

**DISTRICT OF SQUAMISH
2017-2021 DRAFT FINANCIAL PLAN
CAPITAL PLAN - GENERAL FUND**

Projects carrying forward from 2016							Summary Of Funding Over The Five Year Plan								Key 2017/2018 Funding Sources					
Ref	Project	Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2017 Surplus Draw	New Borrowing 2017	New Borrowing 2018	2017 Fund From Operating	2018 Fund From Operating
General Government																				
Real Estate																				
1	Forestry Building- New Roof	775,000		775,000				-	-	-	775,000	-	-	-	-			775,000		
Corporate All																				
	Fleet Replacement - Prius (V9428)	28,000				28,000		-	-	-	-	28,000	-	-	-					
		803,000	-	775,000	-	28,000	-	-	-	-	775,000	28,000	-	-	-	-	-	775,000	-	-
Information Technology																				
2	Technology Transformation - Municipal ERP System	2,975,000	1,320,000	580,000	460,000			-	-	995,000	1,365,000	-	-	-	-		325,000	580,000		
3	Annual Workstation Upgrades	200,000	30,000	30,000	30,000	30,000	30,000	-	-	-	-	-	-	-	150,000				30,000	30,000
4	Large Format Printer/Scanner Replacement	19,000	19,000					-	-	-	-	-	-	-	19,000				19,000	
5	Webcam Upgrades	8,000	8,000					-	-	-	-	-	-	-	8,000				8,000	
	Radio Tower Replacement	150,000			150,000			-	-	-	-	-	-	-	150,000					
		3,352,000	1,377,000	610,000	640,000	30,000	30,000	-	-	995,000	1,365,000	-	-	-	327,000	-	325,000	580,000	57,000	30,000
Library																				
6	Space Improvements to Public Area of Library	25,000	25,000					-	-	-	-	-	-	-	25,000				25,000	
	Library Roof and HVAC Replacement	550,000				550,000		-	-	-	550,000	-	-	-	-					
	Replacement of Public Internet Computers	20,000				20,000		-	-	-	-	-	-	-	20,000					
		595,000	25,000	-	-	570,000	-	-	-	-	550,000	-	-	-	45,000	-	-	-	25,000	-
Total General Government																				
		\$ 4,750,000	\$ 1,402,000	\$ 1,385,000	\$ 640,000	\$ 628,000	\$ 30,000	\$ -	\$ -	\$ 995,000	\$ 2,690,000	\$ 28,000	\$ -	\$ -	\$ 372,000	\$ -	\$ 325,000	\$ 1,355,000	\$ 82,000	\$ 30,000
Protective Services																				
Police Services Facilities																				
7	RCMP - Exterior Camera System Upgrade (CF)	17,500	17,500	-	-	-	-	10,000	-	-	-	-	-	-	7,500	10,000	-	-	7,500	-
	RCMP HVAC Replacement	125,000			50,000	75,000		-	-	-	-	-	-	-	125,000					
	RCMP Backup Generator	100,000				100,000		-	-	-	-	-	-	-	100,000					
		242,500	17,500	-	50,000	175,000	-	10,000	-	-	-	-	-	-	232,500	10,000	-	-	7,500	-
Fire Services Operations and Facilities																				
8	Tantalus Firehall Seismic Upgrade (CF)	2,000,000	1,791,136	-	-	-	-	-	-	1,791,136	-	-	-	-	-					
9	Aerial Apparatus Scheduled Replacement	1,200,000	500,000	700,000				-	-	-	500,000	645,804	-	-	54,196		500,000			54,196
10	Fire Department Self Contained Breathing Aparatus (SCBA) Scheduled Replacement	330,000	330,000					-	330,000	-	-	-	-	-	-					
11	Firehall Valleycliffe- Final Seismic upgrades to Hose Tower (CF)	325,000	320,893					-	-	320,893	-	-	-	-	-					
12	Tantalus Firehall Roof- Apparatus Bay	160,000						-	-	-	-	-	-	-	160,000				160,000	
