		-	-	-	-
1340	10-2661-7021	Knowledge Base Sector Strategy			31,708	30,000			-			-	(30,000)	-100.00%	-	-	-	-
1341	10-2661-7022	Marine Strategy					15,000	135,000	150,000			150,000	150,000		-	-	-	-
1342	10-2661-7023	Wal Mart Funding / Downtown Sq. BIA			25,000													
1343																		
1344																		
1345																		
1346																		
1347																		
1348																		
1349																		
1350																		
1351																		
1352																		
1353									-			-	-		-	-	-	-
1354									-			-	-		-	-	-	-
1355									-			-	-		-	-	-	-
1356		Total Econ Dev - Projects	(34,718)	169,082	390,385	395,036	280,036	135,000	415,036	-	-	415,036	20,000	5.06%	-	-	-	-
1357																		
1358		Total Economic Development	92,191	327,595	552,552	575,951	459,566	118,740	578,306	14,670	(14,670)	578,306	2,355	0.41%	184,930	186,820	188,730	210,660
1359																		
1360		Total Econ Dev - Projects	(34,718)	169,082	390,385	395,036	280,036	135,000	415,036	-	-	415,036	20,000	5.06%	-	-	-	-
1361		Less: Third Party Contributions	18,000	138,390	211,249	222,672	107,672	150,000	257,672	-	-	257,672	35,000	15.72%	-	-	-	-
1362		DOS Net Project Funding	(52,718)	30,692	179,136	172,364	172,364	(15,000)	157,364	-	-	157,364	(15,000)	-8.70%	-	-	-	-

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1363		Planning Services																
1364																		
1365		Planning Services																
1366	10-2675-0100	Administrative Personnel	327,304	413,918	454,718	463,300	507,850		507,850			507,850	44,550	9.62%	512,930	518,060	523,250	528,490
1367		- Director of Planning Services	-	-	-	-	-		-			-	-	-	-	-	-	-
1368		- Planners (3)	-	-	-	-	-		-			-	-	-	-	-	-	-
1369		- Clerk IV	-	-	-	-	-		-			-	-	-	-	-	-	-
1370		- Stenographer	-	-	-	-	-		-			-	-	-	-	-	-	-
1371	10-2675-0210	Conventions	5,273	3,603	1,729	4,910	4,960		4,960			4,960	50	1.02%	5,010	5,070	5,130	5,190
1372	10-2675-0211	Travel	1,880	1,436	1,121	1,540	1,560		1,560			1,560	20	1.30%	1,580	1,600	1,620	1,640
1373	10-2675-0221	Advertising / Public Education	4,780	8,699	10,944	8,860	8,950		8,950			8,950	90	1.02%	9,040	9,140	9,240	9,340
1374	10-2675-0232	Legal Fees - DP Registration	3,624	3,413	5,395	4,700	4,750		4,750			4,750	50	1.06%	4,800	4,850	4,900	4,950
1375	10-2675-0233	Planning Consultant	5,072	3,038	20,000	20,000	20,200		20,200			20,200	200	1.00%	20,410	20,620	20,830	21,040
1376	10-2675-0234	Courses / Professional Development	1,389	1,493	1,094	2,080	2,110		2,110			2,110	30	1.44%	2,140	2,170	2,200	2,230
1377	10-2675-0240	Assoc Dues	1,335	2,370	1,419	1,320	1,340		1,340			1,340	20	1.52%	1,360	1,380	1,400	1,420
1378	10-2675-0500	Office Supplies	1,992	6,040	8,721	12,392	12,520	(2,520)	10,000			10,000	(2,392)	-19.30%	10,100	10,210	10,320	10,430
1379	10-2675-0501	Photocopying / Document Production	2,035	641	2,952	10,000	10,100		10,100			10,100	100	1.00%	10,210	10,320	10,430	10,540
1380			-	-	-	-	-		-			-	-	-	-	-	-	-
1381	10-2675-0591	Planning Policy Development	-	-	-	-	-		-			-	-	-	-	-	-	-
1382	10-2675-0591	Affordable Housing Strategy / Implementati	60,000	29,263	-	-	-		-			-	-	-	-	-	-	-
1383	10-2675-0592	SGOG / WCEL / Implementation	50,000	22,931	4,762	25,000	-		-			(25,000)	-100.00%	-	-	-	-	-
1384	10-2675-0593	OCP Development	50,000	15,461	13,000	13,000	-		-			(13,000)	-100.00%	-	-	-	-	-
1385	10-2675-0594	Public Meetings	1,707	3,758	7,098	6,040	6,110		6,110			6,110	70	1.16%	6,180	6,250	6,320	6,390
1386			-	-	-	-	-		-			-	-	-	-	-	-	-
1387	10-2675-0596	Community Energy Plan	12,527	83,643	41,790	10,000	-		-			-	(10,000)	-100.00%	-	-	-	-
1388		Neighbourhood Energy Utility Implementation	-	-	-	-	-	65,000	65,000			65,000	65,000	-	-	-	-	-
1389		Sustainability Block Implementation	-	-	-	-	-		-			-	-	-	-	-	-	-
1390		Transportation Hub Study	-	-	-	-	-		-			-	-	-	20,000	-	-	-
1391		Municipal Building Policy Implementation	-	-	-	-	-		-			-	-	-	30,000	-	-	-
1392		Green Buildings Policy	-	-	-	-	-		-			-	-	-	25,000	-	-	-
1393			-	-	-	-	-		-			-	-	-	-	-	-	-
1394		Downtown Neighbourhood Plan Implementation	-	-	-	-	-		-			-	-	-	-	-	-	-
1395		Urban Design Guidelines	-	-	-	-	-		-			-	-	-	25,000	-	-	-
1396			-	-	-	-	-		-			-	-	-	-	-	-	-
1397		Oceanfront Planning Process	-	-	-	-	-		-			-	-	-	-	-	-	-
1398			-	-	-	-	-		-			-	-	-	-	-	-	-
1399	10-2675-0597	Home Ownership Study	-	12,990	7,215	-	-		-			-	-	-	-	-	-	-
1400	10-2675-0598	Hazard & Risk Policy	-	-	-	-	-		-			-	-	-	-	-	-	-
1401	10-2675-0599	Zoning Bylaw Update	-	-	-	-	-	15,000	15,000			15,000	15,000	-	100,000	-	-	-
1402	10-2675-0600	Upper Blind Channel Process	-	-	-	25,000	-	25,000	25,000			25,000	-	0.00%	-	-	-	-
1403			-	-	-	-	-		-			-	-	-	-	-	-	-
1404			-	-	-	-	-		-			-	-	-	-	-	-	-
1405		Total Planning Services	528,918	612,696	581,957	608,142	580,450	102,480	682,930	-	-	682,930	74,788	12.30%	783,760	589,670	595,640	601,660

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1406	Recreation, Parks & Tourism																	
1407																		
1408	Recreation Administration																	
1409	10-2711-0100	Administration Personnel	245,824	241,209	260,903	273,800	283,144		283,144	5,934	(5,934)	283,144	9,344	3.41%	285,980	288,840	291,730	294,650
1410		- Manager, Recreation Services	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1411		- General Supervisor, Recreation Services	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1412		- Recreation Secretary	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1413		- Other Contract Admin	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1414			-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1415	10-2711-0154	Paid Sick Leave	4,090	7,602	7,010	6,660	6,886		6,886			6,886	226	3.39%	6,960	7,030	7,110	7,190
1416	10-2711-0163	Leave of Absence	-	-	-	-	-		-			-	-	-	-	-	-	-
1417	10-2711-0210	Conferences	6,953	7,027	6,246	8,850	9,250		9,250	3,120	(3,120)	9,250	400	4.52%	9,350	9,450	9,550	9,650
1418		- B.C. Recreation & Parks Assoc. Conference	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1419		- Recreation Facilities Assoc. of B.C. Conference	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1420	10-2711-0211	Travel	4,738	4,625	5,682	5,000	7,000		7,000			7,000	2,000	40.00%	7,070	7,150	7,230	7,310
1421		- Mileage Allowance - Mgr & Gen Sup of Recreation Services	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1422		- Staff Travel & Expenses	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1423	10-2711-0212	Recreation Vehicle	6,000	6,000	6,000	6,200	-		-			-	(6,200)	-100.00%	-	-	-	-
1424	10-2711-0221	Publicity	21,423	25,634	33,979	28,600	30,000	(150)	29,850	1,250	(1,250)	29,850	1,250	4.37%	30,150	30,460	30,770	31,080
1425		- Brochure & Flyer	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1426		- Newspaper & Radio Advertising	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1427	10-2711-0231	Diamond Head Trail Planning	-	-	10,000	-	-		-			-	-	-	-	-	-	-
1428	10-2711-0233	Contract Services	(7,600)	1,807	-	5,000	5,000		5,000			5,000	-	-	5,050	5,110	5,170	5,230
1429		- Recreation Admin	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1430	10-2711-0234	Training	3,637	10,279	8,590	10,500	10,500		10,500			10,500	-	0.00%	10,610	10,720	10,830	10,940
1431		- WHIMS & First Aid Training	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1432		- Arena Operator course Level 1 & 2	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1433		- Propane Ticket,Refridgeration Safety, Zamboni Light Mtee	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1434		- Supervisor and Staff Training & Development	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1435	10-2711-0239	Computer System Maintenance	10,782	10,557	18,774	17,500	17,500		17,500			17,500	-	0.00%	17,680	17,860	18,040	18,230
1436		- Software, hardware, licensing	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1437	10-2711-0240	Assoc Dues	2,674	3,023	3,384	3,340	3,340		3,340			3,340	-	0.00%	3,380	3,420	3,460	3,500
1438		- B.C.R.P.A. & B.C.R.F.A.	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1439		- Public Health Operating Fees	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1440		- SOCAN - Composers, Authors & Publishers	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1441	10-2711-0500	Office Supplies	9,720	11,767	10,835	12,100	13,600	(1,500)	12,100			12,100	-	0.00%	12,230	12,360	12,490	12,620
1442		- Office Supplies, Visa/Interac Fees	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1443		- Printing receipts, tickets, passes, envelopes, letterhead	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1444	10-2711-0510	Recreation Committee Expenses	-	300	-	-	-		-			-	-	-	-	-	-	-
1445	10-2711-0521	Recreation Master Plan	-	-	-	-	-		-	90,000	(90,000)	-	-	-	-	-	-	-
1446	10-2711-0590	Miscellaneous	14,459	21,637	19,041	16,500	16,670	3,030	19,700			19,700	3,200	19.39%	19,900	20,100	20,310	20,520
1447		- Photocopier & Equip Lease & Service	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1448		- Security	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-
1449	10-2711-0596	Criminal Record Checks	210	980	966	900	1,050		1,050			1,050	150	16.67%	1,070	1,090	1,110	1,130
1450	10-2711-1590	Staff Recruitment	707	-	-	-	-		-			-	-	-	-	-	-	-
1451	Total Recreation Administration		323,618	352,446	391,409	394,950	403,940	1,380	405,320	100,304	(100,304)	405,320	10,370	2.63%	409,430	413,590	417,800	422,050
1452																		

