

**DISTRICT OF SQUAMISH
2014-2018 FINANCIAL PLAN
CAPITAL PLAN - Management Recommendation**

							Summary Of Funding Over The Five Year Plan						
Project	Total Cost	2014 Budget	2015 budget	2016 Budget	2017 Budget	2018 Budget	Accum Surplus Draw	Approved Borrowing	New Borrowing	Reserve	Grants & Other	Developer Contribution (Note 2)	Fund From Revenue
General Government													
Facilities													
Municipal Hall 2 New Roofs	720,000				720,000		-	-	720,000	-	-	-	-
Forestry Building New Roof	730,000					730,000	-	-	730,000	-	-	-	-
Forestry Building New Doors	20,000				20,000		-	-	-	-	-	-	20,000
Arts Council Building Replace Windows	22,000				22,000		-	-	-	-	-	-	22,000
Forestry Building Roof Top Unit Replacement	123,110	123,110					-	123,110	-	-	-	-	-
Municipal Hall Roof Top Unit replacement	66,000		44,000	22,000			-	-	-	-	-	-	66,000
Forestry Building HVAC Duct work	25,000	6,420					-	-	-	-	-	-	6,420
Forestry Building - New Hot Water Tank	10,000	10,000					10,000	-	-	-	-	-	-
	1,716,110	139,530	44,000	22,000	762,000	730,000	10,000	123,110	1,450,000	-	-	-	114,420
Information Technology													
Asset Management System	60,000	60,000					60,000	-	-	-	-	-	-
Council Video Edit System and Projector Upgrades	25,000	25,000					-	-	-	-	-	-	25,000
Development Services System (phase 1)	80,000		80,000				-	-	-	-	-	-	80,000
Development Services System (phase 2)	40,000			40,000			-	-	-	-	-	-	40,000
Document Management System - Project Completion	94,000	94,000					-	24,000	-	-	-	-	70,000
Finance System Upgrade	280,000				100,000	180,000	-	-	280,000	-	-	-	-
Fleet Management System	20,000	20,000					-	20,000	-	-	-	-	-
Phone System Upgrade - Carry Forward	20,000	20,000					-	20,000	-	-	-	-	-
Rec Services System Upgrade	80,000				80,000		-	-	-	-	-	-	80,000
Server Hardware Upgrades	40,000			40,000			-	-	-	-	-	-	40,000
Thunderbird Tower Replacement	150,000					150,000	-	-	150,000	-	-	-	-
Workstation Upgrades	60,000	25,000	20,000	20,000	20,000	20,000	-	-	-	-	-	-	105,000
	949,000	244,000	100,000	100,000	200,000	350,000	60,000	64,000	430,000	-	-	-	440,000
Library													
Public Space Planning Renovations	45,000			25,000	10,000	10,000	-	-	-	-	-	-	45,000
Computer Access Upgrade	25,000			25,000			-	-	-	-	-	-	25,000
Public Space Improvement	7,000	7,000					-	-	-	-	-	-	7,000
Space Planning Project	10,000	10,000					-	-	-	-	-	-	10,000
	87,000	17,000	-	50,000	10,000	10,000	-	-	-	-	-	-	87,000
Total General Government	\$ 2,752,110	\$ 400,530	\$ 144,000	\$ 172,000	\$ 972,000	\$ 1,090,000	\$ 70,000	\$ 187,110	\$ 1,880,000	\$ -	\$ -	\$ -	\$ 641,420
Protective Services													
Police Services Facilities													
RCMP New Exterior Camera	40,000				40,000		-	-	-	-	-	-	40,000
	40,000	-	-	-	40,000	-	-	-	-	-	-	-	40,000
Fire Services Operations and Facilities													