13	Tantalus Firehall Overhead Door Replacement	60,000	60,000					-	-	-	-	-	-	-	60,000				60,000	
14	Fire Training Centre Search Buidling	30,000	15,000	15,000				-	-	-	-	-	10,000	-	20,000				10,000	10,000
15	Fire Department Pick up (7022) Replacement	34,500	-	34,500				-	-	-	-	30,726	-	-	3,774					3,774
16	Fire Department Auto Extrication Equipment	92,000	-	15,000	45,000	32,000		-	-	-	-	-	-	-	92,000					15,000
	Tantalus Firehall Office Roof Replacement	440,000			440,000			-	-	-	440,000	-	-	-	-					
	Tantalus Firehall Windows and Doors	60,000			60,000			-	-	-	-	-	-	-	60,000					
	Fleet replacement - Chev Silv (Chief 1)	27,000					27,000	-	-	-	-	27,000	-	-	-					
		4,758,500	3,177,029	764,500	545,000	32,000	27,000	-	330,000	2,112,029	940,000	703,530	10,000	-	449,970	-	500,000	-	230,000	82,970
Bylaw Enforcement & Facilities																				
17	Fleet replacement- Animal Control Van (F9211)	60,000	60,000					-	-	-	-	37,701	-	-	22,299				22,299	
18	Resolution Way Compound	20,000	20,000					-	-	-	-	-	-	-	20,000				20,000	
	Fleet replacement- Smart Car (V9427)	17,000				17,000		-	-	-	-	17,000	-	-	-					
		97,000	80,000	-	-	17,000	-	-	-	-	-	54,701	-	-	42,299	-	-	-	42,299	-
Emergency Management																				
19	Fleet replacement - Incident Command Van	40,000	40,000					-	-	-	-	40,000	-	-	-					
	Fleet replacement - F150 (Sep 10)	34,500				34,500		-	-	-	-	34,500	-	-	-					
		40,000	40,000	-	-	34,500	-	-	-	-	-	74,500	-	-	-					
Total Protective Services																				
		\$ 5,172,500	\$ 3,314,529	\$ 764,500	\$ 595,000	\$ 258,500	\$ 27,000	\$ 10,000	\$ 330,000	\$ 2,112,029	\$ 940,000	\$ 832,731	\$ 10,000	\$ -	\$ 724,769	\$ 10,000	\$ 500,000	\$ -	\$ 279,799	\$ 82,970
Transportation and Transit																				
Flood Protection																				
20	Dike Upgrades (CF)	10,750,000	2,350,000	2,100,000	2,100,000	2,100,000	2,100,000	-	-	-	3,750,000	-	7,000,000	-	-		950,000	700,000		
	Dike / Xwu'nek Park	4,600,000			500,000	4,100,000		-	-	-	4,600,000	-	-	-	-					
		15,350,000	2,350,000	2,100,000	2,600,000	6,200,000	2,100,000	-	-	-	8,350,000	-	7,000,000	-	-	-	950,000	700,000	-	-
Roads and Paving																				
21	DCC- R4- Pioneer Way Extension	1,172,856	1,172,856					-	-	-	-	-	628,651	534,119	10,086				10,086	
22	Annual Road Reconstruction (CF)	4,800,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-	4,800,000				800,000	1,000,000
23	Cleveland-Victoria To Main Streetscape upgrades	1,019,372	450,000					-	-	-	450,000	-	-	-	-		450,000			
24	CN Rail Crossing Safety Improvements	1,000,000	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-	870,000	-	130,000				26,000	26,000
25	Streetlight Replacement/ Rehabilitation Program	75,000	25,000	25,000	25,000	25,000	25,000	-	-	-	-	-	-	-	75,000				25,000	25,000
26	Streetlight LED Conversion	81,000	27,000	27,000	27,000	27,000	27,000	-	-	-	-	-	-	-	81,000				27,000	27,000
27	DCC- R15- Garibaldi/Tantalus Signal	250,000	-	25,000	225,000			-	-	-	-	-	-	113,850	136,150					13,615
