

**DISTRICT OF SQUAMISH  
2017-2021 DRAFT FINANCIAL PLAN  
CAPITAL PLAN - GENERAL FUND**

Projects carrying forward from 2016							Summary Of Funding Over The Five Year Plan								Key 2017/2018 Funding Sources					
Ref	Project	Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2017 Surplus Draw	New Borrowing 2017	New Borrowing 2018	2017 Fund From Operating	2018 Fund From Operating
<b>General Government</b>																				
<b>Real Estate</b>																				
1	Forestry Building- New Roof	775,000		775,000				-	-	-	775,000	-	-	-	-			775,000		
<b>Corporate All</b>																				
	Fleet Replacement - Prius (V9428)	28,000				28,000		-	-	-	-	28,000	-	-	-					
		<b>803,000</b>		<b>775,000</b>		<b>28,000</b>					<b>775,000</b>	<b>28,000</b>						<b>775,000</b>		
<b>Information Technology</b>																				
2	Technology Transformation - Municipal ERP System	2,975,000	1,320,000	580,000	460,000			-	-	995,000	1,365,000	-	-	-	-		325,000	580,000		
3	Annual Workstation Upgrades	200,000	30,000	30,000	30,000	30,000	30,000	-	-	-	-	-	-	-	150,000				30,000	30,000
4	Large Format Printer/Scanner Replacement	19,000	19,000					-	-	-	-	-	-	-	19,000				19,000	
5	Webcam Upgrades	8,000	8,000					-	-	-	-	-	-	-	8,000				8,000	
	Radio Tower Replacement	150,000			150,000			-	-	-	-	-	-	-	150,000					
		<b>3,352,000</b>	<b>1,377,000</b>	<b>610,000</b>	<b>640,000</b>	<b>30,000</b>	<b>30,000</b>			<b>995,000</b>	<b>1,365,000</b>				<b>327,000</b>		<b>325,000</b>	<b>580,000</b>	<b>57,000</b>	<b>30,000</b>
<b>Library</b>																				
6	Space Improvements to Public Area of Library	25,000	25,000					-	-	-	-	-	-	-	25,000				25,000	
	Library Roof and HVAC Replacement	550,000				550,000		-	-	-	550,000	-	-	-	-					
	Replacement of Public Internet Computers	20,000				20,000		-	-	-	-	-	-	-	20,000					
		<b>595,000</b>	<b>25,000</b>			<b>570,000</b>					<b>550,000</b>				<b>45,000</b>				<b>25,000</b>	
<b>Total General Government</b>																				
		<b>\$ 4,750,000</b>	<b>\$ 1,402,000</b>	<b>\$ 1,385,000</b>	<b>\$ 640,000</b>	<b>\$ 628,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 995,000</b>	<b>\$ 2,690,000</b>	<b>\$ 28,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 372,000</b>	<b>\$ -</b>	<b>\$ 325,000</b>	<b>\$ 1,355,000</b>	<b>\$ 82,000</b>	<b>\$ 30,000</b>
<b>Protective Services</b>																				
<b>Police Services Facilities</b>																				
7	RCMP - Exterior Camera System Upgrade (CF)	17,500	17,500					10,000	-	-	-	-	-	-	7,500	10,000			7,500	
	RCMP HVAC Replacement	125,000			50,000	75,000		-	-	-	-	-	-	-	125,000					
	RCMP Backup Generator	100,000				100,000		-	-	-	-	-	-	-	100,000					
		<b>242,500</b>	<b>17,500</b>		<b>50,000</b>	<b>175,000</b>		<b>10,000</b>							<b>232,500</b>	<b>10,000</b>			<b>7,500</b>	
<b>Fire Services Operations and Facilities</b>																				
8	Tantalus Firehall Seismic Upgrade (CF)	2,000,000	1,791,136					-	-	1,791,136	-	-	-	-	-					
9	Aerial Apparatus Scheduled Replacement	1,200,000	500,000	700,000				-	-	-	500,000	645,804	-	-	54,196		500,000			54,196
10	Fire Department Self Contained Breathing Apparatus (SCBA) Scheduled Replacement	330,000	330,000					-	330,000	-	-	-	-	-	-					
11	Firehall Valleycliffe- Final Seismic upgrades to Hose Tower (CF)	325,000	320,893					-	-	320,893	-	-	-	-	-					