Fire Vehicle - Replace 2008 Chev CMD1	37,000			37,000			-	-	-	-	-	-	37,000
Fleet Addition - Contribution to Multi Use Vehicle	100,000			100,000			-	-	100,000	-	-	-	-
Recoords Management System Upgrade	50,000			50,000			-	-	-	-	-	-	50,000
Firefighting Equipment - Hose and Appliances	90,000			40,000	25,000	25,000	-	-	-	-	-	-	90,000
Equipment Replacement - SCBA	225,000				225,000		-	-	225,000	-	-	-	-
Fire Fighting Equipment Inventory Maintenance - Option 1	105,000	15,000		40,000	25,000	25,000	-	-	-	-	-	-	105,000
Replacement of Fire Department Vehicle (FP-1)	40,000		40,000				-	-	-	40,000	-	-	-
Replacement of Fire Prevention Vehicle (FP-2)	55,000	55,000					-	-	-	33,081	2,000	-	19,919
Replacement Rescue Truck - Option 1	325,000		325,000				-	-	207,113	117,887	-	-	-
Fleet Replacement of 1992 Peterbilt Fire Apparatus	545,000	545,000					-	-	-	545,000	-	-	-
Fire Vehicle - Replace 2010 Chev - CMD 201	37,000				37,000		-	-	-	-	-	-	37,000
Fire Vehicle - 1997 Aerial Apparatus 51	1,150,000				1,150,000		-	-	1,150,000	-	-	-	-
Firehall Tantalus Overhead doors	60,000			60,000			-	-	-	-	-	-	60,000
Firehall Tantalus Roof Top Unit Replacement	15,000			15,000			-	-	-	-	-	-	15,000
Firehall Valleycliffe Tower Rebuild	355,000			355,000			-	-	355,000	-	-	-	-
Tantalus Firehall Seismic Upgrade	2,000,000	290,000	1,710,000				-	-	2,000,000	-	-	-	-
	5,189,000	905,000	2,075,000	697,000	1,462,000	50,000	-	-	4,037,113	735,968	2,000	-	413,919
Bylaw Enforcement & Facilities													
Dog Pound Canopy Roof	6,000			6,000			-	-	-	-	-	-	6,000
Dog Pound New Office Furniture	5,000					5,000	-	-	-	-	-	-	5,000
	11,000	-	-	6,000	-	5,000	-	-	-	-	-	-	11,000
Total Protective Services	\$ 5,240,000	\$ 905,000	\$ 2,075,000	\$ 703,000	\$ 1,502,000	\$ 55,000	\$ -	\$ -	\$ 735,968	\$ 2,000	\$ -	\$ -	\$ 464,919

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Transportation and Transit													
Flood Protection													
Eagle Viewing Area Dike Upgrades	2,625,000	625,000		2,000,000			-	75,000	1,216,666	-	1,333,334	-	-
Raise Squamish River Dyke	1,910,550	100,000	1,810,550				-	100,000	603,517	-	1,207,033	-	-
Improve Flap Gate Security	20,000	20,000					-	-	-	-	-	-	20,000
	4,555,550	745,000	1,810,550	2,000,000	-	-	-	175,000	1,820,183	-	2,540,367	-	20,000
Roads, Drainage, Bridges and Sidewalks													
Annual Road Reconstruction	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	5,000,000
Battery Back Up for District Owned Traffic Lights	45,000	15,000	15,000	15,000			-	-	-	-	-	-	45,000
Centennial Way Improvements	100,000	5,000	95,000				-	-	-	-	100,000	-	-
Cleveland - Victoria to Main Streetscape upgrades	500,000	100,000		400,000			-	500,000	-	-	-	-	-
Dryden Road Paving (Bracken Arms Development)	46,000	46,000					-	-	-	-	46,000	-	-
Eagle Viewing Area Parking Area Improvements	50,000	50,000					50,000	-	-	-	-	-	-