	Brennan Park Paving (Future Project)	1,000,000			500,000	500,000		-	-	-	-	-	-	-	1,000,000					
		9,398,228	2,674,856	1,277,000	1,977,000	1,700,000	1,200,000	-	-	-	450,000	-	1,498,651	647,969	6,232,236	-	450,000	-	888,086	1,091,615
Alternative Transportation & Transit																				
28	Active Transportation Improvements (CF)	4,151,054	700,000	700,000	700,000	700,000	700,000	-	-	-	-	-	900,000	-	2,600,000				200,000	400,000
29	Bus Shelter Site Preparation	48,000	48,000					-	-	-	-	-	-	-	48,000				48,000	
30	Tantalus Road Bike Lane (CF)	26,379	26,379					-	-	-	-	-	26,379	-	-					
31	Airport Runway Rehabilitation	720,000		720,000				-	-	-	-	105,000	540,000	-	75,000					75,000
		4,945,433	774,379	1,420,000	700,000	700,000	700,000	-	-	-	-	105,000	1,466,379	-	2,723,000	-	-	-	248,000	475,000
Drainage																				

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32	Storm Sewer Condition Assessment/Flushing	400,000	-	100,000	100,000	100,000	100,000	-	-	-	-	-	-	-	400,000	-	-	-	-	100,000
33	3rd Avenue Pond Remediation	360,000	-	360,000	-	-	-	-	-	-	335,000	-	25,000	-	-	-	-	335,000	-	-
		760,000	-	460,000	100,000	100,000	100,000	-	-	-	335,000	-	25,000	-	400,000	-	-	335,000	-	100,000
Public Works Facilities																				
34	Operations Offices New Flooring (CF)	30,000	30,000	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	30,000	-
35	Operations office- New HVAC & Roof	116,000	-	116,000	-	-	-	-	-	-	-	-	-	-	116,000	-	-	-	-	116,000
	Operations Works Yard - New Metal Roof	320,000	-	-	320,000	-	-	-	-	-	320,000	-	-	-	-	-	-	-	-	-
		466,000	30,000	116,000	320,000	-	-	-	-	-	320,000	-	-	-	146,000	-	-	-	30,000	116,000
Transportation and Transit																				
Fleet and Equipment																				
36	Fleet Replacement- Chevrolet 1500 (F9414)	37,000	37,000	-	-	-	-	-	-	-	-	31,975	-	-	5,025	-	-	-	5,025	-
37	Fleet Replacement- F150 (V9080)	37,000	37,000	-	-	-	-	-	-	-	-	31,170	-	-	5,830	-	-	-	5,830	-
38	Fleet Replacement- F150 (V9417)	37,000	37,000	-	-	-	-	-	-	-	-	27,630	-	-	9,370	-	-	-	9,370	-
39	Fleet Replacement- F250 (V9081)	37,000	37,000	-	-	-	-	-	-	-	-	30,200	-	-	6,800	-	-	-	6,800	-
40	Fleet Replacement- Tilt Deck Trailer (V9082)	17,000	17,000	-	-	-	-	-	-	-	-	10,340	-	-	6,660	-	-	-	6,660	-
41	Fleet Replacement- Ford Ranger (V9416)	37,000	-	37,000	-	-	-	-	-	-	-	24,960	-	-	12,040	-	-	-	-	12,040
42	Fleet Replacement - 628D Mower (V9084)	31,000	-	31,000	-	-	-	-	-	-	-	31,000	-	-	-	-	-	-	-	-
43	Fleet Replacement - 2500 HD (V9422)	37,000	-	37,000	-	-	-	-	-	-	-	37,000	-	-	-	-	-	-	-	-
44	Fleet Replacement - Ranger 4x4 (V9421)	34,500	-	34,500	-	-	-	-	-	-	-	30,053	-	-	4,447	-	-	-	-	4,447
	Fleet Replacement - 1100 Tractor (V9085)	25,000	-	-	25,000	-	-	-	-	-	-	24,290	-	-	710	-	-	-	-	-
	Fleet Replacement - CF600 Internti (V9425)	80,000	-	-	80,000	-	-	-	-	-	-	80,000	-	-	-	-	-	-	-	-
	Fleet Replacement - 420E Backhoe (V9429)	80,000	-	-	80,000	-	-	-	-	-	-	80,000	-	-	-	-	-	-	-	-
	Fleet Replacement - Ford 4x4 (V9430)	34,500	-	-	34,500	-	-	-	-	-	-	25,890	-	-	8,610	-	-	-	-	-