12	Tantalus Firehall Roof- Apparatus Bay	160,000	160,000					-	-	-	-	-	-	-	160,000				160,000	
13	Tantalus Firehall Overhead Door Replacement	60,000						-	-	-	-	-	-	-	60,000				60,000	
14	Fire Training Centre Search Buidling	30,000	15,000	15,000				-	-	-	-	-	10,000	-	20,000				10,000	10,000
15	Fire Department Pick up (7022) Replacement	34,500		34,500				-	-	-	-	30,726	-	-	3,774					3,774
16	Fire Department Auto Extrication Equipment	92,000		15,000	45,000	32,000		-	-	-	-	-	-	-	92,000					15,000
	Tantalus Firehall Office Roof Replacement	440,000			440,000			-	-	-	440,000	-	-	-	-					
	Tantalus Firehall Windows and Doors	60,000			60,000			-	-	-	-	-	-	-	60,000					
	Fleet replacement - Chev Silv (Chief 1)	27,000				27,000		-	-	-	-	27,000	-	-	-					
		<b>4,758,500</b>	<b>3,177,029</b>	<b>764,500</b>	<b>545,000</b>	<b>32,000</b>	<b>27,000</b>		<b>330,000</b>	<b>2,112,029</b>	<b>940,000</b>	<b>703,530</b>	<b>10,000</b>		<b>449,970</b>		<b>500,000</b>		<b>230,000</b>	<b>82,970</b>
<b>Bylaw Enforcement &amp; Facilities</b>																				
17	Fleet replacement- Animal Control Van (F9211)	60,000	60,000					-	-	-	-	37,701	-	-	22,299					22,299
	Fleet replacement- Smart Car (V9427)	17,000				17,000		-	-	-	-	17,000	-	-	-					
		<b>77,000</b>	<b>60,000</b>			<b>17,000</b>						<b>54,701</b>			<b>22,299</b>				<b>22,299</b>	
<b>Emergency Management</b>																				
18	Fleet replacement - Incident Command Van	40,000	40,000					-	-	-	-	40,000	-	-	-					
	Fleet replacement - F150 (Sep 10)	34,500				34,500		-	-	-	-	34,500	-	-	-					
		<b>40,000</b>	<b>40,000</b>			<b>34,500</b>						<b>74,500</b>								
<b>Total Protective Services</b>																				
		<b>\$ 5,152,500</b>	<b>\$ 3,294,529</b>	<b>\$ 764,500</b>	<b>\$ 595,000</b>	<b>\$ 258,500</b>	<b>\$ 27,000</b>	<b>\$ 10,000</b>	<b>\$ 330,000</b>	<b>\$ 2,112,029</b>	<b>\$ 940,000</b>	<b>\$ 832,731</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 704,769</b>	<b>\$ 10,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 259,799</b>	<b>\$ 82,970</b>
<b>Transportation and Transit</b>																				
<b>Flood Protection</b>																				
19	Dike Upgrades	10,750,000	2,350,000	2,100,000	2,100,000	2,100,000	2,100,000	-	-	-	3,750,000	-	7,000,000	-	-		950,000	700,000		
		<b>10,750,000</b>	<b>2,350,000</b>	<b>2,100,000</b>	<b>2,100,000</b>	<b>2,100,000</b>	<b>2,100,000</b>				<b>3,750,000</b>		<b>7,000,000</b>				<b>950,000</b>	<b>700,000</b>		
<b>Roads and Paving</b>																				
20	DCC- R4- Pioneer Way Extension	1,172,856	1,172,856					-	-	-	-	-	628,651	534,119	10,086				10,086	
21	Annual Road Reconstruction	4,800,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-	4,800,000				800,000	1,000,000
22	Cleveland-Victoria To Main Streetscape upgrades	1,019,372	450,000					-	-	-	450,000	-	-	-	-		450,000			
23	CN Rail Crossing Safety Improvements	1,000,000	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-	870,000	-	130,000				26,000	26,000
24	Aristotle Drive- Streetlight Wiring & Paving	100,000	100,000					-	-	-	-	-	-	-	100,000				100,000	
25	Streetlight Replacement/ Rehabilitation Program	75,000	25,000	25,000	25,000			-	-	-	-	-	-	-	75,000				25,000	25,000
