

**DISTRICT OF SQUAMISH
2017-2021 FINANCIAL PLAN
CAPITAL PLAN**

Projects carrying forward from 2016								Summary Of Funding Over The Five Year Plan								
Ref	Project	Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2017 Fund From Operating
General Government																
	Property Acquisition	1,000,000	1,000,000					-	-	-	-	1,000,000	-	-	-	
1	Forestry Building- New Roof	775,000		775,000				-	-	-	775,000	-	-	-	-	
	Municipal Hall Modular Office (CFWD)	250,000	14,059					-	-	-	-	14,059	-	-	-	
	Fleet Replacement - Prius (V9428)	28,000				28,000		-	-	-	-	28,000	-	-	-	
		2,053,000	1,014,059	775,000	-	28,000	-	-	-	-	775,000	1,042,059	-	-	-	-
2	Technology Transformation - Municipal ERP System	2,975,000	1,549,245	580,000	460,000			-	-	1,224,245	1,365,000	-	-	-	-	
3	Annual Workstation Upgrades	200,000	30,000	30,000	30,000	30,000	30,000	-	-	-	-	-	-	-	150,000	30,000
4	Large Format Printer/Scanner Replacement	19,000	19,000					-	-	-	-	-	-	-	19,000	19,000
5	Webcam Upgrades	8,000	8,000					-	-	-	-	-	-	-	8,000	8,000
	Radio Tower Replacement	150,000			150,000			-	-	-	-	-	-	-	150,000	
		3,352,000	1,606,245	610,000	640,000	30,000	30,000	-	-	1,224,245	1,365,000	-	-	-	327,000	57,000
6	Space Improvements to Public Area of Library	25,000		25,000				-	-	-	-	-	-	-	25,000	
	Library Kiosk at Brennan Park	10,000		10,000				-	-	-	-	-	-	-	10,000	
	Library Roof and HVAC Replacement	550,000				550,000		-	-	-	550,000	-	-	-	-	
	Replacement of Public Internet Computers	20,000				20,000		-	-	-	-	-	-	-	20,000	
		605,000	-	35,000	-	570,000	-	-	-	-	550,000	-	-	-	55,000	-
Total General Government		\$ 6,010,000	\$ 2,620,304	\$ 1,420,000	\$ 640,000	\$ 628,000	\$ 30,000	\$ -	\$ -	\$ 1,224,245	\$ 2,690,000	\$ 1,042,059	\$ -	\$ -	\$ 382,000	\$ 57,000
Protective Services																
7	RCMP - Exterior Camera System Upgrade (CFWD)	17,500	17,500	-	-	-	-	10,000	-	-	-	-	-	-	7,500	7,500
	RCMP HVAC Replacement	125,000			50,000	75,000		-	-	-	-	-	-	-	125,000	
	RCMP Backup Generator	100,000				100,000		-	-	-	-	-	-	-	100,000	
		242,500	17,500	-	50,000	175,000	-	10,000	-	-	-	-	-	-	232,500	7,500
8	Tantalus Firehall Seismic Upgrade (CFWD)	2,000,000	1,684,671	-	-	-	-	-	-	1,684,671	-	-	-	-	-	
9	Aerial Apparatus Scheduled Replacement	1,200,000	500,000	700,000	-	-	-	-	-	-	500,000	645,804	-	-	54,196	
10	Fire Department Self Contained Breathing Aparatus (SCBA) Scheduled	315,000	315,000	-	-	-	-	-	315,000	-	-	-	-	-	-	
11	Firehall Valleycliffe- Seismic Upgrades to Hose Tower (CFWD)	325,000	313,386					-	-	313,386	-	-	-	-	-	
12	Tantalus Firehall Roof- Apparatus Bay	160,000	160,000					-	160,000	-	-	-	-	-	-	
13	Tantalus Firehall Overhead Door Replacement	60,000	60,000					-	60,000	-	-	-	-	-	-	
