DISTRICT OF SQUAMISH 2018-2022 FINANCIAL PLAN SERVICE LEVEL CHANGES - GENERAL FUND

017 Tax base \$ 26,032,6

Ref DEPT	Presentation Name	EXPENSES	FTE \$	FTE	TOTAL	Other Funding	Net Effect on Taxation	NOTES	RUNNING TOTAL	% of 2017 Taxation Revenue	Cummulative %	
1 Fire Services	Additional Captain for two shift system (Business Case)	\$ 2,500 \$	82,014	1.00 \$	84,514	\$ 21,333	63,181	May 1st start date (changed from April 1st)	\$ 63,181	0.24%		
2 Operations	Danger Tree Removal	10,000			10,000	-	10,000		73,181	0.04%		
3 Operations	Electrical Arc Flash Assessments (2)	8,000			8,000	-	8,000		81,181	0.03%		
4 Operations	Regulatory, Bylaw and Wayfinding Signage Increase	10,000	22,958	0.30	32,958	-	32,958		114,139	0.13%		
5 Operations	Winter Safe Routes to School Snow & Ice Control	2,000	11,367	0.15	13,367	-	13,367		127,506	0.05%		
6 Facilities	Janitorial Municipal Hall - additional hours	-	6,328	0.10	6,328	-	6,328		133,834	0.02%		
7 Engineering	BC Transit Service Expansions	191,104			191,104	27,436	163,668		297,502	0.63%		
8 CAO	Truth And Reconciliation	3,000			3,000	-	3,000		300,502	0.01%		
9 Engineering	Carbon Neutral Contract Services	10,000			10,000	10,000	-	Funded by Climate Action Revenue	300,502	0.00%		
10 Engineering	Purchasing Local Community Carbon Credits	50,769			50,769	50,769	-	Funded by Carbon Neutral Reserve	300,502	0.00%		
11 Recreation	Ice Skate Rentals	7,000	1,952		8,952	14,000	(5,048)		295,454	-0.02%		
12 Finance	Increase in Casual coverage for Cashier, A/P, A/R and Payroll	-	6,728	0.11	6,728	-	6,728		302,182	0.03%		
13 IT	SharePoint Consulting and Support	20,000			20,000	-	20,000		322,182	0.08%		
14 Leg & Admin	Executive Assistant - Vacation Coverage	- -	5,105	0.08	5,105	-	5,105		327,287	0.02%		
15 Ec Dev	Economic Development Services Enhancement	25,000			25,000	-	25,000		352,287	0.10%		
16 Finance	Procurement Review and Centralized Purchasing (Business Case)	25,000	23,633	1.00	48,633	-	48,633		400,919	0.19%		
17 CAO	Strategic Plan Support	20,000	,		20,000	-	20,000		420,919	0.08%		
18 Communication		2,950			2,950	-	2,950		423,869	0.01%		
19 Operations	Activity Hub and Bus Stop Sanitation Improvements	9,600	46,873	0.70	56,473	-	56,473		480,342	0.22%		
20 CP&I	Affordable Housing Program Coordination	3,500	67,332	1.00	70,832	_	70,832		551,174	0.27%		
21 Operations	Bear Attractant and Vegetation Management	2,500	8,228	0.12	10,728	_	10,728		561,902	0.04%		
22 Engineering	Part-Time Environmental Technician	1,500	29,209	0.60	30,709	30,709	-		561,902	0.00%		
23 Operations	Soccer Fields on Hendrickson Field	4,700			4,700	-	4,700		566,602	0.02%	2.18%	
OTHER BOARD AND A	GENCY REQUESTS											
24 RCMP	1 Extra Police Officer (Business Case)	118,295			118,295	70,000	48,295	July 1st start date and \$70k funded by PS Provision	614,897	0.19%		
25 Library	Library Audit	10,000			10,000		10,000		614,897	0.04%		
26 Library	Increase to library open hours	6,760	10,554	0.19	17,314	-	17,314		632,211	0.07%		
27 Library	Increase to Senior Library Assistant - Cataloguer hours	-	10,627	0.14	10,627	-	10,627		642,838	0.04%	0.29%	
ONG TERM FINANCIA	L PLAN CONSIDERATION											
CAPITAL	Capital Works Reserve Fund Contribution	260,327			260,327	<u>-</u> _	260,327	No increase needed in 2018	826,929	1.00%	0.00%	
				5.48 \$	867,086	\$ 224,247	\$ 642,838	\$	-	2.47%	2.47%	

