

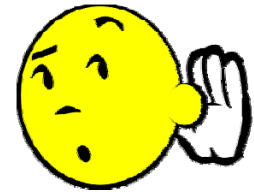
LET'S TALK **BUDGET**

SQUAMISH 2016

squamish.ca/budget



Weigh in-we are listening...



- Email: budgetfeedback@squamish.ca or Council@squamish.ca
- Via Twitter [@Squamishtown](https://twitter.com/Squamishtown), hashtag #SquamishBudget
- Comments section on www.squamish.ca website

Legal Requirements

- Community Charter Act *S. 165 & 166*
- Required to have a 5 year financial plan bylaw prior to approving the annual property tax bylaw
- Both must be approved before May 15th annually
- Public process of consultation is required





Public Consultation



- Council considers public feedback when determining strategic priorities
- Master plan requirements for public consultation
- Department managers consider council and public feedback as they prepare budget requests
- Budget meetings are open and live-streamed with opportunities for public feedback
- Public information and consultation meeting
- Facebook, twitter, email and website and regular correspondence channels are available for feedback

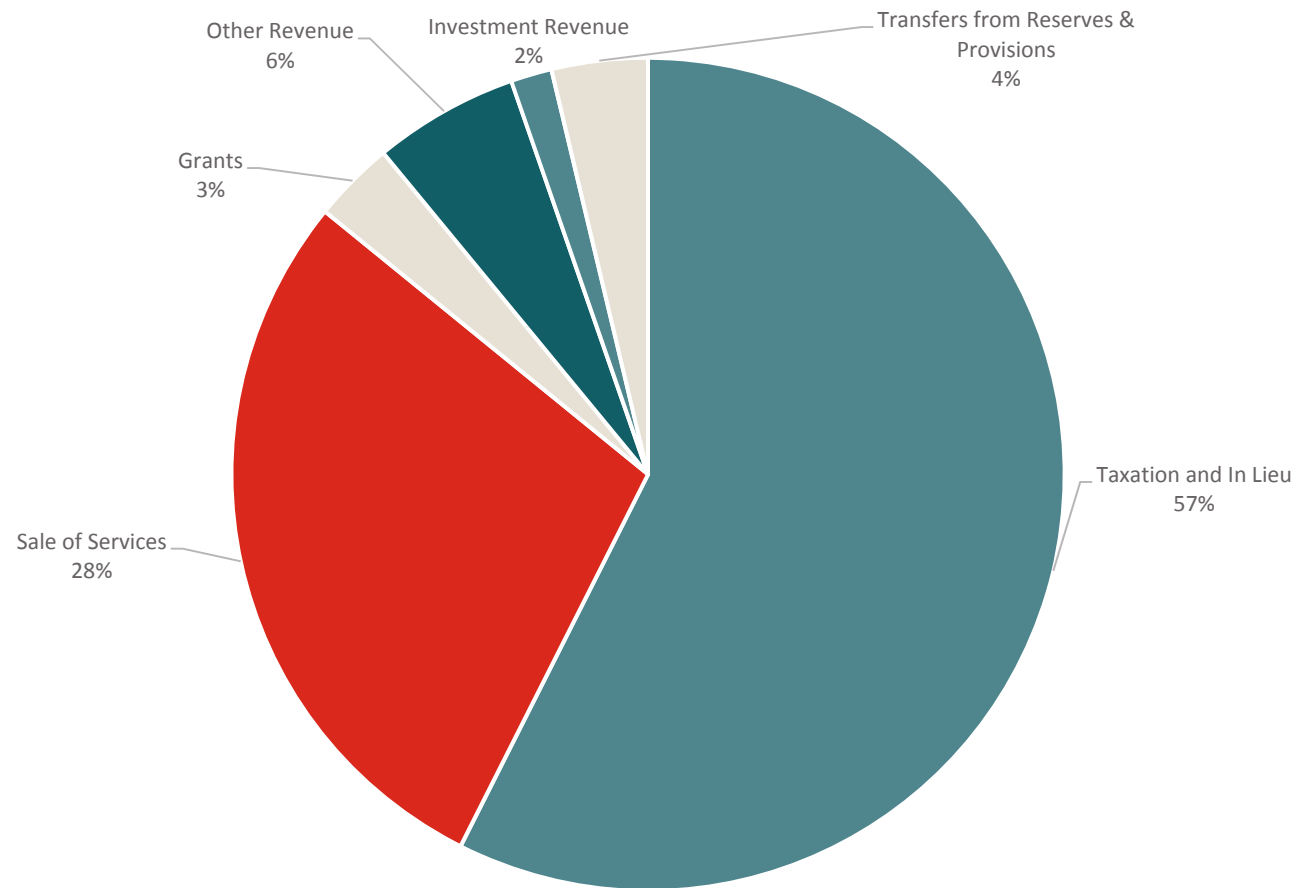
Other Key Resources

- 2015-2018 Corporate Strategic Plan
 - <http://squamish.ca/yourgovernment/projects-and-initiatives/2015-to-2018-strategic-plan/>
- Long Term Financial Plan –Part A Guiding Principles and Financial Policy
 - <http://squamish.ca/assets/Part-A-Guiding-Principles-Financial-Policy-Nov-1-2011.pdf>
- Various Master Plans and Asset Management Plans

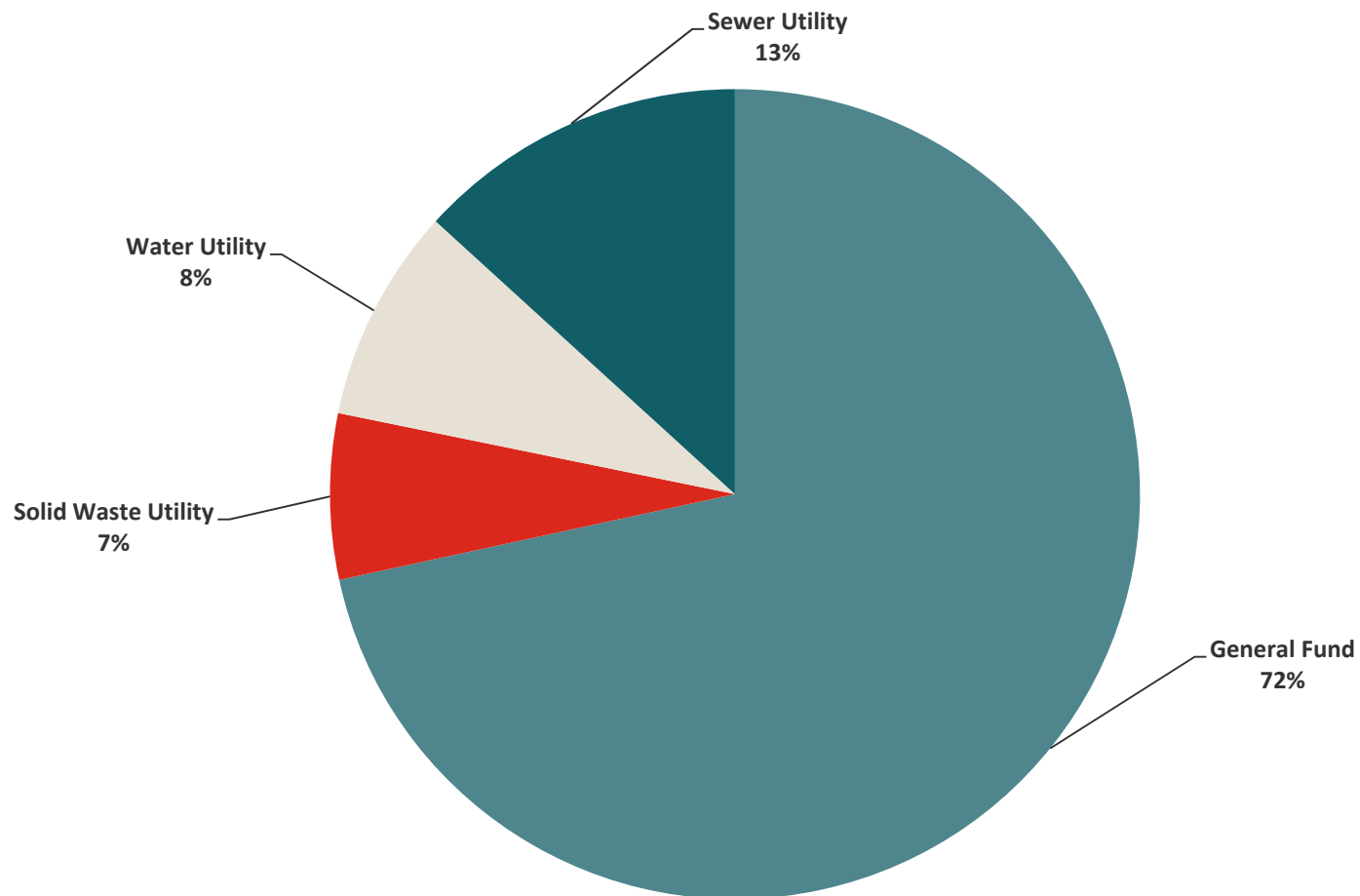
Overview of 2016 - 2020 Draft Financial Plan