26	DCC- R15- Garibaldi/Tantalus Signal	250,000		25,000	225,000			-	-	-	-	-	-	113,850	136,150					13,615
	Brennan Park Paving (Future Project)	1,000,000			500,000	500,000		-	-	-	-	-	-	-	1,000,000					
		<b>9,417,228</b>	<b>2,747,856</b>	<b>1,250,000</b>	<b>1,950,000</b>	<b>1,700,000</b>	<b>1,200,000</b>				<b>450,000</b>		<b>1,498,651</b>	<b>647,969</b>	<b>6,251,236</b>		<b>450,000</b>		<b>961,086</b>	<b>1,064,615</b>
<b>Alternative Transportation &amp; Transit</b>																				
27	Active Transportation Improvements	4,151,054	700,000	700,000	700,000	700,000	700,000	-	-	-	-	-	900,000	-	2,600,000				200,000	400,000
28	Bus Shelter Site Preparation	48,000	48,000					-	-	-	-	-	-	-	48,000				48,000	
29	Tantalus Road Bike Lane	26,379	26,379					-	-	-	-	-	26,379	-	-					
30	Airport Runway Rehabilitation	720,000		720,000				-	-	-	-	105,000	540,000	-	75,000					75,000
		<b>4,945,433</b>	<b>774,379</b>	<b>1,420,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>					<b>105,000</b>	<b>1,466,379</b>		<b>2,723,000</b>				<b>248,000</b>	<b>475,000</b>

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<b>Drainage</b>																				
31	Storm Sewer Condition Assessment/Flushing	400,000	-	100,000	100,000	100,000	100,000	-	-	-	-	-	-	-	400,000					100,000
32	3rd Avenue Pond Remediation	360,000	-	360,000				-	-	-	335,000	-	25,000	-	-			335,000		
		760,000	-	460,000	100,000	100,000	100,000	-	-	-	335,000	-	25,000	-	400,000	-	-	335,000	-	100,000
<b>Public Works Facilities</b>																				
33	Operations Offices New Flooring	30,000	30,000					-	-	-	-	-	-	-	30,000				30,000	
34	Operations office- New HVAC & Roof	116,000		116,000				-	-	-	-	-	-	-	116,000					116,000
	Operations Works Yard - New Metal Roof	320,000			320,000			-	-	-	320,000	-	-	-	-					
		466,000	30,000	116,000	320,000	-	-	-	-	-	320,000	-	-	-	146,000	-	-	-	30,000	116,000
<b>Transportation and Transit</b>																				
<b>Fleet and Equipment</b>																				
35	Fleet Replacement- Chevrolet 1500 (F9414)	37,000	37,000					-	-	-	-	31,975	-	-	5,025				5,025	
36	Fleet Replacement- F150 (V9080)	37,000	37,000					-	-	-	-	31,170	-	-	5,830				5,830	
37	Fleet Replacement- F150 (V9417)	37,000	37,000					-	-	-	-	27,630	-	-	9,370				9,370	
38	Fleet Replacement- F250 (V9081)	37,000	37,000					-	-	-	-	30,200	-	-	6,800				6,800	
39	Fleet Replacement- Tilt Deck Trailer (V9082)	17,000	17,000					-	-	-	-	10,340	-	-	6,660				6,660	
40	Fleet Replacement- Ford Ranger (V9416)	37,000		37,000				-	-	-	-	24,960	-	-	12,040					12,040
41	Fleet Replacement - 628D Mower (V9084)	31,000		31,000				-	-	-	-	31,000	-	-	-					
42	Fleet Replacement - 2500 HD (V9422)	37,000		37,000				-	-	-	-	37,000	-	-	-					
43	Fleet Replacement - Ranger 4x4 (V9421)	34,500		34,500				-	-	-	-	30,053	-	-	4,447					4,447
	Fleet Replacement - 1100 Tractor (V9085)	25,000			25,000			-	-	-	-	24,290	-	-	710					
	Fleet Replacement - CF600 Internti (V9425)	80,000			80,000			-	-	-	-	80,000	-	-	-					
	Fleet Replacement - 420E Backhoe (V9429)	80,000			80,000			-	-	-	-	80,000	-	-	-					
	Fleet Replacement - Ford 4x4 (V9430)	34,500			34,500			-	-	-	-	25,890	-	-	8,610					
	Fleet Replacement - DD 14S Roller (V9419)	50,000				50,000		-	-	-	-	29,036	-	-	20,964					
	Fleet Replacement - Freightliner (V9426)	215,000				215,000		-	-	-	-	59,525	-	-	155,475					