DISTRICT OF SQUAMISH 2018-2022 FINANCIAL PLAN SPECIAL PROJECTS - GENERAL FUND

D17 Tax base \$ 2

					Other Funding					EFFECT ON	TAXATION
Ref	Dept	SPECIAL PROJECTS	Total Cost	Utility Fees	Acc. Surplus	Other	Net Effect on Taxation	FTE	NOTES	Running Total	% on 2017 Tax
CARRY-FO	-			,			Tunusion .				
1	Engineering	Safe Routes to School (CFWD 2016 - In Progress)	\$ 16,000		\$ 16,000		\$ -				
2	Engineering	Integrated Stormwater Management Plans	160,000			160,000	-				
3	Engineering	Squamish River Floodplain Quantitative Risk Assessment	130,000			130,000	-				
4	Econ. Devel.	Economic Development Contract Services	45,000		45,000		-				
5	Engineering	Greening Subdivision Bylaw	20,000		20,000		-				
6	Econ. Devel.	LNG Tax Agreement	32,800			32,800	-				
7	Engineering	Riparian Classification of Ditches	9,300		9,300		-				
8	Planning	Zoning Bylaw Rewrite - Green Building Program	46,412		46,412		-				
9	Real Estate	Boundary Extension Project	40,000		40,000		-				
10	Finance	Financial System Improvement	5,000		5,000		-				
11	CAO	First Nations Reconciliation Training	9,000		9,000		-				
12	Real Estate	Sponsored Crown Grant Survey (CFWD 2015)	26,000		26,000		-				
13	CAO	Youth Project (Canada 150 Grant)	1,500		1,500		-				
14	Fire Services	Community Wildfire Protection Plan	10,000		10,000		-				
15	Recreation	Recreation Services Volunteer Program Development	10,000		10,000		-				
16	Film & Events	Sponsorship and Community Partnership Policy	10,000		10,000		-				
17	Engineering	Squamish Estuary Management Plan Update	18,000		18,000		-				
NEW INITI	ATIVES										
18	Real Estate	Airport Runway pre-project engineering	5,000			5,000	-			\$ -	0.00%
19	Emer. Mgmt	DOS and SN Mass Care Planning & Training Program	25,000			25,000	-			-	0.00%
20	Emer. Mgmt	2018 Sea to Sky Corridor Multi-Modal Evacuation Transportation Plan (Business Case)	100,000		15,000	85,000	-			-	0.00%
21	Econ. Devel.	PRBC - RURAL DEVELOPMENT	141,500			116,500	25,000			25,000	0.10%
22	Engineering	Downtown Entrance Study (CFWD-WIP)	100,000		38,615	22,770	38,615			63,615	0.15%
23	Engineering	Parking Strategy Implementation	50,000		25,000		25,000			88,615	0.10%
24	Real Estate	Property Acquisition/Disposition Program	1,950				1,950	1.0		90,565	0.01%
25	Parks	-Cemetery Master Plan	40,000				40,000		Delayed to 2019	90,565	0.15%
26	Operations	Dike Vegetation Management	35,000			440.453	35,000	4.0		125,565	0.13%
27	Planning	Planning Personnel	100,385			119,453	(19,068)	1.0		106,497	-0.07% 0.05%
28 29	Facilities	Adventure Centre Washroom Counter	14,000 7,500				14,000 7,500			120,497 127,997	0.03%
30	Facilities Facilities	Arts Council Building Repairs Library - New Carpet	12,000				12,000			139,997	0.05%
31	Facilities	RCMP Exterior Wall Repairs	5,000				5,000			144,997	0.03%
32	Facilities	BP emergency exit stair repairs	20,000				20,000			164,997	0.02%
33	Recreation	BP Planning - Community Engagement	50,000				50,000			214,997	0.19%
34	Facilities	BP Recreation Centre Flooring Repairs	31,000				31,000			245,997	0.12%
35	Engineering	Asset Management Plan Update	75,000				75,000			320,997	0.29%
36	Facilities	BP Rec Centre Exterior Painting	40,000				40,000			360,997	0.15%
37	IT	New Public Wi-Fi Service for Brennan Park	8,000				8,000			368,997	0.03%
38	Facilities	Dog pound - exterior repairs and painting	15,000				15,000			383,997	0.06%
39	Parks	Bear Proof Garbage Bins	22,800				22,800			406,797	0.09%
NEW	Facilities	Arena Repairs - Worksafe BC	15,000				15,000		NEW - Jan 8/18	421,797	0.06%
NEW	Film & Events	Public Art Reserve - Increase to 1% of 2018 Capital Growth	12,000				12,000		NEW - Jan 8/18	433,797	0.05%
NEW	Film & Events	Arts Council Partnership	45,000				45,000		NEW - Jan 8/18	478,797	0.17%
NEW	Planning	Agricultural Plan - Contingent to SLRD contribution	15,000				15,000		NEW - Jan 8/18	493,797	0.06%
NEW	Econ. Devel.	Smart Cities Challenge	50,000		50,000		-		NEW - Jan 8/18	493,797	0.00%
OTHER BO	ARD AND AGENCY										
40	Library	Expansion of work/study space for library patrons	12,000				12,000			505,797	0.05%
			1,597,147	-	394,827	696,523	505,797	2.0			1.94%