14	Fire Training Centre Search Building	30,000	-	30,000	-	-	-	-	-	-	-	-	10,000	-	20,000	
15	Fire Department Pick up (7022) Replacement	34,500	-	34,500	-	-	-	-	-	-	-	30,726	-	-	3,774	
16	Fire Department Auto Extrication Equipment	92,000	-	15,000	45,000	32,000	-	-	-	-	-	-	-	-	92,000	-
	Tantalus Firehall Office Roof Replacement	440,000			440,000			-	-	-	440,000	-	-	-	-	
	Tantalus Firehall Windows and Doors	60,000			60,000			-	-	-	-	-	-	-	60,000	
	Fleet replacement - Chev Silv (Chief 1)	27,000					27,000	-	-	-	-	27,000	-	-	-	
		4,743,500	3,033,057	779,500	545,000	32,000	27,000	-	535,000	1,998,057	940,000	703,530	10,000	-	229,970	-
17	Fleet replacement- Animal Control Van (F9211)	50,000	50,000					-	-	-	-	37,701	-	-	12,299	12,299
18	Resolution Way Compound	20,000	20,000					-	-	-	-	-	-	-	20,000	20,000
	Fleet replacement- Smart Car (V9427)	17,000				17,000		-	-	-	-	17,000	-	-	-	
		87,000	70,000	-	-	17,000	-	-	-	-	-	54,701	-	-	32,299	32,299
19	Fleet replacement - Incident Command Van	40,000	40,000					-	-	-	-	40,000	-	-	-	
	Fleet replacement - F150 (Sep 10)	34,500				34,500		-	-	-	-	34,500	-	-	-	
		74,500	40,000	-	-	34,500	-	-	-	-	-	74,500	-	-	-	-
Total Protective Services		\$ 5,147,500	\$ 3,160,557	\$ 779,500	\$ 595,000	\$ 258,500	\$ 27,000	\$ 10,000	\$ 535,000	\$ 1,998,057	\$ 940,000	\$ 832,731	\$ 10,000	\$ -	\$ 494,769	\$ 39,799
Transportation and Transit																

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20	Dike Upgrades (CFWD)	11,120,000	2,800,000	2,100,000	2,100,000	2,100,000	2,100,000	-	-	-	4,200,000	-	7,000,000	-	-	-
	Eagle Viewing Area Dyke Upgrades (CFWD)	2,625,000	251,600	2,319,450				-	-	-	2,571,050	-	-	-	-	-
	Dike / Xwu'nek Park	4,600,000			500,000	4,100,000		-	-	-	4,600,000	-	-	-	-	-
		18,345,000	3,051,600	4,419,450	2,600,000	6,200,000	2,100,000	-	-	-	11,371,050	-	7,000,000	-	-	-
21	DCC- R4- Pioneer Way Extension	1,172,856	1,172,856					-	-	-	-	-	628,651	534,119	10,086	10,086
22	Annual Road Reconstruction (CFWD)	4,800,000	812,738	1,000,000	1,000,000	1,000,000	1,000,000	12,738	-	-	-	-	-	-	4,800,000	800,000
23	Cleveland-Victoria To Main Streetscape upgrades	1,019,372	450,000					-	-	-	450,000	-	-	-	-	-
24	CN Rail Crossing Safety Improvements (CFWD)	1,000,000	208,047	200,000	200,000	200,000	200,000	-	-	-	-	-	878,047	-	130,000	26,000
	Aristotle Drive- Streetlight Wiring & Paving	100,000	100,000					-	-	-	-	-	100,000	-	-	-
25	Streetlight Replacement/ Rehabilitation Program	75,000	25,000	25,000	25,000			-	-	-	-	-	-	-	75,000	25,000
26	Streetlight LED Conversion	81,000	27,000	27,000	27,000			-	-	-	-	-	-	-	81,000	27,000