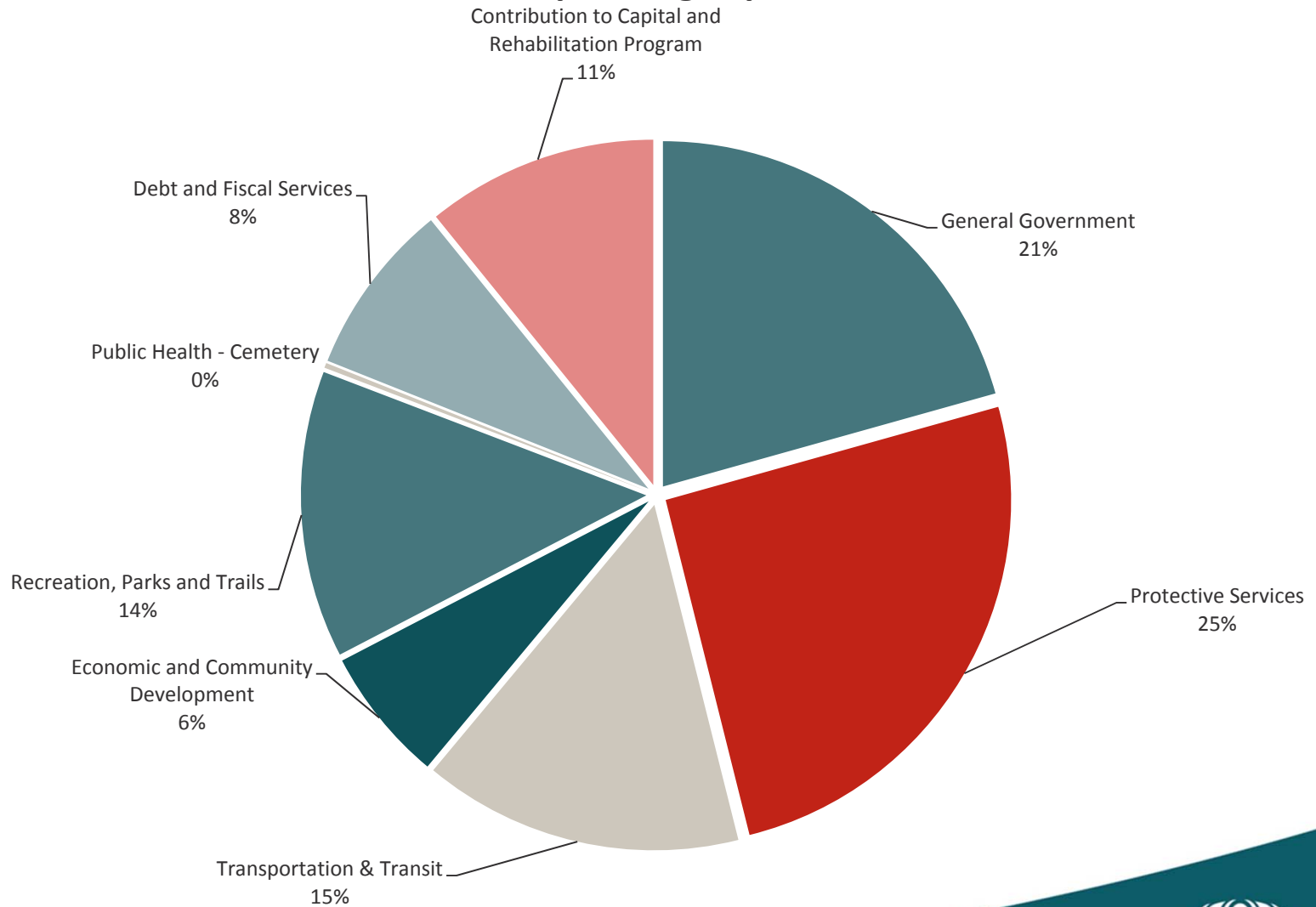
District of Squamish Operating Budget Funding Breakdown