	Fleet Replacement - DD 14S Roller (V9419)	50,000	-	-	-	50,000	-	-	-	-	-	29,036	-	-	20,964	-	-	-	-	-
	Fleet Replacement - Freightliner (V9426)	215,000	-	-	-	215,000	-	-	-	-	-	59,525	-	-	155,475	-	-	-	-	-
	Fleet Replacement - G3 Pontiac (V9435)	21,000	-	-	-	21,000	-	-	-	-	-	18,260	-	-	2,740	-	-	-	-	-
	Fleet Replacement - F350 (V9086)	36,000	-	-	-	-	36,000	-	-	-	-	36,000	-	-	-	-	-	-	-	-
	Fleet Replacement - Escape (V9433)	36,000	-	-	-	-	36,000	-	-	-	-	36,000	-	-	-	-	-	-	-	-
	Fleet Replacement - Ford Escape (V9434)	26,000	-	-	-	-	26,000	-	-	-	-	25,770	-	-	230	-	-	-	-	-
		908,000	165,000	139,500	219,500	286,000	98,000	-	-	-	-	669,099	-	-	238,901	-	-	-	33,685	16,487
Total Transportation and Transit		\$ 31,827,661	\$ 5,994,235	\$ 5,512,500	\$ 5,916,500	\$ 8,986,000	\$ 4,198,000	\$ -	\$ -	\$ -	\$ 9,455,000	\$ 774,099	\$ 9,990,030	\$ 647,969	\$ 9,740,137	\$ -	\$ 1,400,000	\$ 1,035,000	\$ 1,199,771	\$ 1,799,102
Economic and Community Development																				
45	Community Wayfinding Project	1,175,000	175,000	175,000	250,000	250,000	-	-	-	-	-	-	-	-	850,000	-	-	-	175,000	175,000
46	Entrance Sign	100,000	49,875	-	-	-	-	49,875	-	-	-	-	-	-	-	49,875	-	-	-	-
47	Adventure Center - Garbage Bin Enclosure	15,000	15,000	-	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	15,000	-
48	Adventure Center- Exterior wood Staining	40,000	-	40,000	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	40,000
	Arts Council Building Roof Replacement	43,000	-	-	-	43,000	-	-	-	-	-	-	-	-	43,000	-	-	-	-	43,000
		1,373,000	239,875	215,000	250,000	250,000	-	49,875	-	-	-	-	-	-	905,000	49,875	-	-	190,000	215,000
Total Economic and Community Development		\$ 1,373,000	\$ 239,875	\$ 215,000	\$ 250,000	\$ 293,000	\$ -	\$ 49,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 948,000	\$ 49,875	\$ -	\$ -	\$ 190,000	\$ 215,000
Recreation, Parks and Culture																				
Recreation Facilities & Equipment																				
49	BP Arena Ice Resurfacer Replacement (8253) (CF)	175,000	175,000	-	-	-	-	-	-	-	-	154,650	-	-	20,350	-	-	-	20,350	-
50	BP Arena back up generator replacement	115,000	115,000	-	-	-	-	-	-	-	-	-	-	-	115,000	-	-	-	115,000	-
51	BP- Arena motor control center upgrade- Arena Slab (CF)	75,000	75,000	-	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-
52	Fleet Replacement- Brennan Park Ford Freestar Van (F9083)	60,000	60,000	-	-	-	-	-	-	-	-	20,175	-	-	39,825	-	-	-	39,825	-
53	Senior center security gates	25,000	25,000	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	25,000	-
54	BP- Floor Machine	17,000	17,000	-	-	-	-	-	-	-	-	-	-	-	17,000	-	-	-	17,000	-
55	BP Arena- New strip drain	16,500	16,500	-	-	-	-	-	-	-	-	-	-	-	16,500	-	-	-	16,500	-
56	Replace Infield Groomer	16,500	16,500	-	-	-	-	-	-	-	-	-	-	-	16,500	-	-	-	16,500	-
57	Replace Greenhouse	100,000	10,000	90,000	-	-	-	10,000	-	-	-	-	-	-	90,000	10,000	-	-	-	90,000
58	Roof Replacement- Brennen Park Pump House	5,000	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	5,000	-