27	DCC- R15- Garibaldi/Tantalus Signal	250,000	-	25,000	225,000			-	-	-	-	-	-	113,850	136,150	
	Brennan Park Paving (Future Project)	1,000,000			500,000	500,000		-	-	-	-	-	-	-	1,000,000	
		9,498,228	2,795,641	1,277,000	1,977,000	1,700,000	1,200,000	12,738	-	-	450,000	-	1,606,698	647,969	6,232,236	888,086
28	Active Transportation Improvements (CFWD)	4,151,054	891,500	700,000	700,000	700,000	700,000	151,000	-	-	-	-	940,500	-	2,600,000	200,000
31	Trails & Sidewalks Maintenance Machine	210,000	210,000					-	-	-	-	-	210,000	-	-	-
	Centennial/Loggers Lane Lighting (CFWD)	100,000	100,000					-	-	-	-	-	100,000	-	-	-
29	Bus Shelter Site Preparation	48,000	48,000					-	-	-	-	-	-	-	48,000	48,000
30	Tantalus Road Bike Lane (CFWD)	26,379	26,379					-	-	-	-	-	26,379	-	-	-
32	Airport Runway Rehabilitation	720,000		720,000				105,000	-	-	-	-	540,000	-	75,000	
		5,255,433	1,275,879	1,420,000	700,000	700,000	700,000	256,000	-	-	-	-	1,816,879	-	2,723,000	248,000
33	Storm Sewer Condition Assessment/Flushing	400,000	-	100,000	100,000	100,000	100,000	-	-	-	-	-	-	-	400,000	-
34	3rd Avenue Pond Remediation	360,000	-	360,000				-	-	-	335,000	-	25,000	-	-	-
		760,000	-	460,000	100,000	100,000	100,000	-	-	-	335,000	-	25,000	-	400,000	-
35	Operations Offices New Flooring (CFWD)	30,000	30,000					-	-	-	-	-	-	-	30,000	30,000
	Fencing Replacement at Workyard (CFWD)	75,000	10,000	10,000	10,000	10,000	25,000	10,000	-	-	-	-	-	-	55,000	
36	Operations office- New HVAC & Roof	116,000		116,000				-	-	-	-	-	-	-	116,000	
	Operations Works Yard - New Metal Roof	320,000			320,000			-	-	-	320,000	-	-	-	-	
		541,000	40,000	126,000	330,000	10,000	25,000	10,000	-	-	320,000	-	-	-	201,000	30,000
Transportation and Transit																
	Fleet Replacement - Street Sweeper Replacement (9415) (CFWD)	300,000	300,000					208,044	-	-	-	71,956	20,000	-	-	-
	Fleet Replacement - Additional Emergency Backup Generator (CFWD)	75,550	75,550					75,550	-	-	-	-	-	-	-	-
	Fleet Replacement - Vehicle 4wd Ford 550 (9075) (CFWD)	108,843	57,675					27,780	-	-	-	29,895	-	-	-	-
	Fleet Replacement - Field Sweeper Pickup Unit (CFWD)	40,000	40,000					40,000	-	-	-	-	-	-	-	-
	Fleet Replacement - Heavy Duty Trailer Replacement (9412) (CFWD)	38,900	38,900					3,004	-	-	-	35,896	-	-	-	-
37	Fleet Replacement- Chevrolet 1500 (F9414)	37,000	37,000					-	-	-	-	31,975	-	-	5,025	5,025
38	Fleet Replacement- F150 (V9080)	37,000	37,000					-	-	-	-	31,170	-	-	5,830	5,830
39	Fleet Replacement- F150 (V9417)	37,000	37,000					-	-	-	-	27,630	-	-	9,370	9,370
40	Fleet Replacement- F250 (V9081)	37,000	37,000					-	-	-	-	30,200	-	-	6,800	6,800
41	Fleet Replacement- Tilt Deck Trailer (V9082)	17,000	17,000					-	-	-	-	10,340	-	-	6,660	6,660