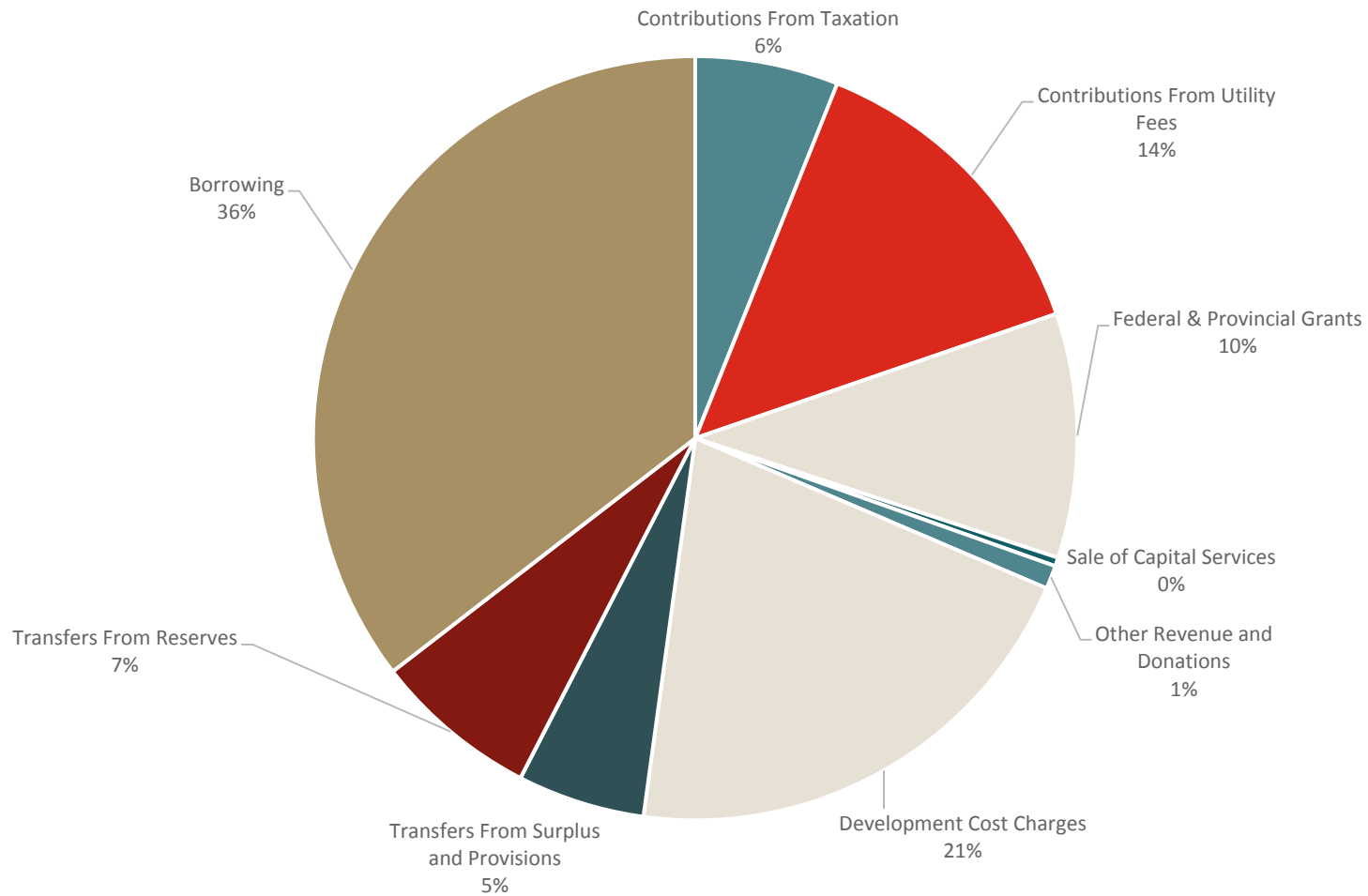
District of Squamish Operating Budget Fund Breakdown (Expenditures)