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1453	Community Centre																	
1454	10-2712-0100	Community Centre - Operations	145,351	142,792	172,928	156,530	170,853	(753)	170,100			170,100	13,570	8.67%	171,810	173,530	175,270	177,030
1455		- Program Supervisor / Coordinator				-	-		-			-	-		-	-	-	-
1456		- Holiday Replacement for Program Super				-	-		-			-	-		-	-	-	-
1457		- Olympic Programming				-	-	9,000	9,000	9,000	(9,000)	9,000	9,000		9,090	9,190	9,290	9,390
1458		- Training				-	-		-			-	-		-	-	-	-
1459	10-2712-0154	Paid Sick Leave	1,278	1,759	2,407	2,050	2,520		2,520			2,520	470	22.93%	2,550	2,580	2,610	2,640
1460		Leave of Absence				-	-		-			-	-		-	-	-	-
1461	10-2712-0213	Community Centre - Phone	13,299	14,183	16,998	14,000	15,000	2,000	17,000			17,000	3,000	21.43%	17,170	17,350	17,530	17,710
1462	10-2712-0233	Facility Design Plans				-	-		-	20,000	(20,000)	-	-		-	-	-	-
1463	10-2712-0238	Community Centre - Insurance	-	5,000	5,000	5,110	5,170		5,170			5,170	60	1.17%	5,230	5,290	5,350	5,410
1464	10-2712-0252	Community Centre - Maintenance	115,228	113,071	114,496	110,460	100,600		100,600	4,000	(4,000)	100,600	(9,860)	-8.93%	101,610	102,630	103,660	104,700
1465		- Parking Lot Repair				-	-		-			-	-		-	-	-	-
1466	10-2712-0253	Community Centre - Janitorial	6,094	10,596	10,338	10,500	10,500		10,500			10,500	-	0.00%	10,610	10,720	10,830	10,940
1467	10-2712-0550	Utilities - Electrical	47,105	53,226	42,467	45,000	45,450		45,450			45,450	450	1.00%	45,910	46,370	46,840	47,310
1468	10-2712-0555	Utilities - Gas	50,217	43,990	55,176	40,000	50,000	5,000	55,000			55,000	15,000	37.50%	55,550	56,110	56,680	57,250
1469	Total Community Centre		378,571	384,617	419,810	383,650	400,093	15,247	415,340	33,000	(33,000)	415,340	31,690	8.26%	419,530	423,770	428,060	432,380
1470																		

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1471		Arena																
1472	10-2715-0100	Arena Operation	14,097	11,010	13,934	20,941	15,600		15,600			15,600	(5,341)	-25.50%	15,760	15,920	16,080	16,250
1473		- Skate Patrol				-	-		-			-	-		-	-	-	-
1474		- Benefits				-	-		-			-	-		-	-	-	-
1475	10-2715-0101	Arena Operation - Cash Office	155,021	165,820	159,615	148,141	154,000	2,400	156,400			156,400	8,259	5.58%	157,970	159,550	161,150	162,770
1476		- Booking Clerk				-	-		-			-	-		-	-	-	-
1477		- Recreation Facility Clerk - Full time				-	-		-			-	-		-	-	-	-
1478		- Recreation Facility Clerk - Part time				-	-		-			-	-		-	-	-	-
1479		- Recreation Facility Clerk - Casual				-	-		-			-	-		-	-	-	-
1480		- Training				-	-		-			-	-		-	-	-	-
1481	10-2715-0154	Paid Sick Leave	5,076	7,316	5,307	7,600	7,600		7,600			7,600	-	0.00%	7,680	7,760	7,840	7,920
1482	10-2715-0163	Leave of Absence				-	-		-			-	-		-	-	-	-
1483	10-2715-0211	Vehicle Maintenance	5,479	6,190	5,460	5,640	5,700		5,700			5,700	60	1.06%	5,760	5,820	5,880	5,940
1484	10-2715-0212	Vehicle Rental	1,978	4,120		8,080	6,000		6,000			6,000	(2,080)	-25.74%	6,060	6,130	6,200	6,270
1485	10-2715-0213	Phone				-	-		-			-	-		-	-	-	-
1486	10-2715-0238	Insurance	-	4,850	4,850	4,950	5,000		5,000			5,000	50	1.01%	5,050	5,110	5,170	5,230
1487		- Building/All property Insurance				-	-		-			-	-		-	-	-	-
1488	10-2715-0251	Civic Centre Outside Maintenance	8,464	8,438	11,311	4,090	8,400		8,400			8,400	4,310	105.38%	8,490	8,580	8,670	8,760
1489		- Maintenance, repairs & supplies				-	-		-			-	-		-	-	-	-
1490	10-2715-0252	Arena Maintenance	427,049	445,498	482,051	422,265	440,305	40,000	480,305			480,305	58,040	13.74%	485,110	489,970	494,870	499,820
1491		- Recreation Services Supervisor				-	-		-			-	-		-	-	-	-
1492		- Recreation Service Worker I - 1 Full time Positions				-	-		-			-	-		-	-	-	-
1493		- Recreation Service Worker II - 2 Full time Positions				-	-		-			-	-		-	-	-	-
1494		- Recreation Service Worker III - 1 Part time Positions				-	-		-			-	-		-	-	-	-
1495		- Recreation Service Workers - Casual				-	-		-			-	-		-	-	-	-
1496		- Training				-	-		-			-	-	#DIV/0!	-	-	-	-
1497		- Paid Sick Leave				7,600	7,680		7,680			7,680	80		7,760	7,840	7,920	8,000
1498	10-2715-0253	Arena - Janitorial Supplies	95			-	-		-			-	-		-	-	-	-
1499	10-2715-1000	Concession Operation		100		-	-		-			-	-		-	-	-	-
1500						-	-		-			-	-		-	-	-	-
1501						-	-		-			-	-		-	-	-	-
1502						-	-		-			-	-		-	-	-	-
1503		Total Arena	617,259	653,342	682,527	629,307	650,285	42,400	692,685	-	-	692,685	63,378	10.07%	699,640	706,680	713,780	720,960
1504																		

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1505	Parks & Trails																	
1506	Trails																	
1507	10-2717-7100	Salaries																
1508		- Trails Coordinator	22,708	68,989	73,652	72,220	74,750		74,750			74,750	2,530	3.50%	75,500	76,260	77,030	77,810
1509		- Full Time Temporary Labourer				-	-		-	27,400	(27,400)	-	-		-	-	-	-
1510						-	-		-			-	-		-	-	-	-
1511	10-2717-7200	Trails Maintenance	3,611	10,081	11,503	15,000	15,000	(10,000)	5,000	12,500	(12,500)	5,000	(10,000)	-66.67%	5,050	5,110	5,170	5,230
1512						-	-		-			-	-		-	-	-	-
1513						-	-		-			-	-		-	-	-	-
1514	Subtotal - Trails		26,319	79,070	85,155	87,220	89,750	(10,000)	79,750	39,900	(39,900)	79,750	(7,470)	-8.56%	80,550	81,370	82,200	83,040
1515	Recreation Services Parks																	
1516																		
1517	10-2717-8001	Centennial Field / Brennan Park	303,694	302,678	381,247	351,214	365,489	(30,000)	335,489			335,489	(15,725)	-4.48%	338,850	342,240	345,670	349,130
1518						-	-		-			-	-		-	-	-	-
1519	10-2717-8002	Kinsmen Park Campground	9,556	19,555	15,103	16,720	16,890		16,890			16,890	170	1.02%	17,060	17,240	17,420	17,600
1520	10-2717-8003	All Weather Fields	3,016	10,677	11,244	10,784	10,900		10,900			10,900	116	1.08%	11,010	11,130	11,250	11,370
1521	10-2717-8004	Hendrickson Fields		14,012	19,564	14,152	14,300		14,300			14,300	148	1.05%	14,450	14,600	14,750	14,900
1522	10-2717-8005	Eaglewind Park			10,667	20,000	20,000	55,000	75,000	55,000	(55,000)	75,000	55,000	275.00%	75,750	76,510	77,280	78,060
1523	10-2717-8006	Smoke Bluffs Park	4,946	3,706	7,038	3,750	3,750		3,750			3,750	-	0.00%	3,790	3,830	3,870	3,910
1524	10-2717-8007	Mamquam School Field				-	-		-			-	-		-	-	-	-
1525	10-2717-8008	Don Ross School Field	1,900	6,122	10,538	6,190	6,500		6,500			6,500	310	5.01%	6,570	6,640	6,710	6,780
1526	10-2717-8009	Howe Sound School Field				-	-	5,000	5,000	10,000	(10,000)	5,000	5,000		5,050	5,110	5,170	5,230
1527		Concession Building: Assessment				-	-		-	7,500	(7,500)	-	-		-	-	-	-
1528						-	-		-			-	-		-	-	-	-
1529						-	-		-			-	-		-	-	-	-
1530						-	-		-			-	-		-	-	-	-
1531						-	-		-			-	-		-	-	-	-
1532						-	-		-			-	-		-	-	-	-
1533	Subtotal - Recreation Services Parks		323,112	356,749	455,402	422,810	437,829	30,000	467,829	72,500	(72,500)	467,829	45,019	10.65%	472,530	477,300	482,120	486,980