	Fleet Replacement - Parks Watering Trailer Replacement (9077) (CFWD)	17,000	17,000					17,000	-	-	-	-	-	-	-	-
42	Fleet Replacement- Ford Ranger (V9416)	37,000		37,000				-	-	-	-	24,960	-	-	12,040	
44	Fleet Replacement - 2500 HD (V9422)	37,000		37,000				-	-	-	-	37,000	-	-	-	-
45	Fleet Replacement - Ranger 4x4 (V9421)	34,500		34,500				-	-	-	-	30,053	-	-	4,447	
43	Fleet Replacement - 628D Mower (V9084)	31,000		31,000				-	-	-	-	31,000	-	-	-	-
	Fleet Replacement - 1100 Tractor (V9085)	25,000			25,000			-	-	-	-	24,290	-	-	710	
	Fleet Replacement - CF600 Interntl (V9425)	80,000			80,000			-	-	-	-	80,000	-	-	-	-
	Fleet Replacement - 420E Backhoe (V9429)	80,000			80,000			-	-	-	-	80,000	-	-	-	-

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	Fleet Replacement - Ford 4x4 (V9430)	34,500			34,500			-	-	-	-	25,890	-	-	8,610	
	Fleet Replacement - DD 14S Roller (V9419)	50,000				50,000		-	-	-	-	29,036	-	-	20,964	
	Fleet Replacement - Freightliner (V9426)	215,000				215,000		-	-	-	-	59,525	-	-	155,475	
	Fleet Replacement - G3 Pontiac (V9435)	21,000				21,000		-	-	-	-	18,260	-	-	2,740	
	Fleet Replacement - F350 (V9086)	36,000					36,000	-	-	-	-	36,000	-	-	-	
	Fleet Replacement - Escape (V9433)	36,000					36,000	-	-	-	-	36,000	-	-	-	
	Fleet Replacement - Ford Escape (V9434)	26,000					26,000	-	-	-	-	25,770	-	-	230	
		1,488,293	694,125	139,500	219,500	286,000	98,000	371,378	-	-	-	806,846	20,000	-	238,901	33,685
Total Transportation and Transit		\$ 35,887,954	\$ 7,857,245	\$ 7,841,950	\$ 5,926,500	\$ 8,996,000	\$ 4,223,000	\$ 650,116	\$ -	\$ -	\$ 12,476,050	\$ 806,846	\$ 10,468,577	\$ 647,969	\$ 9,795,137	\$ 1,199,771
Economic and Community Development																
46	Community Wayfinding Project (CFWD)	1,275,000	221,500	175,000	250,000	250,000	275,000	171,500	-	-	-	-	-	-	1,000,000	50,000
47	Entrance Sign	50,000	20,000	30,000				8,000	-	-	-	-	12,000	-	30,000	
48	Adventure Center - Garbage Bin Enclosure	15,000	15,000					-	-	-	-	-	-	-	15,000	15,000
49	Adventure Center- Exterior wood Staining	40,000	-	40,000				-	-	-	-	-	-	-	40,000	
	Arts Council Building Roof Replacement	43,000				43,000		-	-	-	-	-	-	-	43,000	
		1,423,000	256,500	245,000	250,000	250,000	275,000	179,500	-	-	-	-	12,000	-	1,085,000	65,000
Total Economic and Community Development		\$ 1,423,000	\$ 256,500	\$ 245,000	\$ 250,000	\$ 293,000	\$ 275,000	\$ 179,500	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 1,128,000	\$ 65,000
Recreation, Parks and Culture																
50	BP Arena Ice Resurfacers Replacement (8253) (CFWD)	175,000	175,000					-	-	-	-	154,650	-	-	20,350	20,350
51	BP Arena back up generator replacement	115,000	115,000					-	115,000	-	-	-	-	-	-	