2018 FUNDING SOURCES

2017 Tax t \$ 26,032,690

EFFECT ON TAXATION

DISTRICT OF SQUAMISH 2018-2022 FINANCIAL PLAN CAPITAL PLAN - GENERAL FUND

								Accum Surplus					Fund From		Accumulated					% on	
Ref Division	Project Name	Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	or Provision	Borrowings	Reserve	Grants & Other	DCC	Taxation	Taxation	Surplus	Borrowings	Other	NOTES	Total 2	2017 Tax Cu	ummul. %
CARRY-FORWARD / IN PROGRESS	Advantus Contra androna bia analysis	45.000	45.000					45.000		_		-			45.000					0.000/	
1 General Government 2 Recreation, Parks and Trails	Adventure Centre garbage bin enclosure Off Leash Dog Park	15,000 17,500	15,000 17,500	-	_	_	_	15,000 17,500	-	-	-	-		1	15,000 17,500	-	-			0.00%	
3 General Government	Technology Transformation Program (Multi-year / Carry Forward)	2,975,000	950.000	595,000	_	_	_	17,500	1,545,000		_	-		_	17,500	950,000	_			0.00%	
4 Protective Services	Incident Command Van Replacement	40,000	40,000	333,000	_				1,545,000	40.000		_				330,000	40,000			0.00%	
5 Protective Services	Aerial apparatus scheduled replacement	1,200,000	1,200,000	-	-	-	-	-	500,000	700,000	-	-		-		500,000	700,000		1	0.00%	
6 Recreation, Parks and Trails	Tantalus Road Bike Lane	26,379	26,379		-	_	-	-	300,000	700,000	26,379	_		-	-	300,000	26,379		1	0.00%	
7 Recreation, Parks and Trails	Brennan Park arena back up generator replacement	115,000	115,000			-			115,000		20,373	-		_	-	115,000	20,379			0.00%	
8 Recreation, Parks and Trails	Brennan Park arena motor control centre upgrades (arena slab CFWD)	75,000	75,000	_	_	_	_	_	75,000		_	-		- <u>-</u>	_	75,000	_		_	0.00%	
9 Transportation and Transit	SODC - R-20 - Peninsula Main Road - Arterial Standard	8,200,000	2,900,000	250,000	1,650,000	600.000		_	2,515,137		_	2.884.863		_	_	1,486,758	1,413,242			0.00%	
5 Transportation and Transic	SOSC II 25 Termisala maii noda 7.rena standara	0,200,000	2,500,000	250,000	1,030,000	000,000			2,515,157			2,001,003				1,100,750	1,113,212			0.0070	
NEW INITIATIVES																					
10 Transportation and Transit	DCC - R-4 - Pioneer Way Extension	3,600,000	1,172,856	2,427,144				10,086		-	628,651	1,639,440	1,321,823	-	10,086	-	1,162,769		-	0.00%	
11 Economic and Community Development	Carbon Neutral Projects	100,000	20,000	20,000	20,000	20,000	20,000	-	-	100,000	-	-	-	_	-	_	20,000		_	0.00%	
12 Transportation and Transit	Flood Protection Upgrades	20,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	700,000	9,300,000	-	10,000,000	-	-	_	700,000	1,300,000	2,000,000		_	0.00%	
13 General Government	Affordable Rental Housing Construction (Business Case)	500,000	300,000	200,000	,,,	,,	,,		-	500,000	-,,,,,,,,	-	-	_		-	300,000		-	0.00%	
14 Economic and Community Development	Public Art Committee Major Project	75,000	75,000	-	-	-	-	-	-	75,000	-	-	-	-	-	-	75,000		-	0.00%	
15 Protective Services	Fire Department Chevy 1500 Supercab 4x4 (V7022)	52,037	52,037	-	-	-	-	-	-	52,037	-	-	-	_	-	-	52,037		-	0.00%	
16 Protective Services	Wildland Interface Sprinkler Trailer (Business Case)	90,000	90,000		-	-	-	-	-	90,000	-	-	-	-	-	-	90,000			0.00%	
17 Recreation, Parks and Trails	Stan Clarke Park Mural Rehab	15,000	15,000		-	-	-	-	-	15,000	-	-	=	-	-	-	15,000		-	0.00%	