	Fleet Replacement - G3 Pontiac (V9435)	21,000				21,000		-	-	-	-	18,260	-	-	2,740					
	Fleet Replacement - F350 (V9086)	36,000				36,000		-	-	-	-	36,000	-	-	-					
	Fleet Replacement - Escape (V9433)	36,000				36,000		-	-	-	-	36,000	-	-	-					
	Fleet Replacement - Ford Escape (V9434)	26,000				26,000		-	-	-	-	25,770	-	-	230					
		908,000	165,000	139,500	219,500	286,000	98,000	-	-	-	-	669,099	-	-	238,901	-	-	-	33,685	16,487
<b>Total Transportation and Transit</b>		\$ 27,246,661	\$ 6,067,235	\$ 5,485,500	\$ 5,389,500	\$ 4,886,000	\$ 4,198,000	\$ -	\$ -	\$ -	\$ 4,855,000	\$ 774,099	\$ 9,990,030	\$ 647,969	\$ 9,759,137	\$ -	\$ 1,400,000	\$ 1,035,000	\$ 1,272,771	\$ 1,772,102
<b>Economic and Community Development</b>																				
44	Community Wayfinding Project	1,175,000	175,000	175,000	250,000	250,000	-	-	-	-	-	-	-	-	850,000				175,000	175,000
45	Entrance Sign	100,000	49,875					49,875	-	-	-	-	-	-	-	49,875				
46	Adventure Center- Exterior wood Staining	40,000		40,000				-	-	-	-	-	-	-	40,000					40,000
	Arts Council Building Roof Replacement	43,000				43,000		-	-	-	-	-	-	-	43,000					
		1,358,000	224,875	215,000	250,000	250,000	-	49,875	-	-	-	-	-	-	890,000	49,875	-	-	175,000	215,000
<b>Total Economic and Community Development</b>		\$ 1,358,000	\$ 224,875	\$ 215,000	\$ 250,000	\$ 293,000	\$ -	\$ 49,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 933,000	\$ 49,875	\$ -	\$ -	\$ 175,000	\$ 215,000
<b>Recreation, Parks and Culture</b>																				
<b>Recreation Facilities &amp; Equipment</b>																				
47	BP Arena Ice Resurfacers Replacement (8253)	175,000	175,000					-	-	-	-	154,650	-	-	20,350					20,350
48	BP Arena back up generator replacement	115,000	115,000					-	-	-	-	-	-	-	115,000					115,000
49	BP- Arena motor control center upgrade- Arena Slab	75,000	75,000					-	-	75,000	-	-	-	-	-					
50	Fleet Replacement- Brennan Park Ford Freestar Van (F9083)	60,000	60,000					-	-	-	-	20,175	-	-	39,825					39,825
51	Senior center security gates	25,000	25,000					-	-	-	-	-	-	-	25,000					25,000
52	BP- Floor Machine	17,000	17,000					-	-	-	-	-	-	-	17,000					17,000
53	BP Arena- New strip drain	16,500	16,500					-	-	-	-	-	-	-	16,500					16,500
54	Replace Infield Groomer	16,500	16,500					-	-	-	-	-	-	-	16,500					16,500
55	Replace Greenhouse	100,000	10,000	90,000				10,000	-	-	-	-	-	-	90,000	10,000				90,000
56	Roof Replacement- Brennan Park Pump House	5,000	5,000					-	-	-	-	-	-	-	5,000					5,000
57	BP- Arena Insulation	225,000	-	225,000				-	-	-	-	-	-	-	225,000					225,000
58	Baseball Field Backstop & Dugout Replacement	100,000	-	25,000	25,000	25,000	25,000	-	-	-	-	-	-	-	100,000					25,000
	BP Community Centre Roof and HVAC Replacement	890,000			890,000			-	-	-	890,000	-	-	-	-					
	BP Community Centre Electrical Transformer	100,000			100,000			-	-	-	-	-	-	-	-					
	BP Arena Compressor and Motor	350,000				350,000		-	-	-	350,000	-	-	-	-					
		2,270,000	515,000	340,000	1,015,000	375,000	25,000	10,000	-	75,000	1,240,000	174,825	-	-	670,175	10,000	-	-	255,175	340,000
<b>Recreation, Parks and Culture (continued)</b>																				
<b>Parks, Trails and Park Facilities</b>																				
59	Dentville Community Park	172,500	172,500					-	-	-	-	60,000	-	78,556	33,944					33,944