52	BP- Arena motor control center upgrade- Arena Slab (CFWD)	75,000	75,000					-	-	75,000	-	-	-	-	-	
	BP - Community Centre Exit Door Replacement (CFWD)	62,620	62,620					62,620	-	-	-	-	-	-	-	
53	Fleet Replacement- Brennan Park Ford Freestar Van (F9083)	60,000	60,000					-	-	-	-	20,175	15,000	-	24,825	24,825
55	BP- Floor Machine	17,000	17,000					-	-	-	-	-	-	-	17,000	17,000
56	BP Arena- New strip drain	16,500	16,500					-	-	-	-	-	-	-	16,500	16,500
57	Replace Infield Groomer	16,500	16,500					-	-	-	-	-	-	-	16,500	16,500
58	Replace Greenhouse (CFWD)	100,000	10,000	90,000				10,000	-	-	-	-	-	-	90,000	
60	Campground Regulatory Improvements	10,000	10,000					-	-	-	-	-	-	-	10,000	10,000
54	Senior center security gates	7,000	7,000					-	-	-	-	-	-	-	7,000	7,000
59	Roof Replacement- Brennan Park Pump House	5,000	5,000					-	-	-	-	-	-	-	5,000	5,000
61	BP- Arena Insulation	225,000	-	225,000				-	-	-	-	-	-	-	225,000	
62	Baseball Field Backstop & Dugout Replacement	100,000	-	25,000	25,000	25,000	25,000	-	-	-	-	-	-	-	100,000	-
	BP Community Centre Roof and HVAC Replacement	890,000			890,000			-	-	-	890,000	-	-	-	-	
	BP Community Centre Electrical Transformer	100,000			100,000			-	-	-	-	-	-	-	100,000	
	BP Arena Compressor and Motor	350,000				350,000		-	-	-	350,000	-	-	-	-	
		2,324,620	569,620	340,000	1,015,000	375,000	25,000	72,620	115,000	75,000	1,240,000	174,825	15,000	-	632,175	117,175
Recreation, Parks and Culture (continued)																
	Smoke Bluffs Parking Lot	125,000	125,000					28,040	-	-	-	-	30,000	-	66,960	66,960
63	Dentville Community Park	100,000	100,000					54,460	-	-	-	-	-	45,540	-	
	Off Leash Dog Park (CFWD)	17,500	17,500					17,500	-	-	-	-	-	-	-	
64	Brennen Park Electrical Shed repairs	15,000	10,000	5,000				-	-	-	-	-	-	-	15,000	10,000
65	Replacement of Parks Fertilizer Spreader	10,000	10,000					-	-	-	-	-	-	-	10,000	10,000
	Portable Audio System (CFWD)	10,000	10,000					10,000	-	-	-	-	-	-	-	
66	Tourism Access/ trailhead Improvements	75,000	-	75,000				-	-	-	-	-	-	34,155	40,845	
		352,500	272,500	80,000	-	-	-	110,000	-	-	-	-	30,000	79,695	132,805	86,960
Total Recreation, Parks and Trails		\$ 2,677,120	\$ 842,120	\$ 420,000	\$ 1,015,000	\$ 375,000	\$ 25,000	\$ 182,620	\$ 115,000	\$ 75,000	\$ 1,240,000	\$ 174,825	\$ 45,000	\$ 79,695	\$ 764,980	\$ 204,135
Public Health - Cemetery																
67	Cemetery Over-Excavation	65,000		65,000				-	-	-	-	-	-	-	65,000	
Total Public Health - Cemetery		\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -
Total General Fund		\$ 51,210,574	\$ 14,736,726	\$ 10,771,450	\$ 8,426,500	\$ 10,550,500	\$ 4,580,000	\$ 1,022,236	\$ 650,000	\$ 3,297,302	\$ 17,346,050	\$ 2,856,461	\$ 10,535,577	\$ 727,664	\$ 12,629,886	\$ 1,565,705