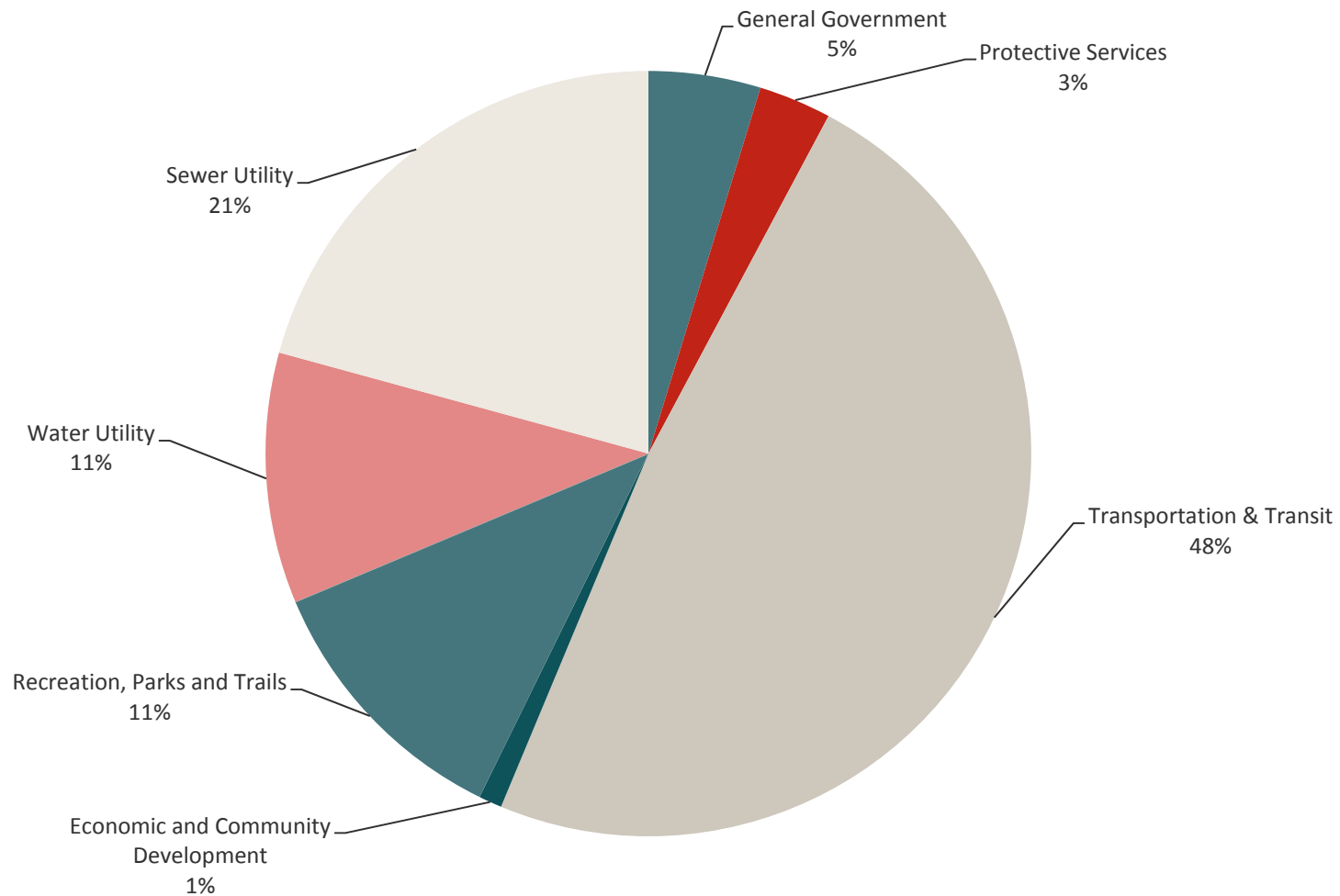
District of Squamish 2016 Budget General Fund Operating Expenditures