60	Brennen Park Electrical Shed repairs	15,000	10,000	5,000				-	-	-	-	-	-	-	15,000				10,000	5,000
61	Replacement of Parks Fertilizer Spreader	10,000	10,000					-	-	-	-	-	-	-	10,000					10,000
62	Tourism Access/ trailhead Improvements	75,000	-	75,000				-	-	-	-	-	-	34,155	40,845					40,845
		272,500	192,500	80,000	-	-	-	-	-	-	-	60,000	-	112,711	99,789	-	-	-	53,944	45,845
<b>Total Recreation, Parks and Trails</b>		\$ 2,542,500	\$ 707,500	\$ 420,000	\$ 1,015,000	\$ 375,000	\$ 25,000	\$ 10,000	\$ -	\$ 75,000	\$ 1,240,000	\$ 234,825	\$ -	\$ 112,711	\$ 769,964	\$ 10,000	\$ -	\$ -	\$ 309,119	\$ 385,845
<b>Public Health - Cemetery</b>																				
63	Cemetery Over-Excavation	65,000	65,000					-	-	-	-	-	-	-	65,000					65,000
<b>Total Public Health - Cemetery</b>		\$ 65,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>Total General Fund</b>		\$ 41,114,661	\$ 11,761,139	\$ 8,270,000	\$ 7,889,500	\$ 6,440,500	\$ 4,280,000	\$ 69,875	\$ 330,000	\$ 3,182,029	\$ 9,725,000	\$ 1,869,655	\$ 10,000,030	\$ 760,680	\$ 12,603,870	\$ 69,875	\$ 2,225,000	\$ 2,390,000	\$ 2,163,689	\$ 2,485,917

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<b>NEWPORT BEACH</b>																				
		Total Cost	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other	Developer Contribution	Fund From Revenue	2017 Surplus Draw	New Borrowing 2017	New Borrowing 2018	2017 Fund From Operating	2018 Fund From Operating
<b>Roads</b>																				
64	SODC- DCC- R20- Peninsula Main Road- Arterial Standard	8,200,000	2,634,439	2,730,000	1,365,000	1,365,000	-	-	-	4,408,231	-	-	3,686,208	-	-	-	1,434,715	1,486,758	-	-
65	SODC- DCC- D15- Peninsula Shared Storm Water Mains	481,000	481,000	-	-	-	-	-	-	-	-	-	476,190	4,810	-	-	-	-	4,810	-
66	SODC- DCC- D13- Peninsula Treatment Wetland at Mamquam Blind Channel	260,000	260,000	-	-	-	-	-	-	-	-	-	257,400	2,600	-	-	-	-	2,600	-
67	SODC- DCC- D14- Peninsula Treatment Wetland at Road 'O'	260,000	260,000	-	-	-	-	-	-	-	-	-	257,400	2,600	-	-	-	-	2,600	-
	SODC- DCC- R18- East Downtown Connector (Future Project)	3,750,000	-	-	375,000	3,375,000	-	-	-	1,838,025	-	-	1,707,750	204,225	-	-	-	-	-	-
		<b>12,951,000</b>	<b>3,635,439</b>	<b>2,730,000</b>	<b>1,740,000</b>	<b>4,740,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,246,256</b>	<b>-</b>	<b>-</b>	<b>6,384,948</b>	<b>214,235</b>	<b>-</b>	<b>-</b>	<b>1,434,715</b>	<b>1,486,758</b>	<b>10,010</b>	<b>-</b>
<b>Parks</b>																				
68	SODC- DCC- P17- Oceanfront Boardwalk A & B	1,220,538	-	1,220,538	-	-	-	-	-	-	-	-	560,031	660,507	-	-	-	-	-	660,507
		<b>1,220,538</b>	<b>-</b>	<b>1,220,538</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>560,031</b>	<b>660,507</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>660,507</b>
<b>Total General Fund</b>		<b>\$ 14,171,538.00</b>	<b>\$ 3,635,439</b>	<b>\$ 3,950,538</b>	<b>\$ 1,740,000</b>	<b>\$ 4,740,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,246,256</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,944,979</b>	<b>\$ 874,742</b>	<b>\$ -</b>	<b>\$ 1,434,715</b>	<b>\$ 1,486,758</b>	<b>\$ 10,010</b>	<b>\$ 660,507</b>

Target for Tax Use	1,756,895	
(Under)/Exceeded before SODC	406,794	2,163,689
(Under)/Exceeded with SODC	416,804	2,173,699
Prior year tax use	1,506,895	