Solid Waste Utility																

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1	Landfill Vertical Expansion	6,257,048	2,453,250	2,108,130	1,486,689			-	-	-	6,048,069	-	-	-	-	-
Total Solid Waste Utility		\$ 6,257,048	\$ 2,453,250	\$ 2,108,130	\$ 1,486,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,048,069	\$ -	\$ -	\$ -	\$ -	\$ -
Water Utility																
2	Water Meter Installations (CFWD) Grant #1	1,710,524	845,757	864,767				-	-	500,000	508,546	-	701,978	-	-	-
3	Annual Watermain Replacement (Annual-CFWD) Grant #1	6,686,805	1,128,852	1,100,000	1,100,000	1,100,000	1,100,000	124,921	-	-	2,000,000	-	726,193	-	2,677,738	277,738
	Accelerated Watermain Replacement (Annual-CFWD) Grant #2	1,101,201	1,101,201					-	-	-	-	-	913,996	-	187,205	187,205
4	DCC W6- Government Road- Watermain - Mamquam to Amblepath Entrance Grant #1	320,000	320,000					-	-	-	-	-	182,178	62,764	75,058	75,058
5	Annual PRV Replacement Grant #2	545,000	175,000				110,000	-	-	-	-	-	145,250	-	139,750	29,750
6	Fleet Replacement- F550 (V9420)	150,000	150,000					-	-	-	-	76,905	-	-	73,095	73,095
7	Well Protection Plan (CFWD)	150,000	136,286					87,165	-	-	-	-	-	-	49,121	49,121
1	Powerhouse Springs - Well 3 Replacement Grant #2	100,000	100,000					-	-	-	-	-	83,000	-	17,000	17,000
	Water Connections	384,550	76,910	76,910	76,910	76,910	76,910	-	-	-	-	-	384,550	-	-	-
8	New Fire Hydrant Installation - Annual (incl. CFWD)	150,000	35,313	30,000	30,000	30,000	30,000	5,313	-	-	-	-	-	-	150,000	30,000
9	Water Distribution Flow Meters (CFWD)	50,000	31,345					31,345	-	-	-	-	-	-	-	-
	Control Valve Chamber Safety Upgrades (CFWD)	30,000	30,000					30,000	-	-	-	-	-	-	-	-
	Powerhouse Pump Replacement (CFWD)	20,735	20,735					20,735	-	-	-	-	-	-	-	-
10	Water Distribution System Turbidity & Chlorine Analyzer Replacement &	20,000	20,000					-	-	-	-	-	-	-	20,000	20,000
11	Water Quality Sampling Stations	20,000	20,000					-	-	-	-	-	-	-	20,000	20,000
12	Water Meter Reading Hardware Replacement	16,000	16,000					-	-	-	-	-	-	-	16,000	16,000
13	Temporary Storage Containers (CFWD)	8,500	3,071					3,071	-	-	-	-	-	-	-	-
	Non-Potable Bulk Water Supply (CFWD)	25,000	2,338					2,338	-	-	-	-	-	-	-	-
14	Surface Water System	100,000		100,000				-	-	-	-	-	-	-	100,000	-
	Fleet Replacement- Super Cab 4X4 (V9423)	37,000			37,000			-	-	-	-	30,171	-	-	6,829	-
	Fleet Replacement - F550, Service Body (V9431)	110,000					110,000	-	-	-	-	79,754	-	-	30,246	-
Total Water Utility		\$ 11,735,315	\$ 4,212,808	\$ 2,171,677	\$ 1,243,910	\$ 1,206,910	\$ 1,426,910	\$ 304,888	\$ -	\$ 500,000	\$ 2,508,546	\$ 186,830	\$ 3,137,145	\$ 62,764	\$ 3,562,042	\$ 794,967