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1534		Parks (cont.)																
1535		Community Parks																
1536	10-2718-1000	General District Parks Operation	180,323	103,494	115,224	90,900	92,720		92,720			92,720	1,820	2.00%	93,650	94,590	95,540	96,500
1537	10-2718-2550	Utilities	14,959	7,692	9,739	7,769	7,930		7,930			7,930	161	2.07%	8,010	8,100	8,190	8,280
1538	10-2718-8001	Arrowhead Park	2,619	3,630	2,748	3,666	3,740		3,740			3,740	74	2.02%	3,780	3,820	3,860	3,900
1539	10-2718-8002	Boulevard Park	3,466	2,961	1,366	3,501	3,580		3,580			3,580	79	2.26%	3,620	3,660	3,700	3,740
1540	10-2718-8003	Bracken Park	525	3,236	1,639	3,268	3,340		3,340			3,340	72	2.20%	3,380	3,420	3,460	3,500
1541	10-2718-8004	Braemar Park	1,533	3,023	4,129	3,053	3,120		3,120			3,120	67	2.19%	3,160	3,200	3,240	3,280
1542	10-2718-8006	Coho Park	4,325	3,283	880	3,842	3,920		3,920			3,920	78	2.03%	3,960	4,000	4,040	4,090
1543	10-2718-8007	Cottonwood Park	3,859	4,631	4,613	4,677	4,780		4,780			4,780	103	2.20%	4,830	4,880	4,930	4,980
1544	10-2718-8008	Eagle Run Park	3,125	3,097	2,655	3,128	3,200		3,200			3,200	72	2.30%	3,240	3,280	3,320	3,360
1545	10-2718-8009	Town Entrance	31,801	14,297	23,212	23,009	23,470		23,470			23,470	461	2.00%	23,710	23,950	24,190	24,440
1546	10-2718-8010	Fisherman's Park	841	366		870	890		890			890	20	2.30%	900	910	920	930
1547	10-2718-8011	Jura Park	1,919	4,267	2,255	2,830	2,890		2,890			2,890	60	2.12%	2,920	2,950	2,980	3,010
1548	10-2718-8013	McNaughton Park	5,697	6,001	4,197	5,754	5,870		5,870			5,870	116	2.02%	5,930	5,990	6,050	6,120
1549	10-2718-8014	Merrill Park	2,655	23,062	837	2,682	2,740		2,740			2,740	58	2.16%	2,770	2,800	2,830	2,860
1550	10-2718-8015	Stan Clarke Park	8,830	10,963	11,803	11,073	11,300		11,300			11,300	227	2.05%	11,420	11,540	11,660	11,780
1551	10-2718-8016	Northridge Park	1,775		41	830	850		850			850	20	2.41%	860	870	880	890
1552	10-2718-8017	Pat Goode Park	5,603	11,562	10,997	8,668	8,850		8,850			8,850	182	2.10%	8,940	9,030	9,130	9,230
1553	10-2718-8018	Porcupine Park	2,256	3,016	968	3,046	3,110		3,110			3,110	64	2.10%	3,150	3,190	3,230	3,270
1554	10-2718-8019	John Hunter Park	1,942	2,445	590	2,469	2,520		2,520			2,520	51	2.07%	2,550	2,580	2,610	2,640
1555	10-2718-8023	Public Safety Building	314	422	2,754	426	440		440			440	14	3.29%	450	460	470	480
1556	10-2718-8026	Boulevards & Street Trees	8,258	7,572	20,379	8,380	8,550		8,550			8,550	170	2.03%	8,640	8,730	8,820	8,910
1557	10-2718-8032	Pavilion Grounds	27,261	16,201	23,183	22,205	22,650		22,650			22,650	445	2.00%	22,880	23,110	23,350	23,590
1558	10-2718-8035	Business Park Buffer	582	17	528	1,162	1,190		1,190			1,190	28	2.41%	1,210	1,230	1,250	1,270
1559	10-2718-8036	Museum Gardens/Municipal Hall	9,049	6,104	9,407	6,837	6,980		6,980			6,980	143	2.09%	7,050	7,130	7,210	7,290
1560	10-2718-8037	Hospital Hill Corner	758	61	2,096	766	790		790			790	24	3.13%	800	810	820	830
1561	10-2718-8038	Downtown Landscape	134,574	69,210	66,212	72,430	73,880		73,880			73,880	1,450	2.00%	74,620	75,370	76,130	76,900
1562	10-2718-8039	Rose Tatlow park	13,802	8,839	14,260	12,930	13,190		13,190			13,190	260	2.01%	13,330	13,470	13,610	13,750
1563	10-2718-8040	Macdonald Place	3,832	2,971	3,343	3,436	3,510		3,510			3,510	74	2.15%	3,550	3,590	3,630	3,670
1564	10-2718-8041	Parkland next to Bill's Place	225	2,403	505	1,310	1,340		1,340			1,340	30	2.29%	1,360	1,380	1,400	1,420
1565	10-2718-8044	Glacier View Park	5,753	995	725	3,408	3,480		3,480			3,480	72	2.11%	3,520	3,560	3,600	3,640
1566	10-2718-8045	Edgewater Park	1,513	2,665	729	2,692	2,750		2,750			2,750	58	2.15%	2,780	2,810	2,840	2,870
1567	10-2718-8046	Eagle Viewing Sites	5,729	3,962	3,444	5,786	5,910		5,910			5,910	124	2.14%	5,970	6,030	6,100	6,170
1568	10-2718-8048	Banners	-		22,775	9,390	9,580		9,580			9,580	190	2.02%	9,680	9,780	9,880	9,980
1569	10-2718-8050	Senior Centre - Pemberton Avenue	2,192	848	1,726	2,214	2,260		2,260			2,260	46	2.08%	2,290	2,320	2,350	2,380
1570	10-2718-8052	Newport Boulevard	1,021	2,660	1,571	2,687	2,750		2,750			2,750	63	2.34%	2,780	2,810	2,840	2,870
1571	10-2718-8055	Tantalus Road Landscaping Mtce	10,837	12,733	11,297	12,860	13,120		13,120			13,120	260	2.02%	13,260	13,400	13,540	13,680
1572	10-2718-8056	Tantalus Place Landscaping Mtce	1,178	2,443	975	2,468	2,520		2,520			2,520	52	2.11%	2,550	2,580	2,610	2,640
1573	10-2718-8057	Willow Park	2,363	1,722	1,764	2,700	2,760		2,760			2,760	60	2.22%	2,790	2,820	2,850	2,880
1574	10-2718-8060	District Trails Maintenance - General	4,052	5,124		7,070	7,220		7,220			7,220	150	2.12%	7,300	7,380	7,460	7,540
1575	10-2718-8063	Mosquito Program	16,777	18,014	6,489	-	-		-			-	-	-	-	-	-	-
1576																		
1577																		
1578		Subtotal - Community Parks	528,122	375,991	392,053	366,192	373,690	-	373,690	-	-	373,690	7,498	2.05%	377,590	381,530	385,520	389,560
1579																		
1580		Total Parks & Trails	877,553	811,810	932,610	876,222	901,269	20,000	921,269	112,400	(112,400)	921,269	45,047	5.14%	930,670	940,200	949,840	959,580
1581																		

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1582		Other Recreation																	
1583	10-2719-0100	Preschool	61,564	70,970	67,684	80,900	83,750	(7,450)	76,300			76,300	(4,600)	-5.69%	77,070	77,850	78,630	79,420	
1584		Training				-		2,200	2,200			2,200	2,200		2,230	2,260	2,290	2,320	
1585	10-2719-0154	Paid Sick Leave	2,463	627	356	3,540	3,580		3,580			3,580	40	1.13%	3,620	3,660	3,700	3,740	
1586	10-2719-0253	Program Equipment & Supplies	18,976	17,256	27,782	24,100	24,100		24,100			24,100	-	0.00%	24,350	24,600	24,850	25,100	
1587		- Craft & Art supplies & First Aid Supplies				-			-			-	-		-	-	-	-	
1588		- General Program Supplies & Equipment				-			-			-	-		-	-	-	-	
1589		- Replacement Equipment / Audio-Visual Supplies				-			-			-	-		-	-	-	-	
1590		- School Rental Subsidy				-			-			-	-		-	-	-	-	
1591		- Olympic Programming				-		5,000	5,000	5,000	(5,000)	5,000	5,000		-	-	-	-	
1592	10-2719-1000	Special Events	8,264	4,018	3,875	7,000	7,070		7,070			7,070	70	1.00%	7,150	7,230	7,310	7,390	
1593		- Halloween/Christmas				-			-			-	-		-	-	-	-	
1594		- Themes - Valentine's, Easter, St Patrick's, Melt Down				-			-			-	-		-	-	-	-	
1595		- General Equipment & Supplies				-			-			-	-		-	-	-	-	
1596		- Festivals & Fairs				-			-			-	-		-	-	-	-	
1597						-			-			-	-		-	-	-	-	
1598	10-2719-2000	Program Course Instructors	71,337	91,815	75,261	46,000	75,500		75,500			75,500	29,500	64.13%	76,260	77,030	77,810	78,590	
1599		- Red Cross Babysitter Training & Child Safe				-			-			-	-		-	-	-	-	
1600		- Ice skate & Arena				-			-			-	-		-	-	-	-	
1601		- School Rental				-			-			-	-		-	-	-	-	
1602	10-2719-3000	Summer Adventure Program	24,559	34,228	27,521	25,510	29,500		29,500			29,500	3,990	15.64%	29,800	30,100	30,410	30,720	
1603	10-2719-3501	Power Play Program				-			-			-	-		-	-	-	-	
1604	10-2719-3502	Seniors Fitness	2,581	1,038	3,874	3,000	3,500		3,500			3,500	500	16.67%	-	-	-	-	
1605						-			-			-	-		-	-	-	-	
1606	10-2719-5500	Youth Centre Contract	235,892	224,329	247,341	247,340	249,820		249,820			249,820	2,480	1.00%	252,320	254,850	257,400	259,980	
1607	10-2719-5501	Youth Alternative Program	15,000	15,000	15,000	15,570	15,000		15,000			15,000	(570)	-3.66%	15,150	15,310	15,470	15,630	
1608		Youth Initiative & Social Development Program				-			-			-	-		-	-	-	-	
1609	10-2719-5550	Youth Centre Building Repairs	2,325	1,682	1,076	3,030	3,200		3,200			3,200	170	5.61%	3,240	3,280	3,320	3,360	
1610						-			-			-	-		-	-	-	-	
1611	10-2719-6000	Skateboard Park	12,132	4,576	4,030	10,025	10,130		10,130			10,130	105	1.05%	10,240	10,350	10,460	10,570	
1612						-			-			-	-		-	-	-	-	
1613	Seniors Centre:	Administration Personnel			11,500	45,000	45,000	88,450	133,450	111,550	(111,550)	133,450	88,450	196.56%	182,043	183,870	185,710	187,570	
1614		Programs				-		16,885	16,885	30,000	(30,000)	16,885	16,885		37,000	37,370	37,750	38,130	
1615		Kitchen				-			-	88,000	(88,000)	-	-		-	-	-	-	
1616		Operations			1,514	-		39,415	39,415	50,550	(50,550)	39,415	39,415		96,615	97,590	98,570	99,560	
1617		Utilities				-		15,750	15,750	15,000	(15,000)	15,750	15,750		43,500	43,940	44,380	44,830	
1618		Total Other Recreation	455,093	465,539	486,814	511,015	550,150	160,250	710,400	300,100	(300,100)	710,400	199,385	39.02%	860,588	869,290	878,060	886,910	
1619																			