Kingfisher Paving (Logger's Creek Development)	80,500	80,500					-	-	-	-	80,500	-	-
School Zone Traffic Safety Improvements	100,000		100,000				-	-	-	-	-	-	100,000
The Crescent Paving (University Heights Devolpment)	77,500	77,500					-	-	-	-	77,500	-	-
Trail and Bicycle Route East West Connections	220,000	220,000					20,000	-	-	-	200,000	-	-
Eagle Run Drive Bridge Replacement	800,000	800,000					-	712,468	-	-	-	-	87,532
Flap Gate Replacement - Logger's Lane Culvert	30,000	30,000					-	-	-	-	30,000	-	-
Smoke Bluffs Culvert Replacement	125,000	25,000	100,000				-	-	-	-	25,000	-	100,000
							-	-	-	-	-	-	-
Government Rd - Depot Rd Intersection Improvements	127,439	127,439					-	-	-	-	-	-	127,439
	7,301,439	2,576,439	1,310,000	1,415,000	1,000,000	1,000,000	70,000	1,212,468	-	-	559,000	-	5,459,971
Public Works Facilities													
Public Works Ladies change room upgrades	30,000	30,000					-	-	-	-	-	-	30,000
Public Works shop improvement	50,000	50,000					-	-	-	-	-	-	50,000
Public Works Yard gas furnace	10,000		10,000				-	-	-	-	-	-	10,000
Harris Slough Pumphouse roof replacement	15,000	15,000					-	-	-	-	-	-	15,000
							-	-	-	-	-	-	-
	105,000	95,000	10,000	-	-	-	-	-	-	-	-	-	105,000

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Transportation and Transit (continued)													
Fleet and Equipment													
Generator - Unit 9377 - Spartan Trailer mounted Generator	75,000	75,000					-	-	-	-	-	-	-
Vehicle - SCADA Technician Truck - carry over	40,000	40,000					-	75,000	-	-	-	-	-
Vehicle - Unit 9073 - GMC S10 pick up - carry forward	38,000	38,000					-	40,000	-	-	-	-	-
Vehicle - Unit 9406 - Chev 1500 Pick up - 2WD - carry forward	38,000	38,000					6,533	-	-	31,467	-	-	-
Vehicle - Unit 9407 - F150 Pick up - carry forward	38,665	38,665					4,575	-	-	33,425	-	-	-
Vehicle - Unit 9408 - F550 truck with plow/dump	58,950	58,950					-	-	-	38,665	-	-	-
Vehicle - Unit F9388 - GMC S10 Pick up 2WD - carry forward	38,000	38,000					-	25,498	-	9,595	-	-	2,907
Brine Tank - Carry forward - (formally know as the brine making	27,981	27,981					27,981	-	-	-	-	-	-
Vehicle - Unit 9392 - New Holland Tractor Flail Mower	75,000	75,000					-	-	-	75,000	-	-	-
Vehicle - Unit 9079 - New Holland LV80 Tractor	75,000		75,000				-	-	-	75,000	-	-	-
Vehicle - F9414 - 2005 Chev P/U	38,000		37,511				-	-	-	37,511	-	-	-
Vehicle - Unit 9419 - 2005 IR Roller	39,000		33,093				-	-	-	33,093	-	-	-
Vehicle - F9428 - 2008 Toyota Prius	28,000		28,000				-	-	-	28,000	-	-	-
Vehicle - Unit 9078 - Ford Ranger	28,000		26,495				-	-	-	26,495	-	-	-
Vehicle - Unit 9082 - 2005 Scott Trailer	8,000		8,000				-	-	-	8,000	-	-	-
Vehicle - Unit 9420 - 2006 Ford F550	60,000			60,000			-	-	-	60,000	-	-	-
Vehicle - Unit 9418 - 2006 Chev 4x4	38,000			38,000			-	-	-	38,000	-	-	-