Sewer Utility																
15	Annual Sewer Replacement and Rehabilitation (Mains) (incl CFWD)	6,019,352	1,598,369	1,000,000	1,000,000	1,000,000	1,000,000	598,369	-	-	-	-	-	-	5,000,000	1,000,000
16	Lift Station Reconstruction	1,050,000	1,030,000					195,000	-	-	-	-	-	-	835,000	835,000
17	WWTP Upgrade Bar Screens (CFWD)	625,000	620,234					295,234	-	-	-	-	-	-	325,000	325,000
	UV Disinfection of WWTP Effluent - (CFWD)	1,227,000	439,247					101,268	-	-	-	-	162,860	175,119	-	-
18	M1 Lift Station Upgrade (CFWD)	280,000	275,298					275,298	-	-	-	-	-	-	-	-
20	WWTP Electrical SCADA Upgrades (CFWD)	300,000	272,206					272,206	-	-	-	-	-	-	-	-
19	DCC S8 S10 Chiefview and Tantalus Road Sewer Upgrade (CFWD)	1,474,690	219,855	1,250,000				14,699	-	-	-	-	-	1,455,156	-	-
21	DCC S2 WWTP Older Bioreactor Upgrade	1,100,000	165,000	935,000				-	-	-	-	-	-	696,960	403,040	60,456
22	WWTP Odour Monitoring System (CFWD)	115,000	72,712					72,712	-	-	-	-	-	-	-	-
	Sewer Connections	204,595	40,919	40,919	40,919	40,919	40,919	-	-	-	-	-	204,595	-	-	-
	Decommission C3, C4, C5 C7 Pump Stations (CFWD)	1,450,000	26,798					26,798	-	-	-	-	-	-	-	-
23	Back up RAS SM11 Pump	25,000	25,000					-	-	-	-	-	-	-	25,000	25,000
24	WWTP Exterior Lights	25,000	25,000					-	-	-	-	-	-	-	25,000	25,000
25	WWTP Female Locker Room	20,000	20,000					-	-	-	-	-	-	-	20,000	20,000
27	Sewer Main Right of Way	20,000	20,000					20,000	-	-	-	-	-	-	-	-
26	Sewer Camera	15,000	15,000					-	-	-	-	-	-	-	15,000	15,000
	Temporary Storage Containers - CFWD 2015 (735)	33,000	7,147					7,147	-	-	-	-	-	-	-	-
	Generator Unit 9377 699 Volt - CFWD 2015	75,000	5,056					5,056	-	-	-	-	-	-	-	-
28	DCC S3 and S7 Government and Judd Sewer Upgrades	1,291,500		100,000	1,191,500			-	-	-	-	-	-	430,665	860,835	-
29	DCC S4 and S9 Cheakamus and Tantalus Sewer Upgrade	448,000		50,000	398,000			-	-	-	-	-	-	227,304	220,696	-
	DCC S2 Anaerobic Digester	2,500,000			375,000	2,125,000		-	-	-	-	-	-	1,584,000	916,000	-
	DCC S2 WWTP Convert New Bioreactor to MBBR	2,000,000				300,000	1,700,000	-	-	-	-	-	-	1,267,200	732,800	-
	WWTP Office Roof and Door Upgrades	80,000				80,000		-	-	-	-	-	-	-	80,000	-
Total Sewer Utility		\$ 20,378,137	\$ 4,877,841	\$ 3,375,919	\$ 3,005,419	\$ 3,545,919	\$ 2,740,919	\$ 1,883,787	\$ -	\$ -	\$ -	\$ -	\$ 367,455	\$ 5,836,404	\$ 9,458,371	\$ 2,305,456
TOTAL ALL DISTRICT FUNDS		\$ 89,581,074	\$ 26,280,625	\$ 18,427,176	\$ 14,162,518	\$ 15,303,329	\$ 8,747,829	\$ 3,210,911	\$ 650,000	\$ 3,797,302	\$ 25,902,665	\$ 3,043,291	\$ 14,040,177	\$ 6,626,832	\$ 25,650,300	\$ 4,666,128