District of Squamish Capital Funding Breakdown



District of Squamish 2016 Capital Expenditures Breakdown



Impact on Taxation and Fees

- 5.7% property tax revenue increase
- 4% water fee increase
- 2% sewer fee increase
- 2.7-21.8% increase assumed for solid waste curbside pick up
- Fee increases for 2016 for single residential unit:
 - Water fees \$399.80
 - Sewer fees \$546.65
 - Garbage fees
 - Small tote \$190.00
 - Medium tote \$239.00
 - Large tote \$352.00



Assumptions

- Labour contract increases range from 2-2.5%
- 2016 budgeted based on contractual and known changes
- Debt based on 20 year amortization, 3.5% interest, 3.5% sinking fund and no interim financing
- 2017-2020 assumes 2% inflation on revenue and expense for operating budgets



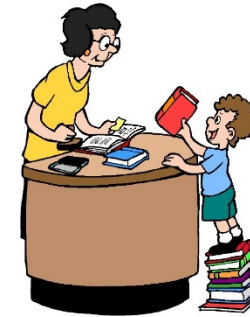
2016-2020 FINANCIAL PLAN GENERAL FUND OVERVIEW



Summary of Tax Revenue Impacts

RECONCILIATION OF 2015 BUDGET TO 2016	Tax Revenue Impact	% Impact
2015 General Property Tax Revenue Requirement	\$ 23,343,529	
Change in Existing Service Labour Budget	760,295	3.3%
2016 Service Level Increases	503,729	2.2%
Change in Contribution to Capital & Capital Reserve	507,429	2.2%
Change in Debt Service	271,290	1.2%
RCMP Contract Change & Removal of Provision Use	222,082	1.0%
Change in Project Costs Funded From Taxation (Total 2016 Projects \$1.8M)	208,506	0.9%
Change in Other Reserve Contributions (Public Art/Carbon Neutral)	60,000	0.3%
Reductions in Other Existing Service Level Budget	(284,337)	-1.2%
Change in Allocations To Other Funds	(379,205)	-1.6%
Change in Provision Contributions (Protective Services / Cyclic)	(539,082)	-2.3%
2016 General Property Tax Revenue Requirement	\$ 24,674,236	5.7%

Highlights



Service Level Changes:

- Enhanced library programs and security
- Increased bylaw enforcement and animal control
- Fire training facility maintenance
- Increase Fire inspection program (phased in by provision use)
- RCMP school liaison program (phased in by provision use)
- Managing development growth (funded by new revenue)



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Highlights (continued)

Service Level Changes (continued):

- On-Staff electrician
- Trail maintenance program expansion
- Increased roads and drainage maintenance from growth
- Recreation day program expansion (funded by fees)
- Increase environmental sustainability programs



Highlights (continued)

Special Projects:

- Official Community Plan
- Storm water management, flood hazard and mitigation plans
- Estuary management plan and wildlife corridor mapping
- Alternative transportation projects
- Downtown development plans
- Facility maintenance projects
- Improved office systems



2016 – 2020 Financial Plan

Utility Funds Overview



Summary of Impacts On Utility Budgets

Change in Contribution to Capital	\$574,553
Change in Allocations From Other Funds	290,832
Contract Changes	176,425
Change in Project Costs Funded From Fees	105,390
2016 Service Level Changes	70,275
Other Existing Service Level Adjustments	21,770
Change in Debt Service	17,553
Net Labour Change	(75,950)
Utility Fee Increases	<u>(245,875)</u>
Net Reduction in Reserve Contributions – All Utility Funds	\$934,973