Vehicle - Unit 9422 - 2007 GMC 4x4	38,000			38,000			-	-	-	38,000	-	-	-
Vehicle - Unit 9080 - 2006 Ford Ranger	38,000			36,565			-	-	-	36,565	-	-	-
Vehicle - Unit 9081 - 2006 Ford F250	38,000			35,425			-	-	-	35,425	-	-	-
Vehicle - Unit 9416 - 2006 Ford Ranger	38,000			29,277			-	-	-	29,277	-	-	-
Vehicle - F9211 - 2006 Chev Express Van	28,000			28,000			-	-	-	28,000	-	-	-
Vehicle - F9417 - 2006 Ford Escape	28,000			28,000			-	-	-	28,000	-	-	-
Vehicle - F9083 - 2006 Ford Freestar	25,000			22,655			-	-	-	22,655	-	-	-
Vehicle - Unit 9084 - 2007 Jacobsen 628D Mower	55,000				42,182		-	-	-	42,182	-	-	-
Vehicle - F9421 - 2007 Ford Ranger	38,000				35,438		-	-	-	35,438	-	-	-
Vehicle - F9433 - 2010 Ford Hybrid Escape	30,000				30,000		-	-	-	30,000	-	-	-
Vehicle - F9434 2010 Ford Escape	30,000				22,842		-	-	-	22,842	-	-	-
Vehicle - Unit 9426 - 2008 Freightliner ST Dump	160,000					160,000	-	-	-	160,000	-	-	-
Vehicle - Unit 9429 - 2008 Cat 420E Backhoe	150,000					150,000	-	-	-	150,000	-	-	-
Vehicle - Unit 9424 - 2008 MTU/Mobile Generator	75,000					75,000	-	-	-	75,000	-	-	-
Vehicle - Unit 9431 - 2008 Ford F550	60,000					60,000	-	-	-	60,000	-	-	-
Vehicle - Unit 9423 - 2008 Chev P/U	38,000					34,881	-	-	-	34,881	-	-	-
Vehicle - Unit 9430 - 2008 Ford Ranger	28,000					28,000	-	-	-	28,000	-	-	-
Vehicle - Unit 9085 - 2008 Kubota RTV 1100	55,000					23,374	-	-	-	23,374	-	-	-
Vehicle - Unit 9425 - 2008 International Sign Truck	12,000					12,000	-	-	-	12,000	-	-	-
	1,707,596	429,596	208,099	315,922	130,462	543,255	39,089	140,498	-	1,444,840	-	-	2,907
Total Transportation and Transit	\$ 13,669,585	\$ 3,846,035	\$ 3,338,649	\$ 3,730,922	\$ 1,130,462	\$ 1,543,255	\$ 109,089	\$ 1,527,966	\$ 1,820,183	\$ 1,444,840	\$ 3,099,367	\$ -	\$ 5,587,878
Economic and Community Development													
Real Estate Remediation - Confidential	235,000	235,000	-				-	-	-	235,000	-	-	-
Total Economic and Community Development	235,000	235,000	-	-	-	-	-	-	-	235,000	-	-	-

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Recreation, Parks and Culture													
Recreation Services and Facilities													
Arena Sports Flooring in change room area	65,000			65,000			-	-	-	-	-	-	65,000
Arena Wall Insulation	100,000			100,000			-	-	100,000	-	-	-	-
Arena Ceiling	105,000			105,000			-	-	105,000	-	-	-	-
Arena Exterior Patching and Painting	60,000			60,000			-	-	-	-	-	-	60,000
Arena Fire Exits	80,000			80,000			-	-	-	-	-	-	80,000
Arena - Laser Sensor for Refrgeration	36,000			36,000			-	-	-	-	-	-	36,000
Arena - Exhaust Fans	21,000			21,000			-	-	-	-	-	-	21,000
Arena Dasher Board and Glass Upgrade	500,000					500,000	-	-	500,000	-	-	-	-
Arena Compressor and Motor	350,000				350,000		-	-	350,000	-	-	-	-
New Ice Re-Surfacers	165,000				165,000		-	-	165,000	-	-	-	-
Arena Cooling Tower	150,000					150,000	-	-	150,000	-	-	-	-