			\$ 26,280,625					\$ 3,093,411	\$ 650,000	\$ 8,820,931	\$ 5,379,850	\$ 1,612,552	\$ 5,359,955	\$ 1,139,742	\$ 4,783,957	
														Taxation	\$ 1,565,705	
														Utility Fees	\$ 3,100,423	

**DISTRICT OF SQUAMISH
2017-2021 FINANCIAL PLAN
CAPITAL PLAN**

Projects carrying forward from 2016								Summary Of Funding Over The Five Year Plan								
Ref	Project	Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2017 Fund From Operating
															Connection Fees \$ 117,829	
NEWPORT BEACH																
		Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other	Developer Contribution	Fund From Revenue	2017 Fund From Operating
Roads																
68	SODC- DCC- R20- Peninsula Main Road- Arterial Standard (CFWD)	8,200,000	2,634,439	2,730,000	1,365,000	1,365,000		-	-	-	4,408,231	-	-	3,686,208	-	
69	SODC- DCC- D15- Peninsula Shared Storm Water Mains	481,000	481,000					-	-	-	-	-	-	476,190	4,810	4,810
70	SODC- DCC- D13- Peninsula Treatment Wetland at Mamquam Blind Channel	260,000		260,000				-	-	-	-	-	-	257,400	2,600	-
71	SODC- DCC- D14- Peninsula Treatment Wetland at Road 'O'	260,000		260,000				-	-	-	-	-	-	257,400	2,600	-
	SODC- DCC- R18- East Downtown Connector (Future Project)	3,750,000	-	-	375,000	3,375,000		-	-	-	1,838,025	-	-	1,707,750	204,225	
		12,951,000	3,115,439	3,250,000	1,740,000	4,740,000	-	-	-	-	6,246,256	-	-	6,384,948	214,235	4,810
Parks																
72	SODC- DCC- P17- Oceanfront Boardwalk A & B	1,220,538		1,220,538				-	-	-	-	-	-	560,031	660,507	
		1,220,538	-	1,220,538	-	-	-	-	-	-	-	-	-	560,031	660,507	-
Total General Fund		14,171,538	3,115,439	4,470,538	1,740,000	4,740,000	-	-	-	-	6,246,256	-	-	6,944,979	874,742	4,810
Water																
30	SODC- DCC- W19 Peninsula Road B Watermain	427,819	427,819					-	-	-	-	-	-	423,541	4,278	4,278
32	SODC- DCC- W16 peninsula Watermain Connection- Galbraith Avenue (CFWD)	154,000	152,057					-	-	-	-	-	-	150,536	1,521	1,521
33	SODC- DCC- W2 Logger's Lane Feedermain Watermain	1,890,000	-	1,890,000				-	-	-	-	-	-	1,871,100	18,900	
	SODC- DCC- W11b- New Blind Channel PRV	150,000	-	-	150,000	-	-	-	-	-	-	-	-	148,500	1,500	
	SODC- DCC- W11a- Decommission Logger's Lane/High Shool PRV's	86,000	-	-	86,000	-	-	-	-	-	-	-	-	85,140	860	-
	SODC- DCC- W15- New Reservoir	3,069,000			3,069,000			-	-	-	-	-	-	3,038,310	30,690	
Total Water Fund		5,776,819	579,876	1,890,000	3,305,000	-	-	-	-	-	-	-	-	5,717,127	57,749	5,799
Sewer																
34	SODC DCC S22 Vancouver Street Collector	1,980,733	1,980,733					-	-	-	-	-	-	1,960,926	19,807	19,807
		1,980,733	1,980,733	-	-	-	-	-	-	-	-	-	-	1,960,926	19,807	19,807
		21,929,090	5,676,048	6,360,538	5,045,000	4,740,000	-	-	-	-	6,246,256	-	-	14,623,032	952,298	30,416