18 Transportation and Transit	3rd Avenue Pond Remediation	700,000	600,000	100,000	-	-		-	575,000	-	25,000	-	100,000	_	_	575,000		2018 Increased by \$200k (BC Housing Project)	_	0.00%	
19 Transportation and Transit	Electrical Supervisor Vehicle	40,900	40,900	-	-	-	-	40,900	-	-	-	-	-	_	40,900	-	-	, , , , , , , , , , , , , , , , , , ,	_	0.00%	
20 Transportation and Transit	Fleet Replacement - 628D Mower (V9084)	32,000	32,000	-	-	-	-	-	-	32,000	-	-	-	_	-	_	32.000		_	0.00%	
21 General Government	Annual Workstation Upgrades	270,000	35,000	40,000	45,000	50,000	50,000	-	-		_	-	220,000	35,000	_	_	-		35.000	0.13%	
22 Transportation and Transit	Active Transportation Improvements	4,700,000	700,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-		4,600,000	-	100,000	100,000	_	_	600,000		135,000	0.38%	
23 Transportation and Transit	Annual Road Reconstruction (2017 Level)	4,500,000	900,000	900,000	900,000	900,000	900,000	-	-	-	-	-	4,500,000	900,000	_	_	-		1,035,000	3.46%	
24 Transportation and Transit	CN Rail Crossing Safety Improvements	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	_	_		4,350,000	-	650,000	130,000	_	_	870,000		1.165.000	0.50%	
25 Transportation and Transit	Storm Sewer Inventory Collection, Condition Assessment and Flushing	500,000	100,000	100,000	100,000	100,000	100,000	-	-		-	-	500,000	100,000	_	_	-		1,265,000	0.38%	
26 Recreation, Parks and Trails	Brennan Park Rec Centre Electrical Switch Gear Replacement	115,000	115,000	-	-	-	-	_	_		_	-	115,000	115,000	_	_	_		1,380,000	0.44%	
27 Recreation, Parks and Trails	Brennan Park arena accessibility improvements	10,000	10.000	_	_	_	_	_	_		_	_	10.000	10,000	_	_	_		1,390,000	0.04%	
28 Protective Services	Firehall Valleycliffe - final seismic upgrades to hose tower	410,000	370,000	-	_	-	-	-	370,000		-	-	-	- 10,000	_	370,000	_	Include #49 - Signage with borrowing and increased debt by \$146k	1.390.000	0.00%	
29 Protective Services	RCMP Boilers and Storage tanks replacement	100,000	7,500	92,500	_	_	_	_	-		_	_	100,000	7,500	_	-	_	microsco activity gradent and microsco destroy gradent	1,397,500	0.03%	5.37%
30 Recreation, Parks and Trails	Wheel Chair Lift - Recreation Van	36,250	35,000	32,300					_				35.000	35,000	_	_	_		_,	0.13%	5.5770
31 Protective Services	Bylaw Enforcement Vehicle Addition	41,370	41.370			_	_	41.370	_					- 33,000	41.370			Changed funding from Taxation Revenue to Acc. Surplus	1,432,500	0.00%	
32 Recreation, Parks and Trails	SODC - DCC P-17 - Oceanfront Boardwalk A & B	925,000	185,000	_	740,000			41,570			_	424.427	500,573	100,115	41,570		84,885	Changea funding from Taxation Revenue to Acc. Surplus	1,532,615	0.38%	
33 Transportation and Transit	SODC - DCC D-15 - Peninsula Shared Stormwater Mains	526,500	526,500		740,000			4,810	_		_	521,235	455	455	4,810	_	521,235		1,533,070	0.00%	5.89%
34 General Government	Fibre Conduit Installations (Business Case)	100,000	100.000	_	_	_	_	4,010	_		_	521,255	100.000	100.000	-,010	_	521,255		1,633,070	0.38%	3.0370
35 Transportation and Transit	Fleet Replacement - 2500 HD Super Cab (V9422) with F250 Crew Cab	49,900	49,900	-	-	-	_	1,603	-	48,297	-	-	-	100,000	1,603	_	48,297	Changed the Taxation funding to use Acc. Surplus (\$1.6k)	1,633,070	0.00%	
36 Transportation and Transit	DCC - R-15 - Garibaldi/Tantalus Signal	250,000		250,000								113,850	136,150	T			40,237	Delayed to 2019	1,633,070	0.00%	