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1620		<i>Drama Theatre Operations</i>																
1621	10-2726-0000	Drama Theatre Operations	52	5,110		5,170	5,230	5,230	10,460			10,460	5,290	102.32%	5,000	5,050	5,110	5,170
1622																		
1623		<i>Total Drama Theatre Operations</i>	52	5,110	-	5,170	5,230	5,230	10,460	-	-	10,460	5,290	102.32%	5,000	5,050	5,110	5,170
1624																		
1625		<i>Tourist Promotion</i>																
1626	10-2750-0001	Tourist Services Contract	79,564	96,000	112,480	112,000	113,120		113,120			113,120	1,120	1.00%	114,260	115,410	116,570	117,740
1627																		
1628		<i>Total Tourist Promotion</i>	79,564	96,000	112,480	112,000	113,120	-	113,120	-	-	113,120	1,120	1.00%	114,260	115,410	116,570	117,740
1629																		
1630		<i>Total Recreation, Parks & Tourism</i>	2,731,709	2,768,865	3,025,650	2,912,314	3,024,087	244,507	3,268,594	545,804	(545,804)	3,268,594	356,280	12.23%	3,439,118	3,473,990	3,509,220	3,544,790

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1631		Debt Services																
1632																		
1633		Short Term Debt																
1634	10-2810-0010	Short Term Interest	85,143	(5,672)		52,605	32,150	(32,150)	-			-	(52,605)	-100.00%	-	-	-	-
1635		/ Revenue Anticipation Borrowing				-			-			-	-		-	-	-	-
1636						-			-			-	-		-	-	-	-
1637	10-2810-0011	S/T MFA - Interest B/L 1783 Fire Pumper	8,982	6,882	3,149	3,190	1,600	(1,530)	70			70	(3,120)	-97.81%	-	-	-	-
1638	10-2810-0012	S/T MFA - Interest B/L 1848 Street Sweeper	3,689	2,827	1,293	1,305	650	(620)	30			30	(1,275)	-97.70%	-	-	-	-
1639	10-2810-0013	S/T MFA - Interest B/L 2030 Fire Pumper			2,253	2,490	3,980	(2,630)	1,350			1,350	(1,140)	-45.78%	2,980	1,990	990	990
1640																		
1641	10-2811-0011	S/T MFA - Principal B/L 1783 Fire Pumper	54,883	54,883	54,883	55,000	55,000		55,000			55,000	-	0.00%	-	-	-	-
1642	10-2811-0012	S/T MFA - Principal B/L 1848 Street Sweep	22,541	22,541	22,541	22,500	22,500		22,500			22,500	-	0.00%	-	-	-	-
1643	10-2811-0013	S/T MFA - Principal B/L 2030 Fire Pumper			34,306	34,305	34,305		34,305			34,305	-	0.00%	34,305	34,305	34,305	34,305
1644																		
1645		Total Short Term Debt	175,239	81,461	118,426	171,395	150,185	(36,930)	113,255			113,255	(58,140)	-33.92%	37,285	36,295	35,295	35,295
1646																		
1647		Debenture Interest																
1648	10-2812-0010	MFA Issue 44 - B/L 931/983				-			-			-	-		-	-	-	-
1649	10-2812-0014	D.T. Revit Soc - B/L 1111/1259	12,963	1,921		-			-			-	-		-	-	-	-
1650	10-2812-0014	MFA Issue 56 - B/L 1111/1259	25,575	12,788		-			-			-	-		-	-	-	-
1651	10-2812-0020	MFA Issue 65 - B/L 1268/1456	159,735	122,398	105,333	105,330	105,530		105,530			105,530	200	0.19%	159,735	159,735	159,735	159,735
1652																		
1653	10-2812-0023	MFA Issue 77 - B/L 1613/1679 RCMP	296,940	296,940	296,940	296,940	296,940		296,940			296,940	-	0.00%	296,940	296,940	296,940	296,940
1654	10-2812-0024	MFA Issue 99 - B/L 1917 Forestry Bldg	10,096	130,738	122,830	122,830	122,830		122,830			122,830	-	0.00%	122,830	122,830	122,830	122,830
1655	10-2812-0025	MFA Issue 102 - B/L 1945 Business park		24,576	151,618	152,035	152,035		152,035			152,035	-	0.00%	152,035	152,035	152,035	152,035
1656	10-2812-0026	MFA Issue - B/L 2029 Road & Drainage				24,575	110,273		110,273			110,273	85,698	348.72%	147,030	147,030	147,030	147,030
1657	10-2812-0027	MFA Issue - B/L 2051 Road & Drainage					117,828	(117,828)								157,105	157,105	157,105
1658	10-2812-0028	MFA Issue - B/L 2064 Arena Roof					12,529		12,529			12,529	12,529		50,115	50,115	50,115	50,115
1659																		
1660																		
1661																		
1662		Total Debenture Interest	505,309	589,361	676,721	701,710	917,965	(117,828)	800,137			800,137	98,427	14.03%	928,685	1,085,790	1,085,790	1,085,790
1663																		

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1664	Debenture Principal																	
1665	10-2813-0001	Actuarial Valuation	73,936	153,835	88,696	87,490	88,370		88,370			88,370	880	1.01%	89,260	90,160	91,070	91,990
1666						-			-			-	-		-	-	-	-
1667	10-2813-0010	B/L 931/983 - D.T. Drainage				-			-			-	-		-	-	-	-
1668	10-2813-0014	B/L 1111/1259 - D.T. Revit.	153,225	139,576		-			-			-	-		-	-	-	-
1669	10-2813-0014	B/L 1111/1259 - MFA - D.T. Revit.				-			-			-	-		-	-	-	-
1670	10-2813-0020	B/L 1268/1456 - Library	70,012	70,012	70,012	70,012	70,012		70,012			70,012	-	0.00%	70,012	70,012	70,012	70,012
1671						-			-			-	-		-	-	-	-
1672	10-2813-0023	B/L 1613/1679 - RCMP Building	148,189	148,189	148,189	148,189	148,189		148,189			148,189	-	0.00%	148,189	148,189	148,189	148,189
1673	10-2813-0024	B/L 1917 Forestry Bldg		93,112	93,112	93,112	93,112		93,112			93,112	-	0.00%	93,112	93,112	93,112	93,112
1674	10-2813-0025	B/L 1945 Business park			105,925	105,925	105,925		105,925			105,925	-	0.00%	105,925	105,925	105,925	105,925
1675	10-2813-0026	B/L 2029 Road & Drainage				-			-			-	-		97,390	97,390	97,390	97,390
1676	10-2813-0027	B/L 2051 Road & Drainage				-			-			-	-		-	105,520	105,520	105,520
1677	10-2813-0027	B/L 2064 Arena Roof				-			-			-	-		33,325	33,325	33,325	33,325
1678						-			-			-	-		-	-	-	-
1679						-			-			-	-		-	-	-	-
1680						-			-			-	-		-	-	-	-
1681	Total Debenture Principal		445,361	604,723	505,933	504,728	505,608	-	505,608	-	-	505,608	880	0.17%	637,213	743,633	744,543	745,463
1682	Total External Debt Services		1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548
1683	Total External Debt Services		1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548
1684	Total External Debt Services		1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548
1685	Internal Debt Charges																	
1686						-			-			-	-		-	-	-	-
1687	10-2814-0013	Drama Theatre Princ B/L 1213 '93-2002				-			-			-	-		-	-	-	-
1688	10-2814-0014	Drama Theatre Int. B/L 1213 '93-2002				-			-			-	-		-	-	-	-
1689	10-2814-0017	Land Acq. Princ B/L 1256 '94-2003				-			-			-	-		-	-	-	-
1690	10-2814-0018	Land Acq. Int. B/L 1256 '94-2003				-			-			-	-		-	-	-	-
1691	10-2814-0019	Dyke Pumps Princ B/L 1251 '94-2003				-			-			-	-		-	-	-	-
1692	10-2814-0020	Dyke Pumps Int. B/L 1251 '94-2003				-			-			-	-		-	-	-	-
1693	10-2814-0021	Jacks Trail Princ B/L 1415 '97-2006				-			-			-	-		-	-	-	-
1694	10-2814-0022	Jacks Trail Int. B/L 1415 '97-2006				-			-			-	-		-	-	-	-
1695	10-2814-0023	Finch/Loggers Princ B/L 1340 '97-2006				-			-			-	-		-	-	-	-
1696	10-2814-0024	Finch/Loggers Int. B/L 1340 '97-2006				-			-			-	-		-	-	-	-
1697						-			-			-	-		-	-	-	-
1698						-			-			-	-		-	-	-	-
1699						-			-			-	-		-	-	-	-
1700						-			-			-	-		-	-	-	-
1701						-			-			-	-		-	-	-	-
1702						-			-			-	-		-	-	-	-
1703	Total Internal Debt Charges		-	-	-	-	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
1704	Total Internal Debt Charges		-	-	-	-	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
1705	Total Debt Services		1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548
1706	Total Debt Services		1,125,908	1,275,545	1,301,080	1,377,833	1,573,758	(154,758)	1,419,000	-	-	1,419,000	41,167	2.99%	1,603,183	1,865,718	1,865,628	1,866,548