Highlights

Service Level Changes:

- Enhanced organic composting program (phased-in from accumulated surplus)
- Water conservation program expansion
- Benchmarking program
- Savings from hiring in-house electrician



Highlights (continued)

Special Operating Projects:

- AC Water main Testing and Testing Bench
- WWTP Facility maintenance
- WWTP Odour Characterization Study
- Sewer Use Bylaw & Master Plan
- Zero Waste Strategy
- Landfill Gas Assessment





2016 – 2020 Capital Plan Summary

	2015	2016	2017	2018	2019	2020
Capital Plan Funding Sources						
Contributions From Taxation	\$ 1,247,951	\$ 1,521,945	\$ 2,548,523	\$ 1,548,774	\$ 2,172,426	\$ 1,710,200
Contributions From Utility Fees	2,852,417	3,426,970	2,231,609	2,678,499	2,040,792	2,525,549
Federal & Provincial Grants	1,846,918	2,595,943	1,608,000	1,574,000	1,574,000	1,574,000
Sale of Capital Services	77,200	92,336	92,336	92,336	92,336	92,336
Other Revenue and Donations	195,445	248,797	628,651	-	-	-
Development Cost Charges	897,855	5,205,290	6,622,891	3,622,479	459,335	1,556,280
Transfers From Surplus and Provisions	1,745,512	1,355,000	110,000	-	-	-
Transfers From Reserves	1,283,514	1,752,215	1,554,645	658,917	698,601	516,000
Borrowing	4,694,842	8,897,391	5,089,021	3,675,000	2,015,000	1,750,000
Total Capital Funding Sources	14,841,654	25,095,887	20,485,676	13,850,005	9,052,490	9,724,365

2016 – 2020 Capital Plan Summary

	2015	2016	2017	2018	2019	2020
Capital Plan Expenditures						
General Government	426,835	1,187,000	1,410,000	1,190,000	550,000	578,000
Protective Services	2,738,823	770,000	1,514,000	73,000	554,000	196,000
Transportation and Transit	4,366,727	12,169,970	8,241,665	4,078,000	4,590,500	4,046,000
Economic and Community Development	200,000	245,000	250,000	250,000	250,000	250,000
Recreation, Parks and Trails	1,219,067	2,860,667	850,166	960,000	-	-
Water Utility	2,492,917	2,657,069	5,429,223	4,923,714	1,294,699	1,155,074
Sewer Utility	3,397,285	5,206,181	2,728,122	2,375,291	1,813,291	3,499,291
Total Capital Expenditures	14,841,654	25,095,887	20,485,676	13,850,005	9,052,490	9,724,365

Capital Plan Highlights

General Government

- Enterprise wide software replacement project
- Municipal Hall modular office
- Library space improvements – children's area

Protective Services

- Valleycliffe Fire Hall hose tower seismic upgrades
- Fire Fleet Replacements



Capital Plan Highlights (continued)

Transportation and Transit

- Annual programs for roads and dikes maintenance
- Alternative transportation programs
- Smoke Bluffs culvert replacement & other storm drain prjs
- Public works fleet replacement program
- SODC R-20 Penninsula Main Road Arterial



Economic & Community Development

- Way-finding annual program and entrance signage

Capital Plan - Highlights

Recreation, Parks & Culture

- Arena slab replacement
- Brennan Park Facility Maintenance & Carbon Neutral Projects
- Willow Park Improvements
- Corridor Trail South (DCC P-14)
- Off-leash dog park
- Automated field lights, portable back stops
- Green house replacement



Capital Plan - Highlights

Water Utility:

- Annual replacement programs – water mains, PRV, hydrants
- Water meter installations (ICI and multi-family)
- Various rehabilitation programs – well protection, safety upgrades

Sewer Utility:

- Ultra-violet disinfection – WWTP effluent
- Chiefview & Tantalus Road sewer upgrades (DCC S8&10)*
- Annual sewer main replacements