37 Transportation and Transit	Fleet Replacement Ford Ranger (V9416) with F350 and Service Body	52,622	52,622		_	_	-	24,230		28,392		-	-		24,230		28 202	Changed \$24k from Taxation revenue funding to Acc. Surplus	1,633,070	0.00%	
38 Transportation and Transit	Transit Stop Infrastructure Improvements	375,000	75,000	75,000	75,000	75.000	75,000	2 1,250	_			_	375.000	75,000	24,230	-	20,392	Staff to come back with designs options to Council	1,033,070	0.00%	
39 Transportation and Transit	Annual Road Reconstruction - 2018 INCREASE	1,400,000	100,000	200,000	300.000	400,000	400,000	-	-	-			1,400,000	100.000	-	-	-	#23 - Annual Road Reconstruction Incremental Increase	1,708,070	0.29%	
40 Recreation, Parks and Trails	Baseball Dugout Replacement	42,000	14,000	14,000	14,000	400,000	400,000	-	-		-	-	42,000	14,000	-	-	-	#25 Annual hous reconstruction incremental increase	1,822,070	0.38%	
41 Transportation and Transit	Streetlight LED Conversion Program	54,000	27,000	14,000	14,000	-	-		-			_	27,000	27,000	=	=	-		1,822,070	0.05%	
42 Transportation and Transit 42 Transportation and Transit	Community Wayfinding Project	1,275,000	175,000	250,000	250,000	275,000	-	163,000	-	12,000			775,000	27,000	163,000	-	12 000	2018 use Acc. Surplus to fund and 2017 #48 - Entrance Sign funding	1,849,070	0.10%	
43 Protective Services	RCMP exterior camera upgrade	45,500	45,500	230,000	250,000	2/3,000	-	7.500	-	12,000	-		38.000	38,000	7,500	-	12,000	2010 use Acc. Surplus to luliu aliu 2017 #46 - Elitralice Sign funding	1,849,070	0.00%	
43 Protective Services 44 Transportation and Transit	University Bridge Repair	45,500 	45,500 75,000	-			-	7,500	-		_	-	75,000	75,000	7,500	-	-	Complete within #23-Annual Road Reconstruction Budget	1,887,070	0.15%	
44 Iransportation and Iransit 45 Recreation, Parks and Trails			150,000	-		-	-			57,277		68,310	-,				125,587	Complete within #25-Almuai Roau Reconstruction Budget	_,,,	0.00%	
46 Recreation, Parks and Trails	DCC P4 - Dentville community park Tourism access/Trailhead Improvements	150,000 100,000	50,000	50,000						57,277	-	45,540	24,413 54,460	24,413	-	-	22,770		1,911,483 1,938,713	0.09%	
·			25,000	50,000	-	-	-	-	-	-	-	45,540	25,000	27,230	-	-	22,770		1		
47 Transportation and Transit 48 Economic and Community Development	Cleveland Intersection Traffic Light PLC Replacement Entrance Sign - Wayfinding Project	25,000 50,000	25,000 30,000										25,000	25,000 30,000				Use 2017 CFWD & Insurance proceed to fund #42-Community Wayfinding	1,963,713 1,963,713	0.10%	
49 Protective Services		8,000		-					8.000				30,000	30,000		8.000		, , , ,	1 ' '	0.00%	
	Valleycliffe Fire Hall signage		8,000	-	-	-	-		8,000	-	-	-	44.000	44.000	-	8,000	-	Include Borrowings with #28 - VC Firehall	1,963,713 2,007,713		
50 Recreation, Parks and Trails	Brennan Park arena bleacher heaters Brennan Park Rec Centre Store Front Door Replacement	44,000	44,000		-	-	-	-	-	-	-	-	44,000 75,000	44,000	-	-	-		1	0.17%	7.040
51 Recreation, Parks and Trails	breiman rark ket tentre store rront boor kepiatement	75,000	25,000	50,000	-	-	-		-				75,000	25,000	-	-	-		2,032,713	0.10%	7.81%
																			ļ		
			16,703,064	11,363,644	10,094,000	8,420,000	7,545,000	1,025,999	15,003,137	1,750,003	19,630,030	5,583,815	11,132,724	2,032,713	1,025,999	5,379,758	8,264,594				