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1707	Other Fiscal Services																	
1708																		
1709	Other Fiscal Charges																	
1710	10-2819-1000	Contingency	-			175,000	180,000		180,000			180,000	5,000	2.86%	180,000	180,000	180,000	180,000
1711	10-2819-2000	Discounts	17,017	17,896	18,880	15,000	15,000		15,000			15,000	-	0.00%	15,000	15,000	15,000	15,000
1712	10-2819-3000	Bank Service Charges	4,258	7,079	6,585	2,000	2,000		2,000			2,000	-	0.00%	2,000	2,000	2,000	2,000
1713	10-2819-6000	Security Issuing Costs	834	949		-	-		-			-	-		-	-	-	-
1714	10-2819-7000	Tax Authorized Write off	7,271	7,106	712	5,000	5,000		5,000			5,000	-	0.00%	5,000	5,000	5,000	5,000
1715	10-2819-8000	Uncollectible Accounts				-	-		-			-	-		-	-	-	-
1716	Total Other Fiscal Charges		29,380	33,031	26,177	197,000	202,000	-	202,000	-	-	202,000	5,000	2.54%	202,000	202,000	202,000	202,000
1717																		
1718	Transfers to Own Reserves & Funds:																	
1719																		
1720	Transfers - Non Capital																	
1721	To Own Accounts:																	
1722	10-2821-0004	Prov for Future Expenditures				-	-		-			-	-		-	-	-	-
1723	10-2821-0005	Contrib to Airport Improvement Reserve	-			-	-		-			-	-		-	-	-	-
1724	10-2821-0006	Contrib to Brennan Park Improvement Reser	-			-	-		-			-	-		-	-	-	-
1725	10-2821-0011	Contrib to Ron Barr Running Track	-			-	-		-			-	-		-	-	-	-
1726	10-2821-0013	Contrib to Landfill Reserve	235,668	493,217	261,347	260,000	279,500	(19,500)	260,000			260,000	-	0.00%	279,500	300,463	322,998	347,223
1727	10-2821-0017	Contrib to Community Amenity Reserve	140,000	40,000	90,000	40,000	140,000		140,000			140,000	100,000	250.00%	40,000	40,000	40,000	40,000
1728	10-2821-0024	Contrib to Forestry Building Reserve	193,314	27,981	42,555	-	-	28,930	28,930			28,930	28,930		34,418	34,038	33,658	33,278
1729	10-2821-0025	Contrib to Cheakamus Bridge	200,000			-	-		-			-	-		-	-	-	-
1730	10-2821-0026	Contrib to Tourism/CN Settlement		50,000		-	-		-			-	-		-	-	-	-
1731	10-2821-0027	Contrib to Small Community Grant Reserve				-	-		-	160,112		160,112	160,112		160,112	160,112	160,112	-
1732	10-2821-0028	Contrib to Traffice Fine Grant Reserve				-	-		-	156,794		156,794	156,794		156,794	156,794	156,794	-
1733		Contrib to Protective Services Reserve				-	-	300,000	300,000			300,000	300,000		-	-	-	-
1734						-	-		-			-	-		-	-	-	-
1735						-	-		-			-	-		-	-	-	-
1736		To Other Funds:																
1737	10-2822-0001	Equipment Replacement Reserve	325,000	343,740	342,795	342,795	342,795	66,190	408,985	66,190	(66,190)	408,985	66,190	19.31%	408,985	408,985	408,985	408,985
1738	10-2822-0002	Water Utility	3,400	3,400	3,400	3,400	3,400		3,400			3,400	-	0.00%	3,400	3,400	3,400	3,400
1739	10-2822-0003	Sewer Utility	3,400	3,400	3,400	3,400	3,400		3,400			3,400	-	0.00%	3,400	3,400	3,400	3,400
1740	10-2822-0005	Community Works Fund Reserve	-			-	-		-			-	-		-	-	-	-
1741	10-2822-0008	Carbon Neutral Reserve	-		12,945	12,945	12,945		12,945			12,945	-		12,945	12,945	12,945	12,945
1742						-	-		-			-	-		-	-	-	-
1743	Total Transfers - Non Capital		1,100,782	961,738	756,442	662,540	782,040	375,620	1,157,660	383,096	(66,190)	1,474,566	812,026	122.56%	1,099,554	1,120,137	1,142,292	849,231
1744																		
1745	Transfers - Capital																	
1746	10-2822-0006	Contribution to Capital				-	-		-			-	-		-	-	-	-
1747		- From Reserve for Future Expenditure				-	-		-			-	-		-	-	-	-
1748		- From Current Year Gen Revenue	-	372,798	1,715,061	1,147,528	990,986	9,000	999,986			999,986	(147,542)	7.38%	774,954	649,833	1,350,499	2,369,996
1749																		
1750	Total Transfers - Capital		-	372,798	1,715,061	1,147,528	990,986	9,000	999,986	-	-	999,986	(147,542)	-12.86%	774,954	649,833	1,350,499	2,369,996
1751																		
1752	Total Other Fiscal Services		1,130,162	1,367,567	2,497,680	2,007,068	1,975,026	384,620	2,359,646	383,096	(66,190)	2,676,552	669,484	33.36%	2,076,508	1,971,970	2,694,791	3,421,227

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1753																			
1754		Collections for Other Governments																	
1755	10-2881-0000	Prov Education Requisition SD 48: Residential	3,770,887	3,743,042	4,288,335	4,287,995	4,330,880	273,572	4,604,452			4,604,452	316,457	7.38%	4,650,500	4,697,010	4,743,990	4,791,430	
1756	10-2881-1000	Prov Education Requisition: Non-Residential	4,489,083	4,749,940	4,758,885	4,785,061	4,832,920	(88,046)	4,744,874			4,744,874	(40,187)	-0.84%	4,792,330	4,840,260	4,888,670	4,937,560	
1757	10-2882-0000	Regional Hospital District	318,343	379,887	384,770	385,840	389,700	(226,191)	163,509			163,509	(222,331)	-57.62%	165,150	166,810	168,480	170,170	
1758	10-2883-0000	Sq. Lillooet Regional District	1,154,965	1,152,808	1,169,997	1,173,250	1,184,990	67,936	1,252,926			1,252,926	79,676	6.79%	1,265,460	1,278,120	1,290,910	1,303,820	
1759	10-2884-0000	BC Assessment Authority	651	261,856	278,629	279,335	282,130	188	282,318			282,318	2,983	1.07%	296,850	299,820	302,820	305,850	
1760	10-2885-0000	Municipal Finance Authority	274,386	716	607	610	620	11,777	12,397			12,397	11,787	1932.30%	820	830	840	850	
1761		Total Coll. for Other Governments	10,008,316	10,288,249	10,881,223	10,912,091	11,021,240	39,236	11,060,476	-	-	11,060,476	148,385	1.36%	11,171,110	11,282,850	11,395,710	11,509,680	
1762																			
1763		Total Fiscal Services	12,264,386	12,931,361	14,679,983	14,296,992	14,570,024	269,098	14,839,122	383,096	(66,190)	15,156,028	859,036	6.01%	14,850,801	15,120,538	15,956,129	16,797,455	

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1764	Revenues																		
1765																			
1766	Sale of Services																		
1767	20-1441-0000	User Rates - Flat Rate	1,082,948	1,240,203	1,530,106	1,532,900	1,563,560		1,563,560			1,563,560	30,660	2.00%	1,658,640	1,742,570	1,830,750	1,923,400	
1768		User Rates - Flat Rate Increase				-	62,550		62,550			62,550	62,550		49,760	52,280	54,930	57,710	
1769		User Rates - Water Metering Debt Service				-			-			-	-		586,175	714,350	714,350	714,350	
1770	20-1442-0000	User Rates - Metered	10,775	17,485	18,225	14,100	14,100		14,100			14,100	-	0.00%	14,670	15,120	15,580	16,050	
1771		User Rates - Metered Rate Increase				-	570		570			570	570		450	460	470	490	
1772						-			-			-	-		-	-	-	-	
1773	20-1443-0000	BCR Fire Protection				-			-			-	-		-	-	-	-	
1774	20-1444-0000	Water Shut Off / On fees	3,301	11,035	10,016	1,100	1,120		1,120			1,120	20	1.82%	1,140	1,160	1,180	1,200	
1775	20-1481-0000	Connection Fees	19,417	13,517	47,282	21,420	21,640		21,640			21,640	220	1.03%	21,860	22,080	22,310	22,540	
1776	20-1539-0000	Hydrant Rental	31,155	31,871	32,012	30,920	31,230		31,230			31,230	310	1.00%	31,550	31,870	32,190	32,520	
1777		Total Sale of Services	1,147,596	1,314,112	1,637,642	1,600,440	1,694,770	-	1,694,770	-	-	1,694,770	94,330	5.89%	2,364,245	2,579,890	2,671,760	2,768,260	
1778																			
1779	Parcel and Frontage Taxes																		
1780	20-1129-0000	Frontage Taxes	180,642	190,608	201,696	192,520	194,450		194,450			194,450	1,930	1.00%	196,400	198,370	200,360	202,370	
1781	20-1130-0000	Finch Drive LIP				-			-			-	-		-	-	-	-	
1782		Total Parcel and Frontage Taxes	180,642	190,608	201,696	192,520	194,450	-	194,450	-	-	194,450	1,930	1.00%	196,400	198,370	200,360	202,370	
1783																			
1784	Other Revenue from Own Sources																		
1785	20-1550-0000	Return on Investments	5,399	6,272	3,885	2,590	2,620		2,620			2,620	30	1.16%	2,650	2,680	2,710	2,740	
1786	20-1550-0001	Sinking Fund Earnings Actuarial	36,919	56,333	42,748	46,895	52,260		52,260			52,260	5,365	11.44%	53,020	58,540	23,090	25,870	
1787		Total Other Revenue from Own Sources	42,318	62,605	46,633	49,485	54,880	-	54,880	-	-	54,880	5,395	10.90%	55,670	61,220	25,800	28,610	
1788																			
1789	Transfers From Other Governments																		
1790	20-1620-0000	Water Facilities Assistance Grant				-	-		-			-	-		-	-	-	-	
1791		Total Transfers From Other Governments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1792																			
1793	Transfers from own Sources																		
1794	20-1911-0000	Transfer form Surplus	282,641	163,885		-			-			-	-		-	-	-	-	
1795	20-1912-0000	Prov for Future Expenditures				-			-			-	-		-	-	-	-	
1796						-			-			-	-		-	-	-	-	
1797						-			-			-	-		-	-	-	-	
1798						-			-			-	-		-	-	-	-	
1799	20-1920-0000	Transfer from General Revenue	3,400	3,400	3,400	3,400	3,400		3,400			3,400	-	0.00%	3,400	3,400	3,400	3,400	
1800	20-1922-0000	Transfer from Reserve Funds				-	-		-			-	-		-	-	-	-	
1801		Total Transfers from own Sources	286,041	167,285	3,400	3,400	3,400	-	3,400	-	-	3,400	-	0.00%	3,400	3,400	3,400	3,400	
1802																			
1803		Total Revenues	1,656,597	1,734,610	1,889,371	1,845,845	1,947,500	-	1,947,500	-	-	1,947,500	101,655	5.51%	2,619,715	2,842,880	2,901,320	3,002,640	
1804																			