59	BP- Arena Insulation	225,000	-	225,000	-	-	-	-	-	-	-	-	-	-	225,000	-	-	-	-	225,000
60	Baseball Field Backstop & Dugout Replacement	100,000	-	25,000	25,000	25,000	25,000	-	-	-	-	-	-	-	100,000	-	-	-	-	25,000
	BP Community Centre Roof and HVAC Replacement	890,000	-	-	890,000	-	-	-	-	-	890,000	-	-	-	-	-	-	-	-	-
	BP Community Centre Electrical Transformer	100,000	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	BP Arena Compressor and Motor	350,000	-	-	-	350,000	-	-	-	-	350,000	-	-	-	-	-	-	-	-	-
		2,270,000	515,000	340,000	1,015,000	375,000	25,000	10,000	-	75,000	1,240,000	174,825	-	-	670,175	10,000	-	-	255,175	340,000
Total Recreation, Parks and Trails		\$ 2,542,500	\$ 707,500	\$ 420,000	\$ 1,015,000	\$ 375,000	\$ 25,000	\$ 70,000	\$ -	\$ 75,000	\$ 1,240,000	\$ 174,825	\$ -	\$ 112,711	\$ 769,964	\$ 70,000	\$ -	\$ -	\$ 309,119	\$ 385,845
Public Health - Cemetery																				
65	Cemetery Over-Excavation	65,000	-	65,000	-	-	-	-	-	-	-	-	-	-	65,000	-	-	-	-	65,000
Total Public Health - Cemetery		\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Total General Fund		\$ 45,730,661	\$ 11,658,139	\$ 8,362,000	\$ 8,416,500	\$ 10,540,500	\$ 4,280,000	\$ 129,875	\$ 330,000	\$ 3,182,029	\$ 14,325,000	\$ 1,809,655	\$ 10,000,030	\$ 760,680	\$ 12,619,870	\$ 129,875	\$ 2,225,000	\$ 2,390,000	\$ 2,060,689	\$ 2,577,917

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NEWPORT BEACH																				
		Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other	Developer Contribution	Fund From Revenue	2017 Surplus Draw	New Borrowing 2017	New Borrowing 2018	2017 Fund From Operating	From Operating
Roads																				
66	SODC- DCC- R20- Peninsula Main Road- Arterial Standard	8,200,000	2,634,439	2,730,000	1,365,000	1,365,000	-	-	-	4,408,231	-	-	3,686,208	-	-	-	1,434,715	1,486,758	-	-
67	SODC- DCC- D15- Peninsula Shared Storm Water Mains	481,000	481,000	-	-	-	-	-	-	-	-	-	476,190	4,810	-	-	-	-	4,810	-
68	SODC- DCC- D13- Peninsula Treatment Wetland at Mamquam Blind Channel	260,000	260,000	-	-	-	-	-	-	-	-	-	257,400	2,600	-	-	-	-	2,600	-
69	SODC- DCC- D14- Peninsula Treatment Wetland at Road 'O'	260,000	260,000	-	-	-	-	-	-	-	-	-	257,400	2,600	-	-	-	-	2,600	-
	SODC- DCC- R18- East Downtown Connector (Future Project)	3,750,000	-	-	375,000	3,375,000	-	-	-	-	1,838,025	-	-	1,707,750	204,225	-	-	-	-	-
		12,951,000	3,635,439	2,730,000	1,740,000	4,740,000	-	-	-	-	6,246,256	-	-	6,384,948	214,235	-	1,434,715	1,486,758	10,010	-
Parks																				
70	SODC- DCC- P17- Oceanfront Boardwalk A & B	1,220,538	-	1,220,538	-	-	-	-	-	-	-	-	560,031	660,507	-	-	-	-	-	660,507
		1,220,538	-	1,220,538	-	-	-	-	-	-	-	-	560,031	660,507	-	-	-	-	-	660,507
Total General Fund		14,171,538	3,635,439	3,950,538	1,740,000	4,740,000	-	-	-	-	6,246,256	-	-	6,944,979	874,742	-	1,434,715	1,486,758	10,010	660,507

Target for Tax Use	1,756,895
(Under)/Exceeded before SODC	303,794
(Under)/Exceeded with SODC	313,804
Prior year tax use	1,506,895

2,060,689
2,070,699