BP Back Up Generator	60,000			60,000			-	-	-	-	-	-	60,000
BP Community Centre Roof Replacement	780,000			780,000			-	-	780,000	-	-	-	-
BP New Ceiling Tile and Insulation	125,000				125,000		-	-	125,000	-	-	-	-
BP New Roof Top Unit for Black Tusk Room	35,000			35,000			-	-	-	-	-	-	35,000
BP - Electrical Transformer Replacement 50%	100,000	100,000					-	-	100,000	-	-	-	-
Arena Slab Replacement	1,320,000		120,000	1,200,000			-	-	1,320,000	-	-	-	-
<i>BP - Community Centre Lobby HVAC</i>	<i>38,000</i>				<i>38,000</i>		-	-	-	-	-	-	<i>38,000</i>
	4,090,000	100,000	120,000	2,542,000	678,000	650,000	-	-	3,695,000	-	-	-	395,000
Recreation, Parks and Culture (continued)													
Parks, Trails and Park Facilities													
Farmer's Market Power Supply	12,000	12,000					-	-	-	-	-	-	12,000
Tennis court resurfacing (Brennan Park)	38,000		38,000				-	-	-	-	-	-	38,000
Corridor Trail Safety Improvements	25,000	25,000					25,000	-	-	-	-	-	-
Corridor Trail	430,000	430,000					12,000	-	-	-	418,000	-	-
Cycling Infrastructure Improvements	400,000		100,000	100,000	100,000	100,000	-	-	-	-	400,000	-	-
Portable Baseball Backstops	36,000		36,000				-	-	-	-	-	-	36,000
	941,000	467,000	174,000	100,000	100,000	100,000	37,000	-	-	-	818,000	-	86,000
Total Recreation, Parks and Trails	\$ 5,031,000	\$ 567,000	\$ 294,000	\$ 2,642,000	\$ 778,000	\$ 750,000	\$ 37,000	\$ -	\$ 3,695,000	\$ -	\$ 818,000	\$ -	\$ 481,000
Total General Fund	\$ 26,927,695	\$ 5,953,565	\$ 5,851,649	\$ 7,247,922	\$ 4,382,462	\$ 3,438,255	\$ 216,089	\$ 1,715,076	\$ 11,432,296	\$ 2,415,808	\$ 3,919,367	\$ -	\$ 7,175,217

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Solid Waste Utility													
Landfill - Design of Waste Disposal	150,000				150,000		-	-	150,000	-	-	-	-
Landfill Closure Phase 2	1,500,000			1,500,000			-	-	-	-	1,500,000	-	-
Landfill Expansion or Transfer Station	3,000,000					3,000,000	-	-	3,000,000	-	-	-	-
Landfill Closure Phase 3	1,500,000					1,500,000	-	-	-	-	1,500,000	-	-
Landfill Environmental Upgrade	800,000	800,000					-	800,000	-	-	-	-	-
Total Solid Waste Utility	\$ 6,950,000	\$ 800,000	\$ -	\$ 1,500,000	\$ 150,000	\$ 4,500,000	\$ -	\$ 800,000	\$ 3,150,000	\$ -	\$ 3,000,000	\$ -	\$ -
Water Utility													
Decommission Logger's Lane/High School PRV Stations	86,000				15,000	71,000	-	-	-	-	-	-	86,000
Flow Meters	240,000			80,000	80,000	80,000	-	-	-	-	-	-	240,000
Government Rd Watermain -Mamquam Rd to Works Yard	556,000				85,000	471,000	-	-	300,240	-	-	255,760	-
Logger's Lane Feedermain/Centennial Way Watermain	2,050,000			205,000	1,845,000		-	-	-	-	-	2,029,500	20,500
New Blind Channel PRV Station	150,000				30,000	120,000	-	-	-	-	-	148,500	1,500
Annual PRV Replacement	1,005,000	290,000	130,000	175,000	130,000	280,000	-	10,000	-	-	-	-	995,000