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1805	Expenditures																	
1806																		
1807	Administration																	
1808	20-2411-2000	Administration - Pro Rata				-			-			-	-		-	-	-	-
1809		- PW Director, Clerk IV, Secretary	65,346	60,713	65,765	77,440	78,220	-	78,220	-	-	78,220	780	1.01%	79,000	79,790	80,590	81,400
1810		- Gen Gov't Admin	123,340	124,580	125,830	125,830	127,090	27,000	154,090	-	-	154,090	28,260	22.46%	155,640	157,200	158,780	160,370
1811		- Public Works Common	15,470	15,630	15,790	15,790	15,950	-	15,950	-	-	15,950	160	1.01%	16,110	16,280	16,450	16,620
1812		- Comm Dev Admin	44,015	49,368	56,112	54,590	55,140	-	55,140	-	-	55,140	550	1.01%	55,690	56,250	56,810	57,380
1813		- Other Admin	(642)	6,802	7,780	-	-		-		-	-	-		-	-	-	-
1814						-	-		-		-	-	-		-	-	-	-
1815	20-2411-3000	Survey & Studies	2,545	13,035	6,167	-	-		-		-	-	-		-	-	-	-
1816		Update Water 20 Yr Capital Plan				35,350	35,710		35,710			35,710	360	1.02%	36,070	36,440	36,810	37,180
1817		Wellhead Protection Plan				35,350	35,710		35,710			35,710	360	1.02%	36,070	36,440	36,810	37,180
1818		Water Conservation Plan				35,350	35,710		35,710			35,710	360	1.02%	36,070	36,440	36,810	37,180
1819		Development Water Model				5,170	5,230		5,230			5,230	60	1.16%	5,290	5,350	5,410	5,470
1820						-	-		-		-	-	-		-	-	-	-
1821	20-2411-4000	Licenses	4,794	9,593	1,150	14,050	14,200		14,200			14,200	150	1.07%	14,350	14,500	14,650	14,800
1822	20-2411-4001	Leases	-			5,170	5,230		5,230			5,230	60	1.16%	5,290	5,350	5,410	5,470
1823	20-2411-5000	Inspection Pro Rata - Comm Dev Eng	122,369	138,608	152,284	185,130	176,890	-	176,890	14,190	(14,190)	176,890	(8,240)	-4.45%	214,550	222,200	224,430	226,670
1824	20-2411-6000	Miscellaneous	699	806	2,000	5,400	5,460		5,460			5,460	60	1.11%	5,520	5,580	5,640	5,700
1825	20-2411-6100	Fiscal Services				-	-		-		-	-	-		-	-	-	-
1826	20-2411-7000	Work Shop Yard Pro Rata	15,690	15,740	16,010	16,010	16,180		16,180			16,180	170	1.06%	16,350	16,520	16,690	16,860
1827		Total Administration	393,626	434,875	448,888	610,630	606,720	27,000	633,720	14,190	(14,190)	633,720	23,090	3.78%	676,000	688,340	695,290	702,280

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1828																			
1829		System Maintenance & Operation																	
1830	20-2412-1000	Purification & Treatment	66,981	86,603	72,896	65,090	75,750		75,750			75,750	10,660	16.38%	76,510	77,280	78,060	78,850	
1831						-	-		-			-	-		-	-	-	-	
1832		- UT11 - Treatment				-	-		-			-	-		-	-	-	-	
1833	20-2413-0000	Service of Supply	21,263	38,871	42,557	74,580	35,330		35,330			35,330	(39,250)	-52.63%	35,690	36,050	36,420	36,790	
1834		- UT01 - Intake Inspections				-	-		-			-	-		-	-	-	-	
1835		- UT03 - Intake Access Mtce.				-	-		-			-	-		-	-	-	-	
1836		- UT05 - Intake Mtce - Mashiter				-	40,000		40,000			40,000	40,000		-	-	-	-	
1837	20-2414-0000	Transmission & Distribution	223,277	214,575	258,813	172,010	228,260		228,260			228,260	56,250	32.70%	230,550	232,860	235,190	237,550	
1838		- UT09 - Chlorine Bldg/Site Mtce				-	-		-			-	-		-	-	-	-	
1839		- UT19 - Water R/W Mtce				-	-		-			-	-		-	-	-	-	
1840		- UT20 - Reservoir Mtce				-	-		-			-	-		-	-	-	-	
1841		- UT21 - Water Quality Tests				-	-		-			-	-		-	-	-	-	
1842		- UT23 - Service Locations				-	-		-			-	-		-	-	-	-	
1843		- UT25 - Service Turn On/Off				-	-		-			-	-		-	-	-	-	
1844		- UT27 - Service Repair				-	-		-			-	-		-	-	-	-	
1845		- UT28 - Service Box Repair				-	-		-			-	-		-	-	-	-	
1846		- UT29 - Water Main Repair				-	-		-			-	-		-	-	-	-	
1847		- UT31 - W/Main Flushing				-	-		-			-	-		-	-	-	-	
1848		- UT37 - Valve Mtce				-	-		-			-	-		-	-	-	-	
1849		- UT39 - PRV Servicing				-	-		-			-	-		-	-	-	-	
1850		- UT55 - Meter Reading				-	-		-			-	-		-	-	-	-	
1851		- UT91 - Water Supervision				-	-		-			-	-		-	-	-	-	
1852		- UT## - Standby Charges				-	-		-			-	-		-	-	-	-	
1853	20-2414-0234	Training	10,483	15,996	16,003	15,350	15,510		15,510			15,510	160	1.04%	15,670	15,830	15,990	16,150	
1854		- UT95 - Training				-	-		-			-	-		-	-	-	-	
1855	20-2414-1000	Telephone				-	-		-			-	-		-	-	-	-	
1856	20-2414-3000	Pumping & Power	85,175	88,266	113,807	83,910	84,750		84,750			84,750	840	1.00%	85,600	86,460	87,330	88,210	
1857		- UT15 - Booster Pumps				-	-		-			-	-		-	-	-	-	
1858	20-2414-3001	Powerhouse Springs Well Mtce	81,341	99,121	106,250	85,070	95,850		95,850			95,850	10,780	12.67%	96,810	97,780	98,760	99,750	
1859	20-2414-4000	Miscellaneous	7,428	18,244	18,071	13,300	13,440		13,440			13,440	140	1.05%	13,580	13,720	13,860	14,000	
1860		- UT93 - Hand Tools/Supplies				-	-		-			-	-		-	-	-	-	
1861		- UT96 - Safety Equipment/Supplies				-	-		-			-	-		-	-	-	-	
1862		- UT94 - Pager/Cell phone				-	-		-			-	-		-	-	-	-	
1863	20-2414-5000	New Well Site Mtce				-	-		-			-	-		-	-	-	-	
1864	20-2419-1000	Hydrant Maintenance	45,174	37,724	42,323	47,400	42,630		42,630			42,630	(4,770)	-10.06%	43,060	43,500	43,940	44,380	
1865		- UT40 - Hydrant Regrading				-	-		-			-	-		-	-	-	-	
1866		- UT41 - Hydrant Servicing				-	-		-			-	-		-	-	-	-	
1867		- UT43 - Hydrant Checking/Winter				-	-		-			-	-		-	-	-	-	
1868		- UT49 - Hydrant Painting				-	-		-			-	-		-	-	-	-	
1869		- UT51 - Hydrant Approaches				-	-		-			-	-		-	-	-	-	
1870		Total System Maintenance & Operation	541,123	599,399	670,719	556,710	631,520	-	631,520	-	-	631,520	74,810	13.44%	597,470	603,480	609,550	615,680	
1871																			

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1872	Fiscal Services																		
1873																			
1874	External Debt Charges																		
1875																			
1876	Debenture Interest																		
1877						-			-			-			-		-		-
1878						-			-			-			-		-		-
1879	20-2812-0007	MFA Issue 47 B/L 930/1061	1,950	1,672					-			-			-		-		-
1880	20-2812-0008	MFA Issue 47 B/L 970/1057	4,388	3,762					-			-			-		-		-
1881	20-2812-0009	MFA Issue 50 B/L 949/1140	55,286	39,188	39,188	39,190			-			-	(39,190)	-100.00%		42,281	42,281	42,281	42,281
1882	20-2812-0010	MFA Issue 72 B/L 1572/1599	69,338	69,338	69,338	69,340	69,340		69,340			69,340		0.00%	69,340	69,340	69,340	69,340	69,340
1883	20-2812-0011	MFA Issue 102 B/L 1944 Powerhouse Springs		3,285	20,267	21,500	20,322		20,322			20,322	(1,178)	-5.48%	20,322	20,322	20,322	20,322	20,322
1884	20-2812-0012	B/L 2052 Water System Improvements					60,536		60,536			60,536	60,536		80,714	80,714	80,714	80,714	80,714
1885		B/L Water Metering													458,000	458,000	458,000	458,000	458,000
1886																			
1887																			
1888																			
1889																			
1890	Total Debenture Interest		130,961	117,245	128,792	130,030	150,198	0	150,198	0	0	150,198	20,168	15.51%	628,376	670,657	670,657	670,657	670,657
1891																			
1892	Debenture Principal																		
1893	20-2813-0001	Actuarial Valuation	36,919	56,333	42,748	46,895	52,260		52,260			52,260	5,365	11.44%	53,020	58,540	23,090	25,870	
1894						-			-			-			-		-		-
1895						-			-			-			-		-		-
1896	20-2813-0007	B/L 930/1061	907	907					-			-			-		-		-
1897	20-2813-0008	B/L 970/1057	2,041	2,041					-			-			-		-		-
1898	20-2813-0009	B/L 949/1140	24,950	24,950	24,950	24,950	24,950		24,950			24,950		0.00%	24,950	24,950	24,950	24,950	24,950
1899	20-2813-0010	B/L 1572/1599	32,511	32,511	32,511	32,510	32,510		32,510			32,510		0.00%	32,510	32,510	32,510	32,510	32,510
1900	20-2813-0011	B/L 1944 Powerhouse Springs			14,159	14,160	14,160		14,160			14,160		0.00%	14,160	14,160	14,160	14,160	14,160
1901	20-2813-0012	B/L 2052 Water System Improvements							-			-			54,210	54,210	54,210	54,210	54,210
1902		B/L Water Metering							-			-			128,175	256,350	256,350	256,350	256,350
1903									-			-							
1904									-			-							
1905									-			-							
1906									-			-							
1907	Total Debenture Principal		97,329	116,743	114,368	118,515	123,880	0	123,880	0	0	123,880	5,365	4.53%	307,025	440,720	405,270	408,050	408,050
1908																			
1909	Total External Debt Charges		228,290	233,988	243,160	248,545	274,078	-	274,078	-	-	274,078	25,533	10.27%	935,401	1,111,377	1,075,927	1,078,707	1,078,707
1910																			

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1911	Internal Debt Charges																	
1912	20-2814-0013	GSD & Mains - Sinking Fund Surplus - Prin	63,590	63,590	-	-	-	-	-	-	-	-	-	-	-	-	207,130	207,130
1913	20-2814-0014	GSD & Mains - Sinking Fund Surplus - Inter	33,385	33,385	-	-	-	-	-	-	-	-	-	-	-	-	56,960	56,960
1914			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1915	Total Internal Debt Charges		96,975	96,975	-	-	-	-	-	-	-	-	-	-	-	-	264,090	264,090
1916																		
1917	Other Fiscal Services																	
1918	20-2819-6000	New Debt Service Charges				-	-	-	-	-	-	-	-	-	-	-	-	-
1919	20-2821-0001	Contingency				25,000	25,000		25,000			25,000	-	0.00%	25,000	25,000	25,000	25,000
1920	20-2821-0002	Discounts	35,789	41,699	52,522	42,560	44,168		44,168			44,168	1,608	3.78%	44,598	45,038	45,478	45,928
1921	20-2821-0004	Prov for Future Expenditures				-	-		-			-	-	-	-	-	-	-
1922	20-2821-0009	Operating Surplus				-	-		-			-	-	-	-	-	129,565	214,535
1923	20-2821-0010	Water Utility Capital Reserve				-	-		-			-	-	-	-	-	-	-
1924						-	-		-			-	-	-	-	-	-	-
1925	Total Other Fiscal Services		35,789	41,699	52,522	67,560	69,168	-	69,168	-	-	69,168	1,608	2.38%	69,598	70,038	200,043	285,463
1926																		
1927	Total Fiscal Services		361,054	372,662	295,681	316,105	343,246	-	343,246	-	-	343,246	27,141	8.59%	1,004,999	1,181,415	1,540,060	1,628,260
1928																		
1929	Transfers - Capital																	
1930	20-2822-0001	Contribution to Capital				-	-		-			-	-	-	-	-	-	-
1931						-	-		-			-	-	-	-	-	-	-
1932		- from Reserve for Future Expenditures				-	-		-			-	-	-	-	-	-	-
1933		- from Current Year Revenue	368,672	241,545	314,448	362,400	339,014		339,014			339,014	(23,386)	-15.91%	341,246	369,645	56,420	56,420
1934						-	-		-			-	-	-	-	-	-	-
1935	Total Transfers - Capital		368,672	241,545	314,448	362,400	339,014	-	339,014	-	-	339,014	(23,386)	-6.45%	341,246	369,645	56,420	56,420
1936																		
1937	Total Water Fund Expenditures		1,664,474	1,648,481	1,729,736	1,845,845	1,920,500	27,000	1,947,500	14,190	(14,190)	1,947,500	101,655	5.51%	2,619,715	2,842,880	2,901,320	3,002,640
1938																		
1939	Surplus/Deficit		(7,877)	86,130	159,635	-	27,000	(27,000)	-	(14,190)	14,190	-	-	-	-	-	-	-

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1940	Revenues																		
1941																			
1942	Sale of Services																		
1943	30-1441-0000	User Rates - Flat Rate	1,367,896	1,656,787	2,133,038	2,133,130	2,197,130		2,197,130			2,197,130	64,000	3.00%	2,352,250	2,447,290	2,546,170	2,649,050	
1944		User Rates - Flat Rate Increase				-	131,830		131,830			131,830	131,830		47,050	48,950	50,930	52,990	
1945						-			-			-	-		-	-	-	-	
1946		User Rates - Metered				-	-		-			-	-		-	-	-	-	
1947		User Rates - Metered Rate Increase				-	-		-			-	-		-	-	-	-	
1948						-			-			-	-		-	-	-	-	
1949	30-1442-0000	Effluent Dumping Fees	9,138	9,900	15,035	5,170	10,000		10,000			10,000	4,830	93.42%	10,100	10,210	10,320	10,430	
1950	30-1480-0000	Connection Fees	27,300	17,092	19,448	25,770	20,000		20,000			20,000	(5,770)	-22.39%	20,200	20,410	20,620	20,830	
1951	Total Sale of Services		1,404,334	1,683,778	2,167,521	2,164,070	2,358,960	-	2,358,960	-	-	2,358,960	194,890	9.01%	2,429,600	2,526,860	2,628,040	2,733,300	
1952																			
1953	Parcel and Frontage Taxes																		
1954	30-1112-9000	Frontage Taxes	217,200	229,440	243,040	231,740	234,060		234,060			234,060	2,320	1.00%	236,410	238,780	241,170	243,590	
1955	Total Parcel and Frontage Taxes		217,200	229,440	243,040	231,740	234,060	-	234,060	-	-	234,060	2,320	1.00%	236,410	238,780	241,170	243,590	
1956																			
1957	Other Revenue from Own Sources																		
1958	30-1550-0000	Return on Investments	4,147	4,818	939	1,260	680		680			680	(580)	-46.03%	690	700	710	720	
1959	30-1550-0001	Sinking Fund Earnings - Actuarial	38,652	48,437	58,711	58,710	69,500		69,500			69,500	10,790	18.38%	80,825	92,720	105,210	118,320	
1960	30-1599-2000	Misc Revenue	14,113	14,730	10,269	-	10,000		10,000			10,000	10,000		10,100	10,210	10,320	10,430	
1961	Total Other Revenue from Own Sources		56,912	67,984	69,919	59,970	80,180	-	80,180	-	-	80,180	20,210	33.70%	91,615	103,630	116,240	129,470	
1962																			
1963	Transfers from Other Governments																		
1964						-	-		-			-	-		-	-	-	-	
1965	Total Transfers from Other Governments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1966																			
1967	Transfers from Own Sources																		
1968	30-1911-0000	Transfer from Surplus	264,545	470,607		-			-			-	-		-	-	-	-	
1969	30-1912-0000	Provision for Future Expenditures				-			-			-	-		-	-	-	-	
1970						-			-			-	-		-	-	-	-	
1971						-			-			-	-		-	-	-	-	
1972						-			-			-	-		-	-	-	-	
1973	30-1922-0000	Transfer from Gen Revenue Fund	3,400	3,400	3,400	3,400	3,400		3,400			3,400	-	0.00%	3,400	3,400	3,400	3,400	
1974	Total Transfers from Own Sources		267,945	474,007	3,400	3,400	3,400	-	3,400	-	-	3,400	-	0.00%	3,400	3,400	3,400	3,400	
1975																			
1976	Total Revenues		1,946,391	2,455,210	2,483,880	2,459,180	2,676,600	-	2,676,600	-	-	2,676,600	217,420	8.84%	2,761,025	2,872,670	2,988,850	3,109,760	
1977																			

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1978	Expenditures																	
1979																		
1980	Administration																	
1981	30-2421-1000	Administration Pro Rata				-			-			-	-		-	-	-	-
1982		- PW Director, Clerk IV, Secretary	65,346	60,713	65,765	77,440	78,220	-	78,220	-	-	78,220	780	1.01%	79,000	79,790	80,590	81,400
1983		- Gen Gov't Admin	123,340	124,580	125,830	125,830	127,090	27,000	154,090	-	-	154,090	28,260	22.46%	155,640	157,200	158,780	160,370
1984		- Public Works Common	15,470	15,630	15,790	15,790	15,950	-	15,950	-	-	15,950	160	1.01%	16,110	16,280	16,450	16,620
1985		- Comm Dev Admin	44,015	49,368	56,112	54,590	55,140	-	55,140	-	-	55,140	550	1.01%	55,690	56,250	56,810	57,380
1986		- Other Admin	(3,573)	2,026	3,062	-	-	-	-	-	-	-	-		-	-	-	-
1987	30-2421-2000	Survey	7,640	3,470	-	56,680	57,250		57,250			57,250	570	1.01%	57,830	58,410	59,000	59,590
1988		Capital Asset Mgmt Plan			-	-	-		-		-	-	-		-	-	-	-
1989		Update 20 Yr Sanitary Sewer Development Plan			-	-	-		-		-	-	-		-	-	-	-
1990	30-2421-2234	Training	5,675	9,009	4,812	16,300	16,470		16,470			16,470	170	1.04%	16,640	16,810	16,980	17,150
1991		- SM95 - Mamquam Training			-	-	-		-		-	-	-		-	-	-	-
1992		- SM96 - MST Safety Train/Supplies			-	-	-		-		-	-	-		-	-	-	-
1993		- SC95 - Central Training			-	-	-		-		-	-	-		-	-	-	-
1994		- SC96 - CST Safety Train/Supplies			-	-	-		-		-	-	-		-	-	-	-
1995	30-2421-3000	Leases	6,000	5,500	11,551	10,570	10,680		10,680			10,680	110	1.04%	10,790	10,900	11,010	11,130
1996	30-2421-4000	Inspection Pro Rata - Comm Dev Eng	122,369	138,402	152,284	185,130	176,890	-	176,890	14,190	(14,190)	176,890	(8,240)	-4.45%	214,550	222,200	224,430	226,670
1997	30-2421-5000	Small Tools	7,234	23,690	11,478	4,280	4,330		4,330			4,330	50	1.17%	4,380	4,430	4,480	4,530
1998		- SM93 - Mamquam Hand Tools			-	-	-		-		-	-	-		-	-	-	-
1999		- SC93 - Central Hand Tools			-	-	-		-		-	-	-		-	-	-	-
2000	30-2421-6000	Work Shop - Yard	15,690	15,740	16,010	16,010	16,180		16,180			16,180	170	1.06%	16,350	16,520	16,690	16,860
2001	Total Administration		409,205	448,127	462,695	562,620	558,200	27,000	585,200	14,190	(14,190)	585,200	22,580	4.01%	626,980	638,790	645,220	651,700