Annual Watermain Replacement	4,561,000	1,093,000	1,053,000	825,000	870,000	720,000	-	175,000	-	-	-	-	4,386,000
New Reservoir	3,642,000		300,000	3,342,000			-	-	-	-	-	3,605,580	36,420
New Water Supply	1,660,000	260,000	1,400,000				-	60,000	-	-	-	1,584,000	16,000
Powerhouse pump replacement - carry forward	50,000	50,000					-	41,285	-	-	-	-	8,715
SCADA Upgrades - Water	20,000	20,000					-	-	-	-	-	-	20,000
SCADA Reporting System - Water - Carry Forward	6,000	6,000					6,000	-	-	-	-	-	-
Water Fill Stations	300,000			100,000	100,000	100,000	-	-	300,000	-	-	-	-
Vehicle - Water Crew Truck - Carry forward	50,875	50,875					50,875	-	-	-	-	-	-
HMI Interface - Powerhouse Springs	10,000						-	-	-	-	-	-	10,000
Cross Connection Control Program - Carry Over	129,200	126,200					-	108,615	-	-	-	-	17,585
BP - Pumhouse Repair	50,000	50,000					-	-	-	-	-	-	50,000
Well Protection Plan Implementation	70,000	40,000	30,000				-	-	-	-	-	-	70,000
Total Water Utility	\$ 14,636,075	\$ 1,996,075	\$ 2,913,000	\$ 4,727,000	\$ 3,155,000	\$ 1,842,000	\$ 56,875	\$ 394,900	\$ 600,240	\$ -	\$ -	\$ 7,623,340	\$ 5,957,720
Sewer Utility													
Annual Sewer Lift Station Reconstruction	600,000	150,000	150,000	150,000	150,000	-	35,000	-	-	-	-	-	565,000
C11/M13 Pump Station Upgrades	224,000		224,000				-	-	-	-	-	221,760	2,240
Decommission C3, C4, C5, C7 Pump Stations	1,500,000	150,000	1,350,000				-	-	-	-	550,000	-	950,000
SCADA upgrades - Sewer	20,000	20,000					-	-	-	-	-	-	20,000
Sewer flusher replacement - Unit 9409 - carry forward	29,650	29,650					-	-	-	29,650	-	-	-
Sewer Replacement and Rehabilitation	2,000,000	400,000	400,000	400,000	400,000	400,000	-	-	-	-	225,000	-	1,775,000
Waste Water Treatment Plant air conditioning	25,000	25,000					-	-	-	-	-	-	25,000
WWTP Centrifuge	1,100,000	1,100,000					-	763,000	-	-	-	337,000	-
SCADA Reporting System - Sewer - Carry Forward	6,000	6,000					6,000	-	-	-	-	-	-
WWTP Roof Over Garage	34,000			34,000			-	-	-	-	-	-	34,000
WWTP Doors	30,000			30,000			-	-	-	-	-	-	30,000
Government Rd. Sewer Main (Judd to Peterson)	1,000,000		100,000	900,000			-	-	-	-	-	333,000	667,000
Judd Rd Sewer Main (West of Government Road)	240,000		24,000	216,000			-	-	-	-	-	86,400	153,600
M1 Lift Station	200,000	200,000					-	-	-	-	-	-	200,000
Total Sewer Utility	\$ 7,008,650	\$ 2,080,650	\$ 2,248,000	\$ 1,730,000	\$ 550,000	\$ 400,000	\$ 41,000	\$ 763,000	\$ -	\$ 29,650	\$ 775,000	\$ 978,160	\$ 4,421,840
TOTAL ALL DISTRICT FUNDS	\$ 55,522,420	\$ 10,830,290	\$ 11,012,649	\$ 15,204,922	\$ 8,237,462	\$ 10,180,255	\$ 313,964	\$ 3,672,976	\$ 15,182,536	\$ 2,445,458	\$ 7,694,367	\$ 8,601,500	\$ 27,934,337
2014 Projects Only		\$ 10,830,290					\$ 313,964	\$ 3,272,976	\$ 940,000	\$ 1,089,833	\$ 1,159,000	\$ 535,000	\$ 3,519,517
												<i>Taxation</i>	\$ 1,538,217
												<i>Utility Fees</i>	\$ 1,981,300