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2002																			
2003		Collection																	
2004	30-2422-1000	Collection	94,174	87,012	111,160	99,110	100,110		100,110			100,110	1,000	1.01%	101,120	102,140	103,170	104,210	
2005		- UT61 - Sewer System Inspect.				-			-			-	-		-	-	-	-	
2006		- UT63 - Sewer Service Repair				-			-			-	-		-	-	-	-	
2007		- UT65 - Service Blockage Rem.				-			-			-	-		-	-	-	-	
2008		- UT67 - Sewer Clean O - UT Install.				-			-			-	-		-	-	-	-	
2009		- UT69 - Sewer Main Repair				-			-			-	-		-	-	-	-	
2010		- UT70 - Inflow/Infilt. Repair				-			-			-	-		-	-	-	-	
2011		- UT 71 - Main Blockage Rem.				-			-			-	-		-	-	-	-	
2012		- UT72 - Infiltration Program				-			-			-	-		-	-	-	-	
2013		- UT73 - Pressure Cleaning				-			-			-	-		-	-	-	-	
2014		- UT75 - Main Video Insp.				-			-			-	-		-	-	-	-	
2015		- UT77 - Manhole Repair				-			-			-	-		-	-	-	-	
2016		- UT79 - Sewer ROW Mtce				-			-			-	-		-	-	-	-	
2017		- UT92 - Sewer Supervision				-			-			-	-		-	-	-	-	
2018		- UT## - Standby Charge				-			-			-	-		-	-	-	-	
2019	30-2423-1000	Lift Stations Operation & Mtce	91,469	170,076	145,834	103,680	157,000		157,000			157,000	53,320	51.43%	158,570	160,160	161,770	163,390	
2020		- SC - Central Lift Stations (10)				-			-			-	-		-	-	-	-	
2021		- SM - Mamquam Lift Stations (13)				-			-			-	-		-	-	-	-	
2022	30-2423-3000	Power	47,034	42,274	46,766	42,880	43,310		43,310			43,310	430	1.00%	43,750	44,190	44,640	45,090	
2023		- SC27 - Central Lifts - Power				-			-			-	-		-	-	-	-	
2024		- SM27 - Mamquam Lifts - Power				-			-			-	-		-	-	-	-	
2025		Total Collection	232,676	299,362	303,760	245,670	300,420	-	300,420	-	-	300,420	54,750	22.29%	303,440	306,490	309,580	312,690	
2026																			

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2027		Treatment & Disposal																
2028	30-2424-1000	Mamquam Operation & Mtce	604,969	517,148	690,362	530,250	621,500		621,500			621,500	91,250	17.21%	627,720	634,000	640,340	646,750
2029		- SM31 - Plant Operation				-			-			-	-		-	-	-	-
2030		- SM32 - Permit Fees				-			-			-	-		-	-	-	-
2031		- SM41 - Sludge Handling				-			-			-	-		-	-	-	-
2032		- SM42 - Polymer				-			-			-	-		-	-	-	-
2033		- SM43 - Quality Control				-			-			-	-		-	-	-	-
2034		- SM45 - Bldg/Site Mtce				-			-			-	-		-	-	-	-
2035		- SM91 - Mamquam Supervision				-			-			-	-		-	-	-	-
2036	30-2424-1590	Misc. Work Mgmt Operations	9,708	1,419		3,910	3,950		3,950			3,950	40	1.02%	3,990	4,030	4,080	4,130
2037	30-2424-2000	Mamquam Power & Telephone	97,925	106,819	114,539	76,790	105,000		105,000			105,000	28,210	36.74%	106,050	107,120	108,200	109,290
2038		- SM46 - Power & Telephone				-			-			-	-		-	-	-	-
2039	30-2424-3000	Central Lift Station Operation & Mtce	23,679	7,746	22,927	22,130	18,000		18,000			18,000	(4,130)	-18.66%	18,180	18,370	18,560	18,750
2040		- SC31 - Operation				-			-			-	-		-	-	-	-
2041		- SC32 - Permit Fees				-			-			-	-		-	-	-	-
2042		- SC41 - Sludge Handling				-			-			-	-		-	-	-	-
2043		- SC42 - Polymer				-			-			-	-		-	-	-	-
2044		- SC43 - Quality Control				-			-			-	-		-	-	-	-
2045		- SC45 - Bldg/Site Mtce				-			-			-	-		-	-	-	-
2046		- SC91 - Supervision				-			-			-	-		-	-	-	-
2047	30-2424-4000	Central Lift Station Power & Phone	4,306						-			-	-		-	-	-	-
2048		- SC46 - Power & Telephone				-			-			-	-		-	-	-	-
2049	30-2424-5000	Biosolids Disposal			50,001													
2050		- Tipping fees @ \$110 / tonne					194,400		194,400			194,400	194,400		196,350	198,320	200,310	202,320
2051		- Trucking costs					45,600		45,600			45,600	45,600		46,060	46,530	47,000	47,470
2052									-			-	-		-	-	-	-
2053		Total Treatment & Disposal	740,587	633,132	877,830	633,080	988,450		988,450			988,450	355,370	56.13%	998,350	1,008,370	1,018,490	1,028,710
2054																		
2055		Total Collection, Treatment & Disposal	973,263	932,494	1,181,590	878,750	1,288,870		1,288,870			1,288,870	410,120	46.67%	1,301,790	1,314,860	1,328,070	1,341,400
2056																		

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2057	<i>Fiscal Services</i>																	
2058																		
2059	<i>External Debt Charges</i>																	
2060																		
2061	<i>Debenture Interest</i>																	
2062						-			-			-	-		-	-	-	-
2063						-			-			-	-		-	-	-	-
2064						-			-			-	-		-	-	-	-
2065	30-2812-0015	MFA Issue 61 B/L 1225/1364	17,105	15,498	17,000	17,000	17,000		17,000			17,000	-	0.00%	17,000	17,000	17,000	17,000
2066	30-2812-0016	MFA Issue 65 B/L 1299/1457	117,300	89,882	77,350	77,350	77,350		77,350			77,350	-	0.00%	77,350	77,350	77,350	77,350
2067	30-2812-0017	MFA Issue 69 B/L 1299/1513	7,104	7,104	6,795	7,104	5,952		5,952			5,952	(1,152)	-16.22%	5,952	5,952	5,952	5,952
2068	30-2812-0018	MFA Issue 81 B/L 1756 WWTP	142,884	142,884	142,884	142,884	142,884		142,884			142,884	-	0.00%	142,884	142,884	142,884	142,884
2069	30-2812-0019	MFA Issue B/L 1977 Disc & Road A Sewer Mains			20,731	32,351	30,087		30,087			30,087	(2,264)	-7.00%	30,087	30,087	30,087	30,087
2070						-			-			-	-		-	-	-	-
2071						-			-			-	-		-	-	-	-
2072	<i>Total Debenture Interest</i>		284,393	255,368	264,760	276,689	273,273		273,273			273,273	(3,416)	-1.23%	273,273	273,273	273,273	273,273
2073																		
2074	<i>Debenture Principal</i>																	
2075	30-2813-0001	Actuarial Valuations	38,652	48,437	58,711	58,710	69,500		69,500			69,500	10,790	18.38%	80,825	92,720	105,210	118,320
2076						-			-			-	-		-	-	-	-
2077						-			-			-	-		-	-	-	-
2078	30-2813-0015	B/L 1225/1364	12,853	12,853	12,853	12,853	12,853		12,853			12,853	-	0.00%	12,853	12,853	12,853	12,853
2079	30-2813-0016	B/L 1299/1457	51,412	51,412	51,412	51,412	51,412		51,412			51,412	-	0.00%	51,412	51,412	51,412	51,412
2080	30-2813-0017	B/L 1299/1513	3,871	3,871	3,871	3,871	3,871		3,871			3,871	-	0.00%	3,871	3,871	3,871	3,871
2081	30-2813-0018	B/L 1756 WWTP	88,913	88,913	88,913	88,913	88,913		88,913			88,913	-	0.00%	88,913	88,913	88,913	88,913
2082	30-2813-0019	B/L 1977 Disc & Road A Sewer Mains			-	19,568	21,728		21,728			21,728	2,160	11.04%	21,728	21,728	21,728	21,728
2083						-			-			-	-		-	-	-	-
2084						-			-			-	-		-	-	-	-
2085	<i>Total Debenture Principal</i>		195,702	205,487	215,761	235,327	248,277		248,277			248,277	12,950	5.50%	259,602	271,497	283,987	297,097
2086																		
2087	<i>Total External Debt Charges</i>		480,095	460,855	480,521	512,016	521,550		521,550			521,550	9,534	1.86%	532,875	544,770	557,260	570,370

District of Squamish
Bylaw 2092, 2009
Financial Plan for the Years 2009 - 2013

Line No.	Account Number	Description/Title	2006 Actual	2007 Actual	2008 est. Actual	2008 Budget	Proposed Core 2009	Adjustment	Subtotal	Proposed Increments	Adjustment	2009 Budget	\$ Change 2009/2008	% Change 2009/2008	2010 Budget	2011 Budget	2012 Budget	2013 Budget	
2088																			
2089		Internal Debt Charges																	
2090	30-2814-0001	Pump Stn & Mains - Sinking Fund Surplus - Principal				-			-			-	-		-	51,000	51,000	51,000	
2091	30-2814-0002	Pump Stn & Mains - Sinking Fund Surplus - Interest				-			-			-	-		-	14,025	14,025	14,025	
2092						-			-			-	-		-	-	-	-	
2093		Total Internal Debt Charges				-			-			-	-		-	65,025	65,025	65,025	
2094																			
2095		Other Fiscal Services																	
2096	30-2821-0001	Discounts	45,667	56,335	72,829	56,900	66,866		66,866			66,866	9,966	17.51%	67,506	68,186	68,866	69,556	
2097	30-2821-0002	Contingencies				50,000	50,000		50,000			50,000	-	0.00%	50,000	50,000	50,000	50,000	
2098	30-2821-0003	Provision for Future Expenditures				-			-			-	-		-	-	-	-	
2099	30-2821-0004	Operating Surplus				5,244			-			-	(5,244)	-100.00%	-	-	-	-	
2100	30-2821-0005	Sewer Utility Capital Reserve				-			-			-	-		81,524	104,469	187,569	274,599	
2101																			
2102		Total Other Fiscal Services	45,667	56,335	72,829	112,144	116,866		116,866			116,866	4,722	4.21%	199,030	222,655	306,435	394,155	
2103																			
2104		Total Fiscal Services	525,762	517,190	553,349	624,160	638,416		638,416			638,416	14,256	2.28%	731,905	832,450	928,720	1,029,550	
2105																			
2106		Transfers - Capital																	
2107		Contribution to Capital				-			-			-	-		-	-	-	-	
2108	30-2822-0002	- from Reserve for Future Expenditures				-			-			-	-		-	-	-	-	
2109	30-2822-0001	- from Current Year Gen Revenue	165,396	218,918	141,714	393,650	164,114		164,114			164,114	(229,536)	-62.75%	100,350	86,570	86,840	87,110	
2110																			
2111		Total Transfers - Capital	165,396	218,918	141,714	393,650	164,114		164,114			164,114	(229,536)	-58.31%	100,350	86,570	86,840	87,110	
2112																			
2113		Total Sewer Fund Expenditures	2,073,626	2,116,729	2,339,348	2,459,180	2,649,600	27,000	2,676,600	14,190	(14,190)	2,676,600	217,420	8.84%	2,761,025	2,872,670	2,988,850	3,109,760	
2114																			
2115		Surplus/Deficit	(127,235)	338,481	144,532	-	27,000	(27,000)	0	(14,190)	14,190	0	0		-	-